| Forr | 9 | 90 | | | nization Exem | | | ons) | OMB No. 1545-0047 |
|--------------------------------|-----------------------------------|-------------------|-----------------------|------------------------|------------------------------------|---------------------------|---------------------------------------|------------------|-------------------------|
| Depa | rtment o | of the Treasury | ▶ | Do not enter Socia | I Security numbers on this | form as it may be | e made public. | - | Open to Public |
| Interr | nal Reve | nue Service | | | orm 990 and its instruct | | | | Inspection |
| AF | or the | e 2013 calend | lar year, or tax ye | ar beginning ال | UL 1, 2013 | and ending | <u>JŬN 30, 2014</u> | | |
| Bo | Check if | | forganization | | | | D Employer identifi | cation | number |
| MASSACHUSETTS ASSOCIATION OF | | | | | | | | | |
| | Addre chang Name | | | ELOPMENT | CORPORATIONS | | | | |
| | chang Initial | e Doing B | usiness As | | | | 04-2 | | 909 |
| | _return Termir ated Amen | n- 15 C | OURT SQUA | ARE | livered to street address) | Room/suit 6 0 0 | | | .0303 |
| | | City or t | | | ZIP or foreign postal co | de | G Gross receipts \$ | | 993,397. |
| | tion pendi | DOPT | | 2108 | | <u>a</u> | H(a) Is this a group re | | |
| | • | F Name a | | | EPH KRIESBER | G | for subordinates | | |
| | | | AS C ABOV | | | | H(b) Are all subordinates in | | |
| | | empt status: | | 501(c) (| ● (insert no.) 4947 | 7(a)(1) or 🛄 52 | | | - |
| | | te: ▶ MACD | | Trust A | ssociation Other ► | | H(c) Group exemptio | | |
| | art I | Summary | X Corporation | | | L Yea | ar of formation: 1982 | | ol legal domicile; MA |
| | | | | | t significant activities: <u>S</u> | | | BZG | דח |
| Activities & Governance | ' | EFFORTS | | VTRRANT | PLACES THAT | PROVIDE | ECONOMIC OPP | ORT | |
| nar | | | | | ntinued its operations or | | | | 01111. |
| ver | | | | he governing body | - | - | | | 18 |
| ဗီ | | | • | | overning body (Part VI, lin | | | | 17 |
| Š | | | | | year 2013 (Part V, line 2a | | | | 9 |
| itie | | | | mate if necessary | | | | | 20 |
| cti | | | • | • • | olumn (C), line 12 | | | | 8,101. |
| Ă | | | | | 990-T, line 34 | | | | -10,857. |
| | | Net unrelated | 54311633 12/2010 | | | | Prior Year | | Current Year |
| • | 8 | Contributions | and grants (Part) | /III. line 1h) | | | 739,062. | | 857,983. |
| Revenue | | | | | | | 56,500. | | 110,038. |
| eve | | | | | I, and 7d) | | 298. | | 245. |
| Ĕ | | | | | c, 9c, 10c, and 11e) | | 41,233. | | 25,131. |
| | | | | | I Part VIII, column (A), line | | 837,093. | | 993,397. |
| | | | | | (A), lines 1-3) | | 0. | | 0. |
| | | | | | A), line 4) | | 0. | | 0. |
| ŝ | | | | | (Part IX, column (A), lines | | 522,847. | | 574,475. |
| nse | 16a | Professional f | undraising fees (P | art IX, column (A), | line 11e) | | 0. | | 0. |
| Expense | | | | t IX, column (D), lir | | 9,076. | | | |
| ш | | | | | l, 11f-24e) | | 397,579. | | 420,605. |
| | | | | | IX, column (A), line 25) | | 920,426. | | 995,080. |
| | 19 | Revenue less | expenses. Subtra | ct line 18 from line | | | -83,333. | | -1,683. |
| Net Assets or Fund Balances | | | | | | | Beginning of Current Year | | End of Year |
| sets alan | 20 | Total assets (I | Part X, line 16) | | | | 604,319. | | 640,177. |
| it As | 21 | Total liabilities | (Part X, line 26) | | | | 96,988. | | 134,529. |
| | | | | ubtract line 21 fron | n line 20 | | 507,331. | | 505,648. |
| | art II | Signatur | | | | | | | |
| | • | | | | , including accompanying so | | | y know | ledge and belief, it is |
| true, | , correc | ct, and complete | . Declaration of prep | arer (other than offic | er) is based on all information | on of which prepar | er has any knowledge. | | |
| | | | a of officer | | | | | | |
| Sig | n | · · | e of officer | | | | Date | | |
| Her | е | | | BERG, PRES | IDENT | | | | |
| | | , | print name and title | | 1_ | | l Data | 37 1 | DTIN |
| . . | | Print/Type pre | | a b c | Preparer's signature | | I I I I I I I I I I I I I I I I I I I | ХL | PTIN |
| Paic | 1 | MICHAEL | J WALSH, | CPA | | | 11/12/14 ^{if} self-employ | _{red} P | 00111917 |

