	•	00	Return of Organization Exempt From	n Income Tax	, L	OMB No. 1545-0047				
Forr	" y	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code			2016				
Depa	rtment	of the Treasury	Do not enter social security numbers on this form as it r		- i	Open to Public				
		enue Service	Information about Form 990 and its instructions is at we	ww.irs.gov/form990.		Inspection				
AF	or th	e 2016 calend		g JUN 30, 201	.7					
Bc	heck if	C Name o	forganization	D Employer ident	tificatior	n number				
а	pplicab	MASS	ACHUSETTS ASSOCIATION OF							
	Addre		UNITY DEVELOPMENT CORPORATION							
	Name Chang	ge Doing b	usiness as	04-	2759	909				
	Initial return	Number	and street (or P.O. box if mail is not delivered to street address) Room/							
	Final return termir		OURT SQUARE 600	617		-0303				
	ated	City or t	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$		1,225,253.				
	Amen return	DODT	ON, MA 02108	H(a) Is this a group						
	Applie tion pendi		nd address of principal officer: JOSEPH KRIESBERG			Yes X No				
	SAME AS C ABOVE H(b) Are all subordinates included I Tax-exempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. (attach a list. (b)									
		te: MACD		H(c) Group exemp						
			X Corporation Trust Association Other ► L	Year of formation: 1982	M State	e of legal domicile: MA				
Fd					7 070	<u>תש</u>				
Ce	1	Briefly describ	e the organization's mission or most significant activities: SUPPORT TO BUILD VIBRANT PLACES THAT PROVID	F FCONOMIC OF						
nan	2		x if the organization discontinued its operations or disposed of			ONTII.				
Governance			-	1	3	20				
ဗိ			4	19						
کە مە			lependent voting members of the governing body (Part VI, line 1b) of individuals employed in calendar year 2016 (Part V, line 2a)		5	10				
Activities &			of volunteers (estimate if necessary)		6	0				
ctiv			d business revenue from Part VIII, column (C), line 12		о 7а	20,185.				
∢			business taxable income from Form 990-T, line 34		7b	-1,355.				
			,	Prior Year		Current Year				
Ð	8	Contributions	and grants (Part VIII, line 1h)	1,138,657	′ •	1,103,020.				
Revenue			ce revenue (Part VIII, line 2g)	89,263		88,623.				
eve			come (Part VIII, column (A), lines 3, 4, and 7d)	154		2,230.				
œ	11	Other revenue	e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	46,029		31,380.				
	12	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,274,103	_	1,225,253.				
	13	Grants and sir	nilar amounts paid (Part IX, column (A), lines 1-3)	-).	0.				
	14	Benefits paid	to or for members (Part IX, column (A), line 4)	-	•	0.				
es	15	Salaries, othe	r compensation, employee benefits (Part IX, column (A), lines 5-10)	720,021	_	761,580.				
sue	16a	Professional f	r compensation, employee benefits (Part IX, column (A), lines 5-10) undraising fees (Part IX, column (A), line 11e) ing expenses (Part IX, column (D), line 25) 39,790.	0	•	0.				
Expense	b	Total fundrais	ing expenses (Part IX, column (D), line 25) 39, 790.							
ш	17	Other expense	es (Part IX, column (A), lines 11a-11d, 11f-24e)	431,605		448,026.				
			s. Add lines 13-17 (must equal Part IX, column (A), line 25)	1,151,626		1,209,606.				
<u>, (</u>	19	Revenue less	expenses. Subtract line 18 from line 12	122,477	_	15,647.				
Net Assets or Fund Balances				Beginning of Current Yea		End of Year				
Ssel Bala		Total assets (I		709,847		716,243.				
let A ind I			(Part X, line 26)	144,242		134,991.				
			fund balances. Subtract line 21 from line 20	565,605	•	581,252.				
	art II		e block I declare that I have examined this return, including accompanying schedules and s	tatamanta and to the heat of	mykner	ladge and ballef, it is				
			i declare that I have examined this return, including accompanying schedules and s . Declaration of preparer (other than officer) is based on all information of which pre		THY KIION	neuye anu bellel, il is				
ue,	001160		. שבטמומנוטון טו אובאמובו (טנוובו נוומו טוווכבו) ול שמשלע טוו מוו ווווטוווומנוטון טו אוווכון אומ	parer nas any Knowleuge.						

Sign Here	Signature of officer JOSEPH KRIESBERG, PRES Type or print name and title	IDENT	Date						
	Print/Type preparer's name	Preparer's signature	Date Check PTIN						
Paid	JOLANTA TUCK, CPA	JOLANTA TUCK, CPA	11/14/17 ^{if} self-employed P01340068						
Preparer									
Use Only	Firm's address 10 FORBES WEST								
	BRAINTREE, MA 02	Phone no. (781)380-3520							
May the II	RS discuss this return with the preparer shown abo	ove? (see instructions)	X Yes No						

632001 11-11-16 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2016)

	MASSACHUSETTS ASSOCIATION OF	
Form	990 (2016) COMMUNITY DEVELOPMENT CORPORATION 04-2759909 Page	e 2
Pa	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	AN ASSOCIATION OF MISSION-DRIVEN COMMUNITY DEVELOPMENT ORGANIZATIONS	
	DEDICATED TO WORKING TOGETHER AND WITH OTHERS TO CREATE PLACES OF	
	OPPORTUNITY WHERE PEOPLE OF DIVERSE INCOMES AND BACKGROUNDS ACCESS	
	HOUSING THAT IS AFFORDABLE, BENEFIT FROM ECONOMIC OPPORTUNITIES AND	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	٥V
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X N	٥V
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 360,094 · including grants of \$) (Revenue \$ 88,623	•)
	THE MEL KING INSTITUTE FOR COMMUNITY BUILDING (THE INSTITUTE) IS A	_
	PROGRAM THAT MACDC CO-SPONSORS WITH THE LOCAL INITIATIVES SUPPORT	
	CORPORATION AND OTHER PARTNERS. THE INSTITUTE FOSTERS VIBRANT AND	
	THRIVING MASSACHUSETTS COMMUNITIES BY ADVANCING THE SKILLS, KNOWLEDGE	
	AND LEADERSHIP ABILITY OF PROFESSIONAL PRACTITIONERS AND VOLUNTEER	
	LEADERS IN THE COMMUNITY DEVELOPMENT FIELD. THIS IS DONE BY LEVERAGING	
	COLLABORATIVE EDUCATIONAL PARTNERSHIPS THAT INCREASE ACCESS, ENCOURAGE	
	INNOVATION, AND PROMOTE AND INSTITUTIONALIZE SYSTEMIC SUCCESS. THE	
	INSTITUTE ENABLES COMMUNITY DEVELOPMENT CORPORATIONS (CDCS) AND THEIR	
	PARTNERS TO BUILD MORE HOMES, CREATE MORE JOBS, GROW MORE BUSINESSES,	
	NURTURE MORE COMMUNITY LEADERS, AND PURSUE MORE COMPREHENSIVE COMMUNITY	Y
	BUILDING STRATEGIES THAT ALSO ADDRESS ISSUES SUCH AS TRANSPORTATION,	
4b	(Code:) (Expenses \$ 348, 575 • including grants of \$) (Revenue \$)
	THE COMMUNITY DEVELOPMENT POLICY PROGRAM AIMS TO HELP CDCS WITH THEIR	
	HOUSING, ECONOMIC DEVELOPMENT AND COMMUNITY DEVELOPMENT ACTIVITIES BY	
	CREATING A SUPPORTIVE POLICY ENVIRONMENT. THIS INCLUDES WORKING WITH	
	LOCAL, STATE AND FEDERAL AGENCIES TO DESIGN AND FUND VARIOUS PROGRAMS	
	AND IT ALSO INCLUDES WORKING WITH PRIVATE INTERMEDIARIES, BANKS,	
	FOUNDATIONS, AND CORPORATIONS TO DEVELOP PROGRAMS AND FORGE	
	PARTNERSHIPS.	
4c		•)
	THE MEMBER INITIATIVES PROGRAM SEEKS TO STRENGTHEN THE CAPACITY OF OUR	
	MEMBER ORGANIZATIONS TO MEET THE VARIOUS NEEDS OF THEIR COMMUNITIES IN	
	SUCH AREAS AS AFFORDABLE HOUSING, ECONOMIC DEVELOPMENT, SMALL BUSINESS	
	DEVELOPMENT, ASSET DEVELOPMENT, YOUTH DEVELOPMENT AND JOB TRAINING. AS	
	PART OF THIS PROGRAM, MACDC SPONSORS PEER GROUPS TO SERVE AS LEARNING	
	AND NETWORKING OPPORTUNITIES FOR PRACTITIONERS; COLLABORATES WITH OTHER	К
	AGENCIES TO OFFER TRAININGS AND CONFERENCES; PROVIDES TECHNICAL	
	ASSISTANCE TO LOCAL ORGANIZATIONS; COLLECTS AND SHARES INFORMATION	
	ABOUT BEST PRACTICES IN THE FIELD; AND PROVIDES GROUP SPONSORED	
	INSURANCE, OPERATES THE GREEN CDC INITIATIVE AND A PARTNERSHIP WITH THE	
	MASSACHUSETTS MINORITY CONTRACTORS ASSOCIATION TO PROMOTE THE HIRING OF	Ľ
	WOMEN AND MINORITY OWNED BUSINESSES ON CDC CONSTRUCTION PROJECTS.	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses 1,034,673.	

