



## Community Investment Plan Goals (CIP 2021-2023)

*Building Homes. Strengthening Communities. Changing Lives.  
Creating & Preserving Service-Enriched Affordable Homes*

The mission of Harborlight Community Partners (HCP) is to collaborate with communities to cultivate just, equitable and sustainable housing opportunities, vital to the health and strength of the individuals and communities of our entire region. This calls us to not only create housing but also work to break through barriers to access, and impact policies which contribute to housing scarcity. HCP is creating or provides affordable housing in 12 communities:

**Lynn, Rowley, Saugus, Beverly, Ipswich, Hamilton, Wenham, Peabody, Marblehead, Salem, Rockport, Gloucester**

**GOAL #1:** Provide high quality operation or support for the current North Shore portfolio of affordable homes and foster high quality of life environments for HCP residents. This would include property management and long-term asset management as relevant to the specific property as well as provision of supportive services.



**GOAL #2 :** Develop and/or preserve additional affordable housing throughout the region. Establish housing management partnerships with nonprofit housing providers in alignment with HCP's housing mission.

**GOAL #3:** Through strategic education and advocacy, improve and expand stakeholder participation in HCP strategic planning, governance of HCP and associated properties, including an intentional effort toward broader diversity in both HCP and in pushing for housing access and equity in our region.



**GOAL #4:** Support the utilization of fallow local housing capital (CPA, Housing Trusts).

**GOAL #5:** Encourage, educate, and/or assist local municipal affordable housing groups and associated municipal staff or officials in community-based affordable housing efforts.



**GOAL #6:** Support home ownership goals of those at or around 80% AMI and encourage a new generation of homeowners that is more racially and economically diverse