| Preparer | Firm's name 🕒 WALSH & CO. | Firm's EIN 04-3209238 |
|-------------|--|------------------------------|
| Use Only | Firm's address 🖕 632A MAIN STREET | |
| | WINCHESTER, MA 01890 | Phone no. (781) 721-0295 |
| May the IF | RS discuss this return with the preparer shown above? (see instructions) | X Yes No |
| 332001 10-2 | 29-13 LHA For Paperwork Reduction Act Notice, see the separate instructions. | Form 990 (2013) |

| | MASSACHUSETTS ASSOCIATION OF | |
|-----|--|--------------|
| | | ige 2 |
| Pai | t III Statement of Program Service Accomplishments | v |
| | Check if Schedule O contains a response or note to any line in this Part III | X |
| 1 | Briefly describe the organization's mission: AN ASSOCIATION OF MISSION-DRIVEN COMMUNITY DEVELOPMENT ORGANIZATIONS | |
| | DEDICATED TO WORKING TOGETHER AND WITH OTHERS TO CREATE PLACES OF | |
| | OPPORTUNITY WHERE PEOPLE OF DIVERSE INCOMES AND BACKGROUNDS ACCESS | |
| | HOUSING THAT IS AFFORDABLE, BENEFIT FROM ECONOMIC OPPORTUNITIES AND | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | |
| | the prior Form 990 or 990-EZ? |] No |
| | If "Yes," describe these new services on Schedule O. | _ |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | No |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and | |
| | revenue, if any, for each program service reported. | <u> </u> |
| 4a | (Code:) (Expenses 366,579. including grants of) (Revenue) (Reve |) |
| | MEMBER ORGANIZATIONS TO MEET THE VARIOUS NEEDS OF THEIR COMMUNITIES IN | |
| | SUCH AREAS AS AFFORDABLE HOUSING, ECONOMIC DEVELOPMENT, SMALL BUSINES | |
| | | AS |
| | PART OF THIS PROGRAM, MACDC SPONSORS PEER GROUPS TO SERVE AS LEARNING | |
| | AND NETWORKING OPPORTUNITIES FOR PRACTITIONERS; COLLABORATES WITH OTH | ER |
| | AGENCIES TO OFFER TRAININGS AND CONFERENCES; PROVIDES TECHNICAL | |
| | ASSISTANCE TO LOCAL ORGANIZATIONS; COLLECTS AND SHARES INFORMATION | |
| | ABOUT BEST PRACTICES IN THE FIELD; AND PROVIDES GROUP SPONSORED | |
| | INSURANCE. THIS PROGRAM AREA ALSO INCLUDES OUR WORK WITH THE ALLIANCE | : |
| | ADVANCING COMMUNITY DEVELOPMENT BY CONFRONTING RACISM, OUR GREEN | |
| | COMMUNITY DEVELOPMENT INITIATIVE, AND OUR PARTNERSHIP WITH THE MASS. | <u> </u> |
| 4b | (Code:) (Expenses \$ 242,478. including grants of \$) (Revenue \$ | P) |
| | HOUSING, ECONOMIC DEVELOPMENT AND COMMUNITY DEVELOPMENT ACTIVITIES BY | <u> </u> |
| | CREATING A SUPPORTIVE POLICY ENVIRONMENT. THIS INCLUDES WORKING WITH | |
| | LOCAL, STATE AND FEDERAL AGENCIES TO DESIGN AND FUND VARIOUS PROGRAMS | |
| | AND IT ALSO INCLUDES WORKING WITH PRIVATE INTERMEDIARIES, BANKS, | |
| | FOUNDATIONS, AND CORPORATIONS TO DEVELOP PROGRAMS AND FORGE | |
| | PARTNERSHIPS. | |
| | | |
| | | |
| | | |
| | | |
| 4c | (Code:) (Expenses \$ 279,239. including grants of \$) (Revenue \$ | <u> </u> |
| | THE MEL KING INSTITUTE FOR COMMUNITY BUILDING IS A NEW PROGRAM THAT | / |
| | MACDC CO SPONSORS WITH THE LOCAL INITIATIVES SUPPORT CORPORATION AND | |
| | OTHER PARTNERS. THE INSTITUTE FOSTERS VIBRANT AND THRIVING | |
| | MASSACHUSETTS COMMUNITIES BY ADVANCING THE SKILLS, KNOWLEDGE AND | |
| | LEADERSHIP ABILITY OF PROFESSIONAL PRACTITIONERS AND VOLUNTEER LEADER | S |
| | IN THE COMMUNITY DEVELOPMENT FIELD. WE DO THIS BY LEVERAGING | |
| | COLLABORATIVE EDUCATIONAL PARTNERSHIPS THAT INCREASE ACCESS, ENCOURAG | <u>E</u> |
| | INNOVATION, AND PROMOTE AND INSTITUTIONALIZE SYSTEMIC SUCCESS. THE | <u> </u> |
| | INSTITUTE ENABLES COMMUNITY DEVELOPMENT CORPORATIONS AND THEIR PARTNER TO BUILD MORE HOMES, CREATE MORE JOBS, GROW MORE BUSINESS, NURTURE MORE | |
| | COMMUNITY LEADERS, AND PURSUE MORE COMPREHENSIVE COMMUNITY BUILDING | |
| | STRATEGIES THAT ALSO ADDRESS ISSUES SUCH AS TRANSPORTATION, PUBLIC | |
| 4d | Other program services (Describe in Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$) | |
| 4e | Total program service expenses ► 888,296. | |
| | Form 990 (| 2013) |