632002 11-11-16	SEE SCHEDULE O FOR CONTINUATION(S)	Form 990 (2016)
	2	
09251114 758606 14937000	2016.05000 MASSACHUSETTS ASSOCIATION O	14937001

COMMUNITY DEVELOPMENT CORPORATION

Pa	rt IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			v
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			v
	endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
-	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	11a	х	
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11a	- 23	
b	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
~	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
C	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
Ь	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			v
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			x
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		Λ
19		10		х
	complete Schedule G, Part III	19	000	27

Form **990** (2016)

632003 11-11-16

Form 990 (2016)

09251114 758606 14937000

04-2759909 Page 4

	990 (2016) COMMUNITY DEVELOPMENT CORPORATION 04-2759	909	Р	age 4
Pa	rt IV Checklist of Required Schedules (continued)		_	
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	2 5a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			37
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		_ <u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	0.1		x
20	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32		32		x
22	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	- 33		
54	Part V, line 1	34		x
350	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	554		<u> </u>
5	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	000		<u> </u>
00	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			<u> </u>
5.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			<u> </u>
-	Note. All Form 990 filers are required to complete Schedule O	38	х	1
		Form	990	(2016)

632004 11-11-16

09251114 758606 14937000

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATION

Pai	Check if Schedule O contains a response or note to any line in this Part V								
10	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 1	2	Yes	No				
la b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		0						
	Did the organization comply with backup withholding rules for reportable payments to vendors and r		Ĭ						
C	(gambling) winnings to prize winners?		1c	x					
2a	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 10								
Za	filed for the calendar year ending with or within the year covered by this return 2a 10								
h			2b	x					
3a			3a	x					
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule		3b	X					
	At any time during the calendar year, did the organization have an interest in, or a signature or other			<u> </u>					
	 financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 								
b			4a						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		5b		X				
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the								
	any contributions that were not tax deductible as charitable contributions?		6a		X				
b	If "Yes," did the organization include with every solicitation an express statement that such contribut								
	were not tax deductible?	-	6b						
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices provided to the payor	? 7a		X				
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b						
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as required							
	to file Form 8282?		7c		X				
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			x				
е									
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?								
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?								
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?								
8									
_			8						
9	Sponsoring organizations maintaining donor advised funds.								
	Did the sponsoring organization make any taxable distributions under section 4966?		9a	──					
			9b						
10	Section 501(c)(7) organizations. Enter:	10-							
	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a 10b	-						
			-						
11 a	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders	11a							
	Gross income from other sources (Do not net amounts due or paid to other sources against		-						
N N	amounts due or received from them.)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a						
		12b	The Ci						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		-						
	Is the organization licensed to issue qualified health plans in more than one state?		13a						
	Note. See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans	13b							
с	Enter the amount of reserves on hand	13c							
		·····	14a		Х				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O	14b						
			Γ	- 000	(0010				

632005 11-11-16

Form 990 (2016)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATION

Form 990 (2016)

		<u></u>			
				Yes	
1a	Enter the number of voting members of the governing body at the end of the tax year 1a	20			
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b	Enter the number of voting members included in line 1a, above, who are independent 1b	19			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other				
	officer, director, trustee, or key employee?		2		Е
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision				T
-	of officers, directors, or trustees, or key employees to a management company or other person?		3		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4	<u> </u>	┢
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5	<u> </u>	┢
6			6	x	┢
	Did the organization have members or stockholders?		0		╀
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or		_	- v	
	more members of the governing body?		7a	X	┢
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or				
	persons other than the governing body?		7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
а	The governing body?		8a	X	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		
ec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)				
				Yes	Γ
0a	Did the organization have local chapters, branches, or affiliates?	I	10a		t
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			<u> </u>	T
~	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b		
10	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the for		11a	X	┢
		1117	Па		┢
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	──	┢
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?		12b	—	╞
С					
	in Schedule O how this was done		12c	\downarrow	
13	Did the organization have a written whistleblower policy?		13	Х	
14	Did the organization have a written document retention and destruction policy?		14	X	
			14		
15			14		┢
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		14		
5	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			x	
l5 a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official		15a	x	
15 a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization			x	
5 a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		15a	X	
l5 a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official		15a 15b	x	
a b 6a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official		15a	X	
5 a b 6a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation		15a 15b	X	
a b 6a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's		15a 15b 16a	X	
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		15a 15b	X	
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure		15a 15b 16a	X	
5 b 6a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed MA		15a 15b 16a 16b		
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure		15a 15b 16a 16b		
15 a b 16a b Sec 17	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed MA		15a 15b 16a 16b		
15 a b 16a b Sec 17	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ►MA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s		15a 15b 16a 16b		
15 a b 16a b Sec 17	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (<i>explain in Schedule O</i>)	 only) a	15a 15b 16a 16b	DIe	
15 a b 16a b Sec 17 18	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s or public inspection. Indicate how you made these available. Check all that apply. X Own website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policion	 only) a	15a 15b 16a 16b	DIe	
5 b 6a b 7 8	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3) of for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest polic statements available to the public during the tax year.	 only) a	15a 15b 16a 16b	DIe	
5 b 6a b 7 8	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s of or public inspection. Indicate how you made these available. Check all that apply.	 only) a	15a 15b 16a 16b	DIe	
5 b 6a b 7 8	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	 only) a	15a 15b 16a 16b	DIe	
15 a b 16a b Sec 17 18 19	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s of or public inspection. Indicate how you made these available. Check all that apply.	 only) a	15a 15b 16a 16b	DIe	

Form 990 (2016)	COMMUNITY	DEVELOPMENT	CORPORATION	04-2/59909	Page /
Part VII Compensation	n of Officers, Di	rectors, Trustees,	Key Employees, Highe	st Compensated	
Employees, a	nd Independent	Contractors			
Check if Schedule	O contains a respor	nse or note to any line in	this Part VII		🗆

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

MASSACHUSETTS ASSOCIATION OF

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	l			C)	npe	1541	(D)	(E)	(F)
Name and Title	Average			Pos	itior			Reportable	Reportable	Estimated
	hours per	box	not c , unle	ss pe	erson	is bot	h an	compensation	compensation	amount of
	week	<u> </u>	cer ar	nd a d I	lirecto	or/trus	tee)	from	from related	other
	(list any	Individual trustee or director						the	organizations	compensation
	hours for related	e or di	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	truste	al trus		yee	mpen		(W 2/1000 WIGO)		and related
	below	id ual 1	Institutional trustee	5	Key employee	est co oyee	er			organizations
	line)	Indiv	Instit	Officer	Keye	Highest compensated employee	Former			
(1) ROBERT CORLEY	2.00									
CHAIR		Х		Х				0.	0.	0.
(2) VANESSA CALDERON-ROSADO	2.00									
VICE-CHAIR		Х		Х				0.	0.	0.
(3) MICKEY NORTHCUTT	2.00									
TREASURER		Х		Х				0.	0.	0.
(4) DAVID CHRISTOPOLIS	2.00								_	_
CLERK		Х		х				0.	0.	0.
(5) JESS ANDORS	1.00									
DIRECTOR		Х						0.	0.	0.
(6) FRANK CARVALHO	1.00									
DIRECTOR		Х						0.	0.	0.
(7) MARC DOHAN	1.00									
DIRECTOR		Х						0.	0.	0.
(8) PHILIP GIFFEE	1.00								0	<u> </u>
DIRECTOR	1 0 0	X						0.	0.	0.
(9) ANN HOUSTON	1.00								0	0
DIRECTOR		X						0.	0.	0.
(10) JOSEPH KRIESBERG	35.00							110 000	0	1 000
PRESIDENT & CEO	1 0 0	X		X				119,000.	0.	1,200.
(11) GAIL LATIMORE	1.00								0	0
DIRECTOR	1.00	X						0.	0.	0.
(12) DANNY LEBLANC	1.00	x						0.	0.	0.
DIRECTOR	1.00	<u>^</u>		<u> </u>	-		<u> </u>	0.	0.	0.
(13) ANGIE LIOU	1.00	x						0.	0.	0.
DIRECTOR	1.00							0.	0.	0.
(14) COLLEEN LOVELESS DIRECTOR	1.00	x						0.	0.	0.
	1.00	^			-		<u> </u>	0.	0.	0.
(15) FRANK SHEA DIRECTOR	L	x						0.	0.	0.
(16) STEVE TEASDALE	1.00		-	-	-		-	0.	0.	0.
(16) STEVE TEASDALE DIRECTOR	L	x						0.	0.	0.
(17) RICHARD THAL	1.00	<u> </u>		<u> </u>	-	-	<u> </u>		0.	0.
DIRECTOR	1.00	x						0.	0.	0.
632007 11-11-16	1		I	<u> </u>	<u> </u>	<u> </u>	L		0.	Form 990 (2016)

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Form 990 (2016)

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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATION

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Form 990 (2016) COMMUNIT	Y DEVELO	DPI	1EN	1T	CC	DRE	201	RATION	04-2	759	909	Pa	age 8
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees,	and	d Hig	ghe	st C	Compensated Employe	es (continued)				
(A) Name and title	(B) Average hours per	(do		(C Posi	;) ition	than	one	(D) Reportable compensation	(E) Reportable compensatio			(F) imate ount	
	week (list any hours for related organizations below line)		onal trustee	d a di	irecto		tee)	from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MIS	d IS	comp fro orga and	other	ation e ion ed
(18) MARCIA THORNHILL	1.00												•
DIRECTOR	1.00	X						0.		0.			0.
(19) JENNIFER VAN CAMPEN DIRECTOR	1.00	x						0.		0.			0.
(20) CORINN WILLIAMS	1.00												<u> </u>
DIRECTOR		x						0.		0.			0.
1b Sub-total								119,000.		0.	1	L,2	00.
c Total from continuation sheets to Part V								0. 119,000.		0.	-	2	0.00.
d Total (add lines 1b and 1c) 2 Total number of individuals (including but r									I),000 of reportab	÷ -		., 4	
compensation from the organization												V	1
3 Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for s</i>											3	Yes	No X
4 For any individual listed on line 1a, is the su and related organizations greater than \$15	um of reportab	le co	ompe	ensa	ation	n and	d ot	her compensation from	the organization		4		x
5 Did any person listed on line 1a receive or	accrue comper	nsat	ion fi	rom	any	unr	elat	ed organization or indiv		3			
rendered to the organization? If "Yes," con Section B. Independent Contractors	plete Schedul	e J f	or su	ich į	oers	son .					5		X
1 Complete this table for your five highest co	-	-								npens	ation fr	rom	
the organization. Report compensation for (A)	the calendar y	ear	endir	ng w	/ith (or w	ithir I	n the organization's tax (B)	year.		(C	<u>, </u>	
Name and business	address	N	ONE	2				Description of s	services	C	ompen		n
2 Total number of independent contractors (\$100,000 of compensation from the organi	-	iot lii	miteo	d to	tho: (`	stec	d above) who received n	nore than				

632008 11-11-16

Form **990** (2016)

MASSACHUSE	ETTS ASSOCIA	TION OF
COMMUNITY	DEVELOPMENT	CORPORATION

Pa	rt VII							
		Check if Schedule O conta	ains a response	or note to any li				
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributi All other contributions, gifts, grant similar amounts not included abov Noncash contributions included in lines	1b 1c 1d ons) 1e s, and If	158,606. 108,000. 836,414.				
<u>a C</u>	h	Total. Add lines 1a-1f		►	1,103,020.			
Program Service Revenue	2 a b c	MEL KING INSTIT		Business Code 611710	88,623.	88,623.		
gran Rev	d e							
Pro	f	All other program service reve	nue					
	g	Total. Add lines 2a-2f		►	88,623.			
	3 4	Investment income (including other similar amounts) Income from investment of tax			2,230.			2,230.
	5	Royalties		🕨				
	6 a b c		(i) Real 6,990. 0. 6,990.	(ii) Personal				
	d	Net rental income or (loss)		🕨	6,990.			6,990.
	7 a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
evenue	c d	Less: cost or other basis and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundraising including \$ contributions reported on line	g events (not of	· · · · · · · · · · · · · · · · · · ·				
Other Revenue		Part IV, line 18 Less: direct expenses Net income or (loss) from fund	a b					
		Gross income from gaming ac Part IV, line 19 Less: direct expenses	а					
		Net income or (loss) from gam		►				
	10 a	Gross sales of inventory, less						
	b	and allowances Less: cost of goods sold						
	с	Net income or (loss) from sales	s of inventory	1				
		Miscellaneous Revenue		Business Code 541800	20,185.		20,185.	
	b							
	c d	All other revenue		900099	4,205.	4,205.		
	d e	All other revenue			24,390.	=,203.		
	12	Total revenue. See instructions.			1,225,253.	92,828.	20,185.	9,220.
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Form 990 (2016)

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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATION

Sect	ion 501(c)(3) and 501(c)(4) organizations must comp		-		·
0	Check if Schedule O contains a respons	se or note to any line in (A)		(C)	X (D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		·		•
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	126,200.	94,641.	22,431.	9,128
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	501,956.	431,558.	54,909.	15,489
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	8,840.	7,455.	1,106.	279
9	Other employee benefits	73,868.	62,429.	8,528.	2,911
10	Payroll taxes	50,716.	42,968.	5,741.	2,007
11	Fees for services (non-employees):				
	Management				
b	Legal				
	Accounting	41,566.	34,298.	5,689.	1,579
d		,	,	,	
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch O.)	156,093.	148,795.	5,713.	1,585
12	Advertising and promotion				_,
13	Office expenses	30,251.	24,791.	4,547.	913
13 14	Information technology				
1 4 15					
15 16	Royalties	100,691.	83,085.	13,782.	3,824
		21,043.	16,865.	3,238.	940
17 10		21,043.	10,005.	5,250.	540
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials	68,782.	62,739.	5,412.	631
19	Conferences, conventions, and meetings	00,702.	02,755.	5,112.	0.51
20	Interest				
21	Payments to affiliates	7,484.	6,176.	1,024.	284
22	Depreciation, depletion, and amortization	7,404.	0,170.	1,024.	204
23					
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)	0 500	0 500		
а	EVALUATION COSTS	8,588.	8,588.	2 0 2 2	220
b	MEMBERSHIP DUES	8,028.	4,785.	3,023.	220
С	SPECIAL PROGRAM EXPENSE	5,500.	5,500.		
d					
е	All other expenses	1 200 606	1 0 2 4 6 7 2	125 142	20 700
25	Total functional expenses. Add lines 1 through 24e	1,209,606.	1,034,673.	135,143.	39,790
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

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Form 990 (2016)

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Form **990** (2016)

1

Assets

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Liabilities

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATION

Cash - non-interest-bearing

04-2759909 Page 11

(B)

End of year

98,949.

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A)

Beginning of year

66,671

1

445,934. 438,064. 2 2 Savings and temporary cash investments Pledges and grants receivable, net 3 3 134,559. 101,640. 4 Accounts receivable, net 4 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L 6 Loans and other receivables from other disgualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 Notes and loans receivable, net 7 Inventories for sale or use 8 32,813. 32,671. Prepaid expenses and deferred charges 9 **10a** Land, buildings, and equipment: cost or other 43,557. basis. Complete Part VI of Schedule D _____ 10a 12,376. 29,870. 31,181. b Less: accumulated depreciation 10b 10c 11 Investments - publicly traded securities 11 12 12 Investments - other securities. See Part IV, line 11 13 13 Investments - program-related. See Part IV, line 11 Intangible assets 14 13,738. 0. Other assets. See Part IV, line 11 15 716,243. 709,847. Total assets. Add lines 1 through 15 (must equal line 34) 16 40,365. 17 67,619. Accounts payable and accrued expenses 18 18 Grants payable 67,372. 103,877. 19 Deferred revenue Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 25 Schedule D 144,242. 134,991. Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 🕨 🔟 and

		· · · · · · · · · · · · · · · · · · ·			
es		complete lines 27 through 29, and lines 33 and 34.			
nc	27	Unrestricted net assets	339,366.	27	347,007.
Bala	28	Temporarily restricted net assets	226,239.	28	234,245.
Ыd	29	Permanently restricted net assets		29	
Fur		Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 🗌			
or		and complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
et /	32	Retained earnings, endowment, accumulated income, or other funds		32	
Ż	33	Total net assets or fund balances	565,605.	33	581,252.
	34	Total liabilities and net assets/fund balances	709,847.	34	716,243.

Form 990 (2016)

632011 11-11-16

	MASSACHUSETTS ASSOCIATION OF	0.4 0.5			
-	1990 (2016) COMMUNITY DEVELOPMENT CORPORATION	04-27	59909	Pa	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	1 1			
			1 22	5 2	52
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,22	<u>, 4</u>	$\frac{55}{66}$
2	Total expenses (must equal Part IX, column (A), line 25)	2			
3	Revenue less expenses. Subtract line 2 from line 1	3			47.05.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	50	5,0	05.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,		FO	1 0	- 0
D	column (B))	10	58.	1,2	52.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	e O.			37
2a			2 a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	ed on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2 b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separa	te basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the S	ingle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	uired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits				
				~~~	

Form **990** (2016)