| 332002 10-29-13 | SEE SCHEDULE O FOR CONTINUATION(S) | |
|---------------------------|--|----------|
| | 2 | |
| 16081112 808512 042759909 | 2013.04010 MASSACHUSETTS ASSOCIATION (| 04275991 |

Form 990 (2013)

Part IV Checklist of Required Schedules

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

| | | | Yes | No |
|-----------|---|------------|-----|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i> | 3 | | х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If</i> "Yes," <i>complete Schedule C, Part III</i> | 5 | | x |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | <u> </u> |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> | 8 | | x |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | x |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | <u> </u> |
| с | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | 44. | | х |
| A | assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part VIII</i> | 11c | | |
| u | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | x |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | X |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | 77 | |
| | Schedule D, Parts XI and XII | 12a | X | <u> </u> |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 104 | | v |
| 13 | | 12b 13 | | X |
| 13 14a | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | · · · · · · · · · · · · · · · · · | 1.14 | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | v |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | <u> </u> |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I</i> | 17 | | x |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | <u> </u> |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | v |
| 00- | complete Schedule G, Part III | 19 20a | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20a 20b | | |
| u | ה דפש נט וווים בטמ, טוט נווים טוצמווצמנוטה מננמטה מ טטצ טו וגש מטטופט ווומווטמו שנמנדוופרונש נט נרוש דפנטרו זי | 200 | | |

Form **990** (2013)

332003 10-29-13

| Form 990 (| 2013) | COMMUNITY | DEVELOPM |
|------------|-------------|-------------------|------------------|
| Part IV | Checklist o | f Required Schedu | lles (continued) |

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

| | | | Yes | No |
|----------|--|-----|------|----------|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | x |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | X |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, | | | |
| | complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | v |
| a | A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | <u> </u> |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | 200 | | x |
| 29 | director, trustee, or direct or indirect owner? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> | 28c | x | - 23 |
| 29 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | 29 | - 23 | |
| 50 | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| ••• | If "Yes," complete Schedule N, Part I | 31 | | x |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | x |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i> | 33 | | x |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | Ļ |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | x |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| • | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | x |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | x | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | | |

Form 990 (2013)