632012 11-11-16

SC	HE	DULE A								OMB No. 1545-0047
		90 or 990-EZ)			rity Status an					2016
			C		nization is a section 50 [.] 47(a)(1) nonexempt cha			or a section		2010
		of the Treasury			Attach to Form 990 or F	orm 990-	EZ.			Open to Public
		nue Service			(Form 990 or 990-EZ) and		tions is at ^N	/ww.irs.gov/fo		Inspection
Nan	ne of t	the organizati			ASSOCIATION					identification number
Da		Dopcon			LOPMENT CORP					4-2759909
	rt I				All organizations must co				S.	
	orgar		•		(For lines 1 through 12, o		,			
1	$\square$	-			on of churches describe			1)(A)(I).		
2	$\square$				(Attach Schedule E (Forn			::)		
3 4	$\square$			1	anization described in <b>se</b> onjunction with a hospita				Viiii) Entor	the hospital's name
-		city, and state	-	cation operated in co	принскоп мата поэрна	i describe	a in Sectio			the hospital's hame,
5				or the benefit of a co	ollege or university owne	d or opera	ted by a d	overnmental i	unit describ	bed in
•		-	-	Complete Part II.)			,			
6					mental unit described in	section 1	70(b)(1)(A)	(v).		
7	X	An organizati	on that norma	ally receives a substa	antial part of its support f	rom a gov	vernmenta	l unit or from t	he general	public described in
		section 170(	b)(1)(A)(vi). (C	complete Part II.)						
8		A community	trust describ	ed in section 170(b)	(1)(A)(vi). (Complete Par	t II.)				
9		An agricultura	al research or	ganization described	l in section 170(b)(1)(A)(	<b>ix)</b> operat	ed in conju	unction with a	land-grant	college
			or a non-land-	grant college of agric	culture (see instructions).	Enter the	name, cit	y, and state o	f the colleg	e or
		university:								
10					e than 33 1/3% of its sup					
					ect to certain exceptions,					
					e (less section 511 tax) fr	om busine	esses acqu	uired by the or	ganization	after June 30, 1975.
11				mplete Part III.)	sively to test for public sa	foty Soo	soction 5	00(2)(4)		
12	$\square$	-	-	-	sively for the benefit of, to	•			arry out the	purposes of one or
12		-	-	-	ed in section 509(a)(1) o	-			-	
					of supporting organizatio					
а			÷		supervised, or controlled		-		-	giving
				-	gularly appoint or elect a	•	-			
		organizatio	n. You must o	complete Part IV, S	ections A and B.					
b		<b>Type II.</b> A s	upporting org	ganization supervised	d or controlled in connec	tion with i	ts support	ed organizatio	on(s), by ha	ving
		control or n	nanagement o	of the supporting org	anization vested in the s	ame perse	ons that c	ontrol or mana	age the sup	ported
	_	¬ ĭ	. ,	st complete Part IV,						
С			-	•	g organization operated				lly integrate	ed with,
			0		s). You must complete I			-		
d					oorting organization oper				Ũ	
			2	•	zation generally must sa			•	d an attent	iveness
е		- ·		,	mplete Part IV, Sections written determination fro				II Type III	
0	L				onally integrated support			а турет, туре	n, rype m	
f	Ente		-	• •						
g				n about the support						
	(	(i) Name of supp		(ii) EIN	(iii) Type of organization	(iv) Is the orga in your govern	anization listed ing document?	(v) Amount of	-	(vi) Amount of other
		organization			(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	structions)	support (see instructions)
										<u> </u>
Tota	al									
-		Paperwork Re	duction Act I	Notice, see the Inst	ructions for Form 990 o	r 990-F7	632021 09	-21-16 Scher	dule A (For	m 990 or 990-EZ) 2016

2021 09-21-16 Schedule A (F tion Act Not Раре e, s 

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Schedule A (Form 990 or 990 EZ) 2016 COMMUNITY DEVELOPMENT CORPORATION Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

04-2759909 Page 2

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	739,062.	857,983.	718,747.	1,138,657.	1,103,020.	4,557,469.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	739,062.	857,983.	718,747.	1,138,657.	1,103,020.	4,557,469.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						614,280.
6	Public support. Subtract line 5 from line 4.						3,943,189.
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4	739,062.	857,983.	718,747.	1,138,657.	1,103,020.	4,557,469.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources $\dots$	12,298.	12,245.	13,132.	13,354.	9,220.	60,249.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	1,648.	5,030.	94,787.	23,789.	4,205.	129,459.
11	Total support. Add lines 7 through 10						4,747,177.
12	Gross receipts from related activities,	, etc. (see instruction	ons)			12	425,825.
13	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
_	organization, check this box and stor						<b>&gt;</b>
	ction C. Computation of Publ	••	•				
	Public support percentage for 2016 (					14	83.06 %
	Public support percentage from 2015					15	94.15 %
<b>16</b> a	<b>33 1/3% support test - 2016.</b> If the o						
	stop here. The organization qualifies						
b	<b>33 1/3% support test - 2015.</b> If the o						
	and <b>stop here.</b> The organization qual						
<b>1</b> 7a	10% -facts-and-circumstances tes	t - 2016. If the org	anization did not o	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check th	nis box and <b>stop h</b>	<b>iere.</b> Explain in Pa	rt VI how the orgar	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶∟
b	10% -facts-and-circumstances tes	t - 2015. If the org	anization did not o	check a box on line	e 13, 16a, 16b, or ⁻	17a, and line 15 is	10% or
	more, and if the organization meets the						;
	organization meets the "facts-and-cire						▶∐
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	and see instruction	s ►
					Scho	edule A (Form 990	or 990-E7) 2016

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# Schedule A (Form 990 or 990 EZ) 2016 COMMUNITY DEVELOPMENT CORPORATION Part III Support Schedule for Organizations Described in Section 509(a)(2)

# (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

	qualify	under	the tests	listed	below,	please	complete	Part II.	)
Section		hlic S	unnort						

Get	Cion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
-	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
13	assets (Explain in Part VI.)				1	1	
	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth. or fifth t	tax vear as a section	on 501(c)(3) ora:	anization.
	check this box and <b>stop here</b>	0					▶□
Sec	tion C. Computation of Publ						····· F
	Public support percentage for 2016 (I			column (f))		15	%
	Public support percentage from 2015					16	%
Sec	ction D. Computation of Investion	stment Incom	e Percentage				
17	Investment income percentage for 20	16 (line 10c, colur	nn (f) divided by lii	ne 13, column (f))		17	%
18	Investment income percentage from	2015 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2016. If the					33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box a						
b	33 1/3% support tests - 2015. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organizatio						
	23 09-21-16						990 or 990-EZ) 2016
				15		-	•

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## MASSACHUSETTS ASSOCIATION OF Schedule A (Form 990 or 990-EZ) 2016 COMMUNITY DEVELOPMENT CORPORATION

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2016

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# MASSACHUSETTS ASSOCIATION OF Schedule A (Form 990 or 990 EZ) 2016 COMMUNITY DEVELOPMENT CORPORATION

04-2759909 Page 5

Pa	rt IV   Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? <i>If</i> "Yes" <i>to a, b, or c, provide detail in Part VI.</i> tion B. Type I Supporting Organizations	11c		
Sec	tion B. Type i Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	<b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
<u> </u>		2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	· ·		
2				
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
-	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		]
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	).	
2	Activities Test. Answer (a) and (b) below.	-	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
u	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	0-		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		
63202	5 09-21-16 Schedule A (Form 9	90 or 99	) ) ) ) ) ) )	2016

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# Schedule A (Form 990 or 990-EZ) 2016 COMMUNITY DEVELOPMENT CORPORATION Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production	on or		
collection of gross income or for management, conservation	i, or		
maintenance of property held for production of income (see	instructions) 6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	) 8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see	e		
instructions for short tax year or assets held for part of year	):		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use ass	ets 2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for	or greater amount,		
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line	e 3) 5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, C	olumn A) 1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8	, Column A) 3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless su	ubject to		
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's firs	at as a non-functionally integrate	ed Type III supporting or	anization (see

instructions).

Schedule A (Form 990 or 990-EZ) 2016

632026 09-21-16

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	on D - Distributions		<u> </u>	Current Year			
1	Amounts paid to supported organizations to accomplish exe						
2	Amounts paid to perform activity that directly furthers exemp						
	organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	IS				
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in <b>Part VI</b> ). See instructions						
7	Total annual distributions. Add lines 1 through 6						
8	Distributions to attentive supported organizations to which the	ne organization is responsive	e				
	(provide details in Part VI). See instructions						
9	Distributable amount for 2016 from Section C, line 6						
10	Line 8 amount divided by Line 9 amount						
		(i)	(ii)	(iii)			
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2016	Distributable Amount for 2016			
			110 2010				
1	Distributable amount for 2016 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2016 (reason-						
	able cause required- explain in Part VI). See instructions						
3	Excess distributions carryover, if any, to 2016:						
a							
b							
	From 2013						
-	From 2014						
-	From 2015						
	Total of lines 3a through e						
	Applied to underdistributions of prior years						
	Applied to 2016 distributable amount						
i	Carryover from 2011 not applied (see instructions)						
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.						
4	Distributions for 2016 from Section D,						
	line 7: \$						
	Applied to underdistributions of prior years						
	Applied to 2016 distributable amount						
-	Remainder. Subtract lines 4a and 4b from 4						
5	Remaining underdistributions for years prior to 2016, if						
	any. Subtract lines 3g and 4a from line 2. For result greater						
	than zero, explain in Part VI. See instructions						
6	Remaining underdistributions for 2016. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions						
7	Excess distributions carryover to 2017. Add lines 3j						
	and 4c						
8	Breakdown of line 7:						
 	Evenes from 2012						
	Excess from 2013 Excess from 2014						
	Excess from 2014 Excess from 2015						
	Excess from 2015						
-							

Schedule A (Form 990 or 990-EZ) 2016

632027 09-21-16

	MASSACHUSE	ETTS	ASSOCIAT	TION	OF	
16	COMMUNITY	DEVE	ELOPMENT	CORE	PORAT	'ION

Schedule A	(Form 990 or 990-EZ) 2016 COM	MUNITY DEV	/ELOPMENT	CORPORATIO	<u>N 04-27599</u>	09 Page 8
Part VI	Supplemental Informatio Part IV, Section A, lines 1, 2, 3b, 3 line 1; Part IV, Section D, lines 2 a Section D, lines 5, 6, and 8; and F	<b>1.</b> Provide the expl 3c, 4b, 4c, 5a, 6, 9a and 3; Part IV, Secti	lanations requirec a, 9b, 9c, 11a, 11l ion E, lines 1c, 2a	d by Part II, line 10; Pai b, and 11c; Part IV, Se a, 2b, 3a, and 3b; Part '	rt II, line 17a or 17b; Part III, line 1 ction B, lines 1 and 2; Part IV, Se V, line 1; Part V, Section B, line 16	2:
	(See instructions.)					
32028 09-21-	16				Schedule A (Form 990 or 9	990-EZ) 20
51111	758606 14937000	2016	20		ASSOCIATION 0 14	
J I I I 4	100000 T420/000	ZUIO.	SALL ODOCO MAS	PACHOPELLA	ADDUCTATION U 14	00100

B No. 1545-0047								
If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then								
ication number								
59909 on.								
es No es No								
es No								
f political ed fund or a								
unt of political ns received and y and directly to a separate organization. e, enter -0								
э, 								

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

632041 11-10-16

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Sche	edule C (Form 990 or 990-EZ) 2016 COMMU	NITY DEVELOPMENT CORPORATION	04-2	759909 Page 2				
	Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under							
	section 501(h)).							
A C	heck 🕨 🛄 if the filing organization belon	gs to an affiliated group (and list in Part IV each affiliated	l group member's nam	e, address, EIN,				
	expenses, and share of exces	ss lobbying expenditures).						
BC	heck 🕨 📃 if the filing organization check	ed box A and "limited control" provisions apply.						
	Limits on Lob (The term "expenditures" m	<b>(a)</b> Filing organization's totals	<b>(b)</b> Affiliated group totals					
1a	Total lobbying expenditures to influence pub	lic opinion (grass roots lobbying)	20,515.					
b	Total lobbying expenditures to influence a le	gislative body (direct lobbying)	23,671.					
с	Total lobbying expenditures (add lines 1a an	d 1b)	44,186.					
d	Other exempt purpose expenditures		1,165,420.					
е		es 1c and 1d)	1,209,606.					
f	Lobbying nontaxable amount. Enter the amo	ount from the following table in both columns.	195,961.					
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:						
	Not over \$500,000	20% of the amount on line 1e.						
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.						
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.						
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.						
	Over \$17,000,000	\$1,000,000.						
			40.000					
•	Grassroots nontaxable amount (enter 25% c	,	48,990.					
h	Subtract line 1g from line 1a. If zero or less, e		0.					
i	Subtract line 1f from line 1c. If zero or less, e		0.					
j		er line 1h or line 1i, did the organization file Form 4720	г					
	reporting section 4911 tax for this year?		L	Yes No				
	4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)							
	Lobi	oving Expenditures During 4-Year Averaging Period						

Lobbying Expenditures During 4-Teal Averaging Ferror								
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> Total			
2a Lobbying nontaxable amount	174,262.	180,290.	190,163.	195,961.	740,676.			
<ul> <li>b Lobbying ceiling amount (150% of line 2a, column(e))</li> </ul>					1,111,014.			
c Total lobbying expenditures	44,210.	28,588.	57,857.	44,186.	174,841.			
d Grassroots nontaxable amount	43,566.	45,073.	47,541.	48,990.	185,170.			
e Grassroots ceiling amount (150% of line 2d, column (e))					277,755.			
f Grassroots lobbying expenditures	28,780.	3,975.	4,317.	20,515.	57,587.			

Schedule C (Form 990 or 990-EZ) 2016

632042 11-10-16

# Schedule C (Form 990 or 990-EZ) 2016 COMMUNITY DEVELOPMENT CORPORATION 04-2759909 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	"Yes," response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		o)
of the	lobbying activity.	Yes	No	Amo	ount
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?				
	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? t III-A Complete if the organization is exempt under section 501(c)(4), section	= 501/0)//	5) or oc	otion	
Fai	501(c)(6).		<i>J</i> , 01 56	CIUT	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section				
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	"No," OR	(b) Par	t III-A, lir	1e 3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	cal			
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
b	Carryover from last year		<b>2</b> b		
с	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditure next year?				
	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information				
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A	A, lines 1 a	and 2 (see	
instru	ictions); and Part II-B, line 1. Also, complete this part for any additional information.				

Schedule C (Form 990 or 990-EZ) 2016

632043 11-10-16

		O			OMB No. 1545-0047			
	SCHEDULE D Form 990) Complete if the organization answered "Yes" on Form 990, 2016							
(Forr	n 990)	Part IV, line 6, 7, 8, 9, 10	anization answered "Yes" on Form 990, 1, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.					
	ment of the Treasury I Revenue Service		Attach to Form 990. rm 990) and its instructions is at <i>www.irs.gov/f</i>	orm00	Open to Public Inspection			
	ame of the organization MASSACHUSETTS ASSOCIATION OF Employer identification number							
Itain	COMMUNITY DEVELOPMENT CORPORATION 04-2759909							
Pa	rt I Organiza	ations Maintaining Donor Advise	ed Funds or Other Similar Funds or A	ccou	nts.Complete if the			
	organizatio	n answered "Yes" on Form 990, Part IV, lir						
			(a) Donor advised funds (	<b>b)</b> Fund	ds and other accounts			
1		nd of year						
2		f contributions to (during year)						
3		f grants from (during year)						
4		t end of year						
5	-		writing that the assets held in donor advised fun					
•			exclusive legal control?		Yes No			
6	•		advisors in writing that grant funds can be used on or donor advisor, or for any other purpose confer	-				
				•	Yes No			
Pa	impermissible priva		ganization answered "Yes" on Form 990, Part IV					
1		servation easements held by the organizat		, 1110 7 .				
•		of land for public use (e.g., recreation or e		, import	ant land area			
		f natural habitat	Preservation of a certified hi	•				
		of open space						
2		1 1	fied conservation contribution in the form of a co	onserva	tion easement on the last			
	day of the tax year				Held at the End of the Tax Year			
а	Total number of co	onservation easements		2a				
b				2b				
с	Number of conserv		ructure included in (a)	2c				
d	Number of conserv	vation easements included in (c) acquired	after 8/17/06, and not on a historic structure					
	listed in the Nation	al Register		2d				
3			leased, extinguished, or terminated by the organ	nization	during the tax			
	year 🕨							
4		where property subject to conservation ea						
5	-	tion have a written policy regarding the pe						
		orcement of the conservation easements i						
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing conservation	on eas	ements during the year			
7	Amount of expens	es incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservation ea	asemen	ts during the vear			
	▶\$	5, 1 5,	5		5 ,			
8	Does each conser	vation easement reported on line 2(d) abo	ve satisfy the requirements of section 170(h)(4)(E	3)(i)				
	and section 170(h)	)(4)(B)(ii)?	-		Yes No			
9	In Part XIII, describ	be how the organization reports conservat	ion easements in its revenue and expense stater	nent, a	nd balance sheet, and			
	include, if applicab	ole, the text of the footnote to the organiza	tion's financial statements that describes the org	ganizat	ion's accounting for			
	conservation ease			<u></u>				
Pai		-	f Art, Historical Treasures, or Other	Simila	ar Assets.			
		the organization answered "Yes" on Form						
па			SC 958), not to report in its revenue statement a					
			hibition, education, or research in furtherance of	public	service, provide, in Part XIII,			
h		note to its financial statements that descr	SC 958), to report in its revenue statement and b		shoot works of art historical			
b			ducation, or research in furtherance of public se					
	relating to these ite			r vice, p	for the following amounts			
	•				6			
					·			
2			easures, or other similar assets for financial gain,					
-	-	unts required to be reported under SFAS 1						
а				. 🕨 🖇	5			
		eduction Act Notice, see the Instruction			Schedule D (Form 990) 2016			
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		USETTS ASS								
Sche		TY DEVELOP								Page <b>2</b>
Par	t III Organizations Maintaining C	<b>Collections of A</b>	rt, His	torical Tr	easures, o	or Other	Similar	Asset	<b>S</b> (continu	ied)
3										
	(check all that apply):									
а	Public exhibition	c	ı 🗌	Loan or exc	hange progra	ams				
b	Scholarly research	e		Other						
с	Preservation for future generations									
4	Provide a description of the organization's c	ollections and explai	in how tl	hey further t	he organizati	on's exem	pt purpose	in Part	XIII.	
5	During the year, did the organization solicit of									
	to be sold to raise funds rather than to be m								Yes	No
Par	t IV Escrow and Custodial Arran							art IV, li	ne 9, or	
	reported an amount on Form 990, Pa			5			,	,	,	
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for	contributior	ns or other as	sets not ir	ncluded			
	on Form 990, Part X?								Yes	No No
b	If "Yes," explain the arrangement in Part XIII									
	, , , , , , , , , , , , , , , , , , , ,	Ĩ	5						Amount	
с	Beginning balance						1c			
	Additions during the year									
	Distributions during the year									
f	Ending balance									
	Did the organization include an amount on F								Yes	No
	If "Yes," explain the arrangement in Part XIII.						·····			
Par										
		(a) Current year		Prior year	(c) Two year			s back	(e) Four v	/ears back
1a	Beginning of year balance	(,	(,-	···· <b>/</b> ····			- <b>-</b>		<u>(-)</u>	
	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
	Other expenditures for facilities									
Ŭ	and programs									
f	Administrative expenses									
	End of year balance									
g 2	Provide the estimated percentage of the cur	ront year and balance	L Co (lino 1	a column (	)) hold as:					
	Board designated or quasi-endowment	,	%	g, column (a						
	Permanent endowment	%								
	Temporarily restricted endowment	%								
C	· · · · · · · · · · · · · · · · · · ·									
20	The percentages on lines 2a, 2b, and 2c sho		ation th	at are hold a	and administr	rad for the	orgonizati	<b>~</b>		
38	Are there endowment funds not in the posse	ession of the organiz	ation the	at are neiu a	ind administe		e organizati	on		
	by:									res No
	(i) unrelated organizations								3a(i)	
<b>b</b>	(ii) related organizations								3a(ii)	
	If "Yes" on line 3a(ii), are the related organiza								3b	
4	t VI Land, Buildings, and Equipm		owment	tunas.						
Fai				V line 11e (			no 10			
	Complete if the organization answere			1	1				(-1) D  -	
	Description of property	(a) Cost or o basis (investr			t or other (other)	• • •	cumulated reciation		(d) Book	value
10	Land	· · · · ·	nonty	04315		uepi	Solution			
	Land									
	Buildings									
	Leasehold improvements			1	3,557.		12,376		31	,181.
	Equipment						-2,570			, - 0 - •
	Other		Vell	mn (D) line f	100)				21	,181.
Tota	. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part	x, colur	тп (В), line i	IUC.)		🕨		<u> </u>	, _ 0

Schedule D (Form 990) 2016

632052 08-29-16

Complete if the organization answered "Yes"				-1 - 4	
a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or en	d-of-year market \	valu
Financial derivatives					
Closely-held equity interests					
Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨					
art VIII Investments - Program Related.					
Complete if the organization answered "Yes"					
(a) Description of investment	(b) Book value	(c) Method of v	aluation: Cost or en	d-of-year market \	valu
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶					
art IX Other Assets.					
Complete if the organization answered "Yes"	on Form 990, Part IV, li	ne 11d. See Form 990,	Part X, line 15.		
Complete if the organization answered "Yes"	on Form 990, Part IV, li Description	ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes"		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" ( (a) [		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" (a) [ (1) (2)		ne 11d. See Form 990,	Part X, line 15.	<b>(b)</b> Book va	alue
Complete if the organization answered "Yes" (a) [ (1) (2) (3)		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" (a) [ (1) (2) (3) (4)		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" (a) [ (1) (2) (3) (4) (5)		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" ( (a) [ (1) (2) (3) (4) (5) (6)		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" ( (a) ( (2) (3) (4) (5) (6) (7)		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" ( (a) ( (2) (3) (4) (5) (6) (7) (8)		ne 11d. See Form 990,	Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" ( (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9)	Description		Part X, line 15.	(b) Book va	
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line	Description		Part X, line 15.	(b) Book va	alue
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.	Description				alue
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) (a) (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" ( (a) Description of liability	Description				
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" ( (a) Description of liability (1) Federal income taxes	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" ( (a) Description of liability (1) Federal income taxes (2)	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" ( (a) Description of liability (1) Federal income taxes (2) (3)	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" ( (a) ( (1) (2) (3) (4) (5) (6) (7) (8) (9) (a) (a) Column (b) must equal Form 990, Part X, col. (B) line <b>art X</b> Other Liabilities. Complete if the organization answered "Yes" ( (a) Description of liability (1) Federal income taxes (2) (3) (4)	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" (a)           (1)           (2)           (3)           (4)           (5)           (6)           (7)           (8)           (9)           tal. (Column (b) must equal Form 990, Part X, col. (B) line           art X         Other Liabilities.           Complete if the organization answered "Yes" (a)           (1)         Federal income taxes           (2)         (3)           (4)         (5)	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" (a)           (1)           (2)           (3)           (4)           (5)           (6)           (7)           (8)           (9)           tal. (Column (b) must equal Form 990, Part X, col. (B) line           art X         Other Liabilities.           Complete if the organization answered "Yes" (a)           (1)         Federal income taxes           (2)         (3)           (4)         (5)           (6)         (6)	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" (a)           (1)           (2)           (3)           (4)           (5)           (6)           (7)           (8)           (9)           tal. (Column (b) must equal Form 990, Part X, col. (B) line           art X           Other Liabilities.           Complete if the organization answered "Yes" (a)           (1)           Federal income taxes           (2)           (3)           (4)           (5)           (6)           (7)	Description	ne 11e or 11f. See Forr			
Complete if the organization answered "Yes" (a)           (1)           (2)           (3)           (4)           (5)           (6)           (7)           (8)           (9)           tal. (Column (b) must equal Form 990, Part X, col. (B) line           art X         Other Liabilities.           Complete if the organization answered "Yes" (a)           (1)         Federal income taxes           (2)         (3)           (4)         (5)           (6)         (7)           (8)         (8)	Description	ne 11e or 11f. See Forr			alue
Complete if the organization answered "Yes" (a)           (1)           (2)           (3)           (4)           (5)           (6)           (7)           (8)           (9)           tal. (Column (b) must equal Form 990, Part X, col. (B) line           art X         Other Liabilities.           Complete if the organization answered "Yes" (a)           (1)         Federal income taxes           (2)         (3)           (4)         (5)           (6)         (7)           (8)         (9)	Description	ne 11e or 11f. See Forr			alue
Complete if the organization answered "Yes" (a)           (1)           (2)           (3)           (4)           (5)           (6)           (7)           (8)           (9)           tal. (Column (b) must equal Form 990, Part X, col. (B) line           tart X         Other Liabilities.           Complete if the organization answered "Yes" (a)           (1)         Federal income taxes           (2)         (3)           (4)         (5)           (6)         (7)           (8)         (8)	Description	ne 11e or 11f. See Forr			

MASSACHUSETTS ASSOCIATION OF									
Schedule D (Form	04-2	2759909 Page 4							
Part XI Rec									
Com	plete if the organization answered "Yes" on Form 990, Part IV,	line 12a.							
1 Total revenu	ue, gains, and other support per audited financial statements			1,225,253.					
2 Amounts inc	cluded on line 1 but not on Form 990, Part VIII, line 12:								
a Net unrealiz	ed gains (losses) on investments	2a							
<b>b</b> Donated set	rvices and use of facilities	2b							
	of prior year grants								
	ribe in Part XIII.)								
e Add lines 2a	a through 2d		2e	0.					
3 Subtract line	e <b>2e</b> from line <b>1</b>		3	1,225,253.					
4 Amounts inc	cluded on Form 990, Part VIII, line 12, but not on line 1:								
a Investment	expenses not included on Form 990, Part VIII, line 7b	4a							
<b>b</b> Other (Desc	ribe in Part XIII.)	4b		_					
c Add lines 4a				0.					
5 Total revenu		1,225,253.							
Part XII Rec	conciliation of Expenses per Audited Financial S	Statements With Expension	ses per Retu	rn.					
	plete if the organization answered "Yes" on Form 990, Part IV,								
1 Total expen	ses and losses per audited financial statements		1	1,209,606.					
	cluded on line 1 but not on Form 990, Part IX, line 25:								
a Donated se	rvices and use of facilities	2a							
<b>b</b> Prior year a	djustments	2b							
c Other losses	s								
d Other (Desc	ribe in Part XIII.)	2d							
	a through 2d			0.					
3 Subtract line	e <b>2e</b> from line <b>1</b>			1,209,606.					
4 Amounts inc	cluded on Form 990, Part IX, line 25, but not on line 1:	1 1							
a Investment	expenses not included on Form 990, Part VIII, line 7b	4a							
<b>b</b> Other (Desc	ribe in Part XIII.)	4b							
c Add lines 4a				0.					
	ses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	18.)	5	1,209,606.					
Part XIII Sup	plemental Information.								

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. MASSACHUSETTS ASSOCIATION OF Emplo OMB No. 1545-0047

Employer identification number 04 - 2759909

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

COMMUNITY DEVELOPMENT CORPORATION

FULLY PARTICIPATE IN THE CIVIC LIFE OF THEIR COMMUNITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PUBLIC SAFETY, GREEN SPACE DEVELOPMENT, WORKFORCE DEVELOPMENT AND YOUTH

DEVELOPMENT. THE INSTITUTE HAS BEEN DESIGNED TO BRING COMMUNITY

DEVELOPMENT PROFESSIONALS AND VOLUNTEERS THE SKILLS THEY NEED TO BE

EFFECTIVE IN THEIR POSITIONS IN THE COMMUNITY. THE

INSTITUTE FOCUSES BOTH ON INDIVIDUAL SKILL AND ORGANIZATIONAL CAPACITY

BUILDING IN ORDER TO STRENGTHEN THE FIELD OF COMMUNITY DEVELOPMENT.

THIS PROGRAM AREA ALSO INCLUDES OUR WORK WITH THE ALLIANCE: ADVANCING

COMMUNITY DEVELOPMENT BY CONFRONTING RACISM.

FORM 990, PART VI, SECTION A, LINE 6:

MACDC HAS TWO CLASSES OF MEMBERSHIP: CDC MEMBERS AND ASSOCIATE MEMBERS. EACH CDC MEMBER APPOINTS A SINGLE INDIVIDUAL TO PARTICIPATE IN THOSE VOTING DECISIONS LEFT TO THE FULL MEMBERSHIP. THE FULL MEMBERSHIP ELECTS THE GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

FORM 990, PART VI, SECTION A, LINE 7A: MACDC HAS TOW CLASSES OF MEMBERS: ASSOCIATE MEMBERS AND FULL MEMBERS. THE FULL MEMBERS ELECT THE GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

	FORM	990,	PART	VI,	SECTION	A,	LINE	7B:			
	LHA For	Paperw	ork Redu	ction Ac	t Notice, see th	e Inst	ructions fo	r Form	n 990 or 990-EZ.	Schedule O (Form 9	990 or 990-EZ) (2016)
	632211 08-	25-16									
									33		
09	25111	4 758	606 1	L4937	000	20	16.050	000	MASSACHUSETTS	ASSOCIATION	O 14937001

 

 Schedule O (Form 990 or 990-EZ) (2016)
 Page 2

 Name of the organization
 MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATION
 Employer identification number 04-2759909

 MACDC HAS TWO CLASSES OF MEMBERSHIP: CDC MEMBERS AND ASSOCIATE MEMBERS.

 EACH CDC MEMBER APPOINTS A SINGLE INDIVIDUAL TO PARTICIPATE IN THOSE VOTING

 DECISIONS LEFT TO THE FULL MEMBERSHIP. THE FULL MEMBERSHIP ELECTS THE

 GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY

 LAWS.

THE FORM 990 IS DISSEMINATED TO THE BOARD PRIOR TO ITS FILING.

FORM 990, PART VI, SECTION B, LINE 15A:

FORM 990, PART VI, SECTION B, LINE 11B:

THE PRESIDENT OF THE ORGANIZATION HAD A PERFORMANCE AND SALARY REVIEW

COMPLETED BY THE BOARD OF DIRECTORS. THE BOARD UTILIZED SALARY SURVEYS AND

COMPARED THE PROPOSED SALARY TO OTHER NON PROFIT AGENCIES OF SIMILAR SIZE.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION'S GOVERNIING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONSULTANTS:

PROGRAM SERVICE EXPENSES	148,795.
MANAGEMENT AND GENERAL EXPENSES	5,713.
FUNDRAISING EXPENSES	1,585.
TOTAL EXPENSES	156,093.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	156,093.

632212 08-25-16

34 2016.05000 MASSACHUSETTS ASSOCIATION O 14937001

# TAX RETURN FILING INSTRUCTIONS

# FORM 990-T

# FOR THE YEAR ENDING

June 30, 2017

Prepared for	Massachusetts Association of Community Development Corporation 15 Court Square No. 600 Boston, MA 02108
Prepared by	Kevin P Martin Associates, P.C. 10 Forbes West Braintree, MA 02184
Amount due or refund	No amount is due.
Make check payable to	No amount is due.
Mail tax return and check (if applicable) to	Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027
Return must be mailed on or before	November 15, 2017
Special Instructions	The return should be signed and dated.

Form	990-T	(and proxy tax under section 6033(e))							
							NT 20 201	,	0040
		For cal	lendar year 2016 or other tax y					<u> </u>	2016
Depar	tment of the Treasury al Revenue Service		<ul> <li>Information about Form 990-T and its instructions is available at www.irs.gov/form990t.</li> <li>Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).</li> </ul>						
A	Check box if		1	Check box if name c			ation is a 50 (c)(3)	DEmplo	over identification number
	address changed		MASSACHUSET		(Emple instrue	oyees' trust, see ctions.)			
	kempt under section	Print		EVELOPMENT					4-2759909
X	501(c)(3)	or Type		n or suite no. If a P.O. bo		structions.			ated business activity codes nstructions.)
	408(e) 220(e)			UARE, NO. 6				-	
	408A 530(a) 529(a)	City or town, state or province, country, and ZIP or foreign postal code BOSTON, MA 02108							298
C Bo	ok value of all assets and of year 716,243.	<u> </u>	o exemption number (See	/					
	716,243.		k organization type 🕨			501(c) trust	401(a) trust		Other trust
			ary unrelated business act						
			ooration a subsidiary in an		nt-subs	idiary controlled group?	► I	Ye	s X No
			tifying number of the pare					-1 17	406 0202
			THE ORGANIZA			Teleph (A) Income	one number 🕨 6 (B) Expense		
			de or Business Ind	come		(A) Income	(B) Expense	5	(C) Net
	Gross receipts or sale			- Delemen -	4.				
	Less returns and allo		A line 7)	<b>c</b> Balance ►	1c 2				
2 3	Gross profit. Subtrac		A, line 7)		2				
			h Schedule D)		- 3 - 4a				
			Part II, line 17) (attach Forr		4b				
			sts		4c				
5			ips and S corporations (at		5				
6	Rent income (Schedu				6				
7			me (Schedule E)		7				
8			and rents from controlled (		8				
9		-	on 501(c)(7), (9), or (17) o	- ,	9				
10			me (Schedule I)	- ,	10				
11			e J)		11				
12	Other income (See in	struction	ns; attach schedule) ST	ATEMENT 1	12	20,185.			20,185.
13	Total. Combine lines	s 3 throu	gh 12		13	20,185.			20,185.
Pa			ot Taken Elsewhe						
			utions, deductions mus	-			-		
14			rectors, and trustees (Sch					14	
15									
16								16	
17	Bad debts							17	
18								18	
19	Charitable contribut		a instructions for limitation					19	
20 21			e instructions for limitation					20	
21			562) n Schedule A and elsewhe					22b	
23								23	
24			mpensation plans					24	
25								25	
26	Excess exempt expe	enses (So	chedule I)					26	
27	Excess readership c	osts (Sc	hedule J)					27	
28	Other deductions (a	ttach sch	nedule)			SEE STAT	EMENT 2	28	21,540.
29								29	21,540.
30								30	-1,355.
31								31	
32								32	-1,355.
33			y \$1,000, but see line 33 i					33	1,000.
34			income. Subtract line 33		•				
								34	-1,355.
62370	1 01-18-17 LHA F	or Paper	work Reduction Act Notic	e, see instructions.	35	5			Form <b>990-T</b> (2016)

09251114 758606 14937000 2016.05000 MASSACHUSETTS ASSOCIATION O 14937001

Form 990-7	F (2016)	COMMUNITY DEVELOPM				0	4-27	5990	)9	Page <b>2</b>
Part I	II .	Tax Computation								
35		nizations Taxable as Corporations. See instru	uctions for tax computation.							
	-	rolled group members (sections 1561 and 156	·	tions an	id:					
a		your share of the \$50,000, \$25,000, and \$9,9								
	(1)	\$ (2) \$	(3) \$		,					
b		organization's share of: (1) Additional 5% tax	(not more than \$11,750) \$							
		dditional 3% tax (not more than \$100,000)								
C	c Income tax on the amount on line 34									0.
36	Trus	ts Taxable at Trust Rates. See instructions for	tax computation. Income tax on the a	amount	on line 3	4 from:				
		Tax rate schedule or Schedule D (For	rm 1041)				►	36		
37		y tax. See instructions						37		
38										
39	Tax	on Non-Compliant Facility Income. See instru	ctions					39		
40		I. Add lines 37, 38 and 39 to line 35c or 36, wh								0.
Part I	V	Tax and Payments								
41a	Forei	gn tax credit (corporations attach Form 1118;	trusts attach Form 1116)		41a					
b		r credits (see instructions)								
C		ral business credit. Attach Form 3800								
d		t for prior year minimum tax (attach Form 880								
е	Tota	credits. Add lines 41a through 41d						41e		
42	Subt	ract line 41e from line 40 r taxes. Check if from: Borm 4255			·····			42		0.
43	Other	taxes. Check if from: Form 4255	Form 8611 Form 8697 F	orm 88	66	Other (attacl	n schedule)	43		
44								44		0.
		nents: A 2015 overpayment credited to 2016			45a			_		
		estimated tax payments			45b			_		
		leposited with Form 8868			45c			_		
		gn organizations: Tax paid or withheld at sour			45d			_		
		up withholding (see instructions)			45e			_		
		t for small employer health insurance premiun			45f					
g			orm 2439							
				tal 🕨	45g			_		
46	Tota	l <b>payments.</b> Add lines 45a through 45g						46		
47		nated tax penalty (see instructions). Check if Fo								
48		due. If line 46 is less than the total of lines 44 a								0.
49		payment. If line 46 is larger than the total of lin						49		0.
50		the amount of line 49 you want: Credited to 2		rm oti	00 (	Refund	,	50		
Part \		Statements Regarding Certain					is)			
51		y time during the 2016 calendar year, did the o	0	0		5				Yes No
		a financial account (bank, securities, or other)			-					
		EN Form 114, Report of Foreign Bank and Fina	ncial Accounts. Il YES, enter the name	e or the	ioreign c	ountry				x
52	here	g the tax year, did the organization receive a d	istribution from or was it the granter	of or tr	anoforor	to a foreign	truet2			X
JZ		S, see instructions for other forms the organization		01, 01 11	ansierui	iu, a iureigii				
53		the amount of tax-exempt interest received or								
	U	nder penalties of perjury, I declare that I have examined	this return, including accompanying schedu	ules and	statements	s, and to the be	est of my kr	nowledge	and belief, it i	s true,
Sign	cc	prrect, and complete. Declaration of preparer (other that	n taxpayer) is based on all information of which	ich prepa	rer has any	y knowledge.	_			
Here			PRES	SIDF	ENT			-	RS discuss th Irer shown bel	
		Signature of officer	Date	0101					ns)? X Y	
		Print/Type preparer's name	Preparer's signature	Da	te	Cheo		if PT		
Doid			F		-		employe			
Paid		JOLANTA TUCK, CPA	JOLANTA TUCK, CPA	A  11	/14/				201340	068
Prepa Use C		Firm's name KEVIN P MART		.C.			n's EIN 🖡		)4-309	
036 (	<i>y</i> in y		WEST							
		Firm's address $\blacktriangleright$ <b>BRAINTREE</b> ,	MA 02184			Pho	one no.	(781	L)380-	-3520
									Form 9	<b>90-T</b> (2016)

623711 01-18-17

## MASSACHUSETTS ASSOCIATION OF Form 990-T (2016) COMMUNITY DEVELOPMENT CORPORATION

04-2759909

Page 3

Schedule A - Cost of Goods S	old. Enter	method of inver	ntory y	aluation 🕨 N/A						
1 Inventory at beginning of year			-	Inventory at end of yea			6			
2 Purchases	2			Cost of goods sold. Su						
3 Cost of labor	3			from line 5. Enter here						
<b>4a</b> Additional section 263A costs			-	line 2		,	7			
(attach schedule)	4a		8	Do the rules of section			·	Yes	No	
<b>b</b> Other costs (attach schedule)	4b		property produced or acquired for resale) apply to							
5 Total. Add lines 1 through 4b	5	the organization?								
Schedule C - Rent Income (Fro	om Real	Property an	d Pe	rsonal Property	Lease	ed With Real Pro	pert	y)		
(see instructions)							·			
1. Description of property										
(1)										
(2)										
(3)										
(4)										
2.		ved or accrued				2(a) Deductions directly		atad with the i		
<ul> <li>(a) From personal property (if the percenta rent for personal property is more than 10% but not more than 50%)</li> </ul>	age of	` of rent for p	personal	onal property (if the percenta property exceeds 50% or if ed on profit or income)	ige	<b>3(a)</b> Deductions directly columns 2(a) a	nd 2(b) (	attach schedu	le)	1
(1)										
(2)										
(3)										
(4)										
Total	0.	Total			0.					
(c) Total income. Add totals of columns 2(a)						(b) Total deductions. Enter here and on page 1,				
here and on page 1, Part I, line 6, column (A)					0.	Part I, line 6, column (B)				0.
Schedule E - Unrelated Debt-F	inance	d Income (see	instru	ctions)		-				
			2	Gross income from		<ol> <li>Deductions directly cor to debt-finant</li> </ol>			ole	
1. Description of debt-finance	ed property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)		(b) Other de (attach sch		5
(1)			-				+			
(2)										
(3)										
(4)										
<ol> <li>Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)</li> </ol>	of or a debt-fina	e adjusted basis allocable to anced property h schedule)	6	Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)		<b>8.</b> Allocable column 6 x tot 3(a) and	al of colu	
(1)				%						
(2)				%						
(3)				%						
(4)				%						
i			-			nter here and on page 1, Part I, line 7, column (A).		Enter here and Part I, line 7, c		
Totals						0				0.
Total dividends-received deductions include							-			0.

Form 990-T (2016)

623721 01-18-17

#### MASSACHUSETTS ASSOCIATION OF Form 990-T (2016) COMMUNITY DEVELOPMENT CORPORATION

04-2759909

Page 4

Schedule F - Interest, A	Annuitie	es, Roya	Ities, and Rei	nts From C	ontroll	ed Organiz	zatio	<b>ns</b> (see ins	structior	ns)	
			Exemp	ot Controlled C	rganizati	ons					
1. Name of controlled organizat	tion	<b>2.</b> Em identifi num	cation (loss) (	unrelated income see instructions)		al of specified ments made	5. Part of column 4 the included in the control organization's gross inc		rolling	<b>6.</b> Deductions directly connected with income in column 5	
(1)											
(2)											
(3)											
(4)	Tationa										
Nonexempt Controlled Organi	1					10			44 -		
7. Taxable Income		nrelated incon see instructions		otal of specified pay made	ments	10. Part of colu in the controll gros	mn 9 tha ling orga s income	nization's		ductions directly connected n income in column 10	
(1)											
(2)											
(3)											
(4)											
(4)					Add colur Enter here and line 8,		e 1, Part I,	Add columns 6 and 11. Enter here and on page 1, Part I, line 8, column (B).			
Totals								Ο.		0 .	
Schedule G - Investme	ent Inco	me of a	Section 501(	c)(7), (9), or	(17) Or	ganizatior	า				
(see insti					· ,	-				1 -	
1. Description of income			2. Amount of	income	<ol> <li>Deduction</li> <li>directly connection</li> <li>(attach scheder)</li> </ol>	ected (attach achadula)		5. Total deductions and set-asides (col. 3 plus col. 4)			
(1)											
(2)											
(3)											
(4)											
				Enter here and Part I, line 9, co						Enter here and on page Part I, line 9, column (B)	
Totals					0.					0	
Schedule I - Exploited (see instru	Exempt			ner Than Ao	lvertisi	ing Incom	e				
1. Description of exploited activity	unrelated incom	àross business e from business	3. Expenses directly connected with production of unrelated business income	4. Net incor from unrelated business (com minus colum gain, comput through	d trade or olumn 2 in 3). If a ie cols. 5	5. Gross inco from activity is not unrela business inco	that ted	<b>6.</b> Exp attribut colur	able to	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).	
(1)											
(2)											
(3)											
(4)											
	page 1	re and on , Part I, col. (A).	Enter here and on page 1, Part I, line 10, col. (B).					1		Enter here and on page 1, Part II, line 26.	
Schedule J - Advertisi		0.		).						0	
	-				Desta						
Part I Income From	Periodic	ais Rep	orted on a Co	onsolidated	I Basis						
1. Name of periodical		<b>2.</b> Gross advertising income	<b>3.</b> Direct advertising co	or (loss) (c sts col. 3). If a g	tising gain ol. 2 minus ain, comput hrough 7.	te 5. Circula		6. Reade		7. Excess readership costs (column 6 minus column 5, but not more than column 4).	
(1)	<u> </u>										
(2)											
(3)											
(4)											

623731 01-18-17

0.

09251114 758606 14937000

Totals (carry to Part II, line (5)) ...

0.

0.

## MASSACHUSETTS ASSOCIATION OF Form 990-T (2016) COMMUNITY DEVELOPMENT CORPORATION

04-2759909

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	<b>2.</b> Gross advertising income	<b>3.</b> Direct advertising cos	sts	<b>4.</b> Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.		culation come		eadership costs	7. Excess readers costs (column 6 min column 5, but not m than column 4).	inus nore
(1)										
(2)										
(3)										
(4)										
Totals from Part I 🛛 🕨	0.		0.							0
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and page 1, Part line 11, col. (E	I,						Enter here and on page 1, Part II, line 27.	
Totals, Part II (lines 1-5) 🕨	0.		0.							0
Schedule K - Compensation	n of Officers,	Directors,	and	Trustees (see in	struction	าร)				
1. Name				2. Title		<ol> <li>Percer time devot busines</li> </ol>	ed to	4. Comp to un	pensation attributable nrelated business	
(1)							%			
(2)							%			
(3)							%			
(4)							%			
<b>Fotal.</b> Enter here and on page 1, Part II, li	ine 14									0

Form 990-T (2016)

Page 5

623732 01-18-17

## 04-2759909

FORM 990-T	OTHER INCOM	1E	STATEMENT 1
DESCRIPTION			AMOUNT
INSURANCE COMMISSIONS			20,185.
TOTAL TO FORM 990-T, PA	GE 1, LINE 12		20,185.
FORM 990-T	OTHER DEDUC	CTIONS	STATEMENT 2
DESCRIPTION			AMOUNT
CONSULTANTS OTHER DEDUCTIONS			15,750. 5,790.
TOTAL TO FORM 990-T, PA	GE 1, LINE 28		21,540.
FORM 990-T	NET OPERATING LOSS	DEDUCTION	STATEMENT 3
	LOSS PREVIOUSLY	LOSS	AVAILABLE

TAX YEAR	LOSS SUSTAINED	PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR	
06/30/13 06/30/14 06/30/16	4,795. 10,857. 6,467.	3,066. 0. 0.	1,729. 10,857. 6,467.	1,729. 10,857. 6,467.	
NOL CARRYO	VER AVAILABLE THIS	YEAR	19,053.	19,053.	