332004 10-29-13

| Form 990 | (2013) |
|----------|--------|
| Dort V | C+ |

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

| 04-2759909 Page | 5 |
|-----------------|---|
|-----------------|---|

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | 9 |
|--------|--|------------|-----|--------|
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 12 | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 | | | |
| с | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 9 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | X | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O | 3b | Х | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | Х |
| b | If "Yes," enter the name of the foreign country: | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | 37 |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | v |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | Х |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | ~ | | |
| - | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | 7- | | х |
| a h | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7a 7b | | 21 |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | 70 | | |
| C | | 7c | | х |
| Ь | to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year 7d | 70 | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| • | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting | | | |
| | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders 11a | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| - | organization is licensed to issue qualified health plans 13b | | | |
| | Enter the amount of reserves on hand 13c Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| | Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i> | 14a 14b | | - 23 |
| a | יו דכי, וומא ונ וווכע מד טווו דבט נט ובטטו נוובאב עמצווופוונא איז איזט, איזטיוטב מד בגעומוומנוטו ווו אטוובטעוב ט | | 000 | (2012) |

Form **990** (2013)

332005 10-29-13

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

04-2759909 Page 6

| t VI | Governance, N | Management, | and Disclo | sure For each | "Yes" respo | onse to lines i | 2 through 1 | 7b below, | and for a | "No" | response |
|------|-----------------------|--------------------|---------------|-----------------|--------------|-----------------|-------------|-----------|-----------|------|----------|
| | to line 8a, 8b, or 10 |)b below, describe | the circumsta | nces, processes | s, or change | s in Schedul | e O. See in | struction | s. | | |

Check if Schedule O contains a response or note to any line in this Part VI

| Х |
|---|

| Sec | tion A. Governing Body and Management | | | | | | | | |
|----------|---|-------------|--------------|----------|--|--|--|--|--|
| | | | Yes | No | | | | | |
| 1a | | 8 | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | _ | | | | | | | |
| b | | 7 | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | 37 | | | | | |
| | officer, director, trustee, or key employee? | 2 | | X | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | v | | | | | |
| _ | of officers, directors, or trustees, or key employees to a management company or other person? | | | X X | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | | | X | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | | x | <u> </u> | | | | | |
| 6 | | | | | | | | | |
| 7a | | | | | | | | | |
| h | more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | . 7a | X | | | | | | |
| b | | 7b | x | | | | | | |
| 8 | persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | | | | | |
| o a | | 8a | x | | | | | | |
| b | The governing body? Each committee with authority to act on behalf of the governing body? | 8b | X | <u> </u> | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | <u> </u> | | | | | |
| 9 | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | x | | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | I | | | | | | |
| | | | Yes | No | | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X | | | | | |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | | |
| 11a | ······································ | 11a | Х | | | | | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | | | | | | |
| с | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | | | | | | |
| | in Schedule O how this was done | 12c | X | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | X | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15 a | X | L | | | | | |
| b | Other officers or key employees of the organization | 15b | | X | | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | v | | | | | |
| | taxable entity during the year? | 16a | | X | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | 10 | | | | | | | |
| <u> </u> | exempt status with respect to such arrangements? | 16b | | | | | | | |
| | List the states with which a copy of this Form 990 is required to be filed MA | | | | | | | | |
| 17 10 | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only for public inspection. Indicate how you made these available. Check all that apply. |) avallar | bie | | | | | | |
| | Image: The second se | | | | | | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, | and fina | ncial | | | | | | |
| | statements available to the public during the tax year. | | | | | | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organi | zation. | • | | | | | | |
| | THE ORGANIZATION - 617.426.0303 | | | | | | | | |
| | 15 COURT SQUARE, NO. 600, BOSTON, MA 02108 | | | | | | | | |
| 332006 | 5 10-29-13 | Forn | 1 990 | (2013) | | | | | |
| | 6 | | | . / | | | | | |

16081112 808512 042759909 2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) | (B) | l | 211120 | | C) | npe | noui | (D) | (E) | (F) |
|-----------------------------------|----------------------|---------------------|-----------------------|---------|--------------|---------------------------------|----------|-------------------|----------------------------|------------------------|
| (A) Name and Title | | | | Pos | ition | | | (D) Reportable | (⊏) Reportable | (F) Estimated |
| Name and The | Average hours per | | not c , unle | heck | more | than | | compensation | compensation | amount of |
| | week | | cer an | | | | | from | from related | other |
| | (list any | ctor | | | | | | the | organizations | compensation |
| | hours for | or dire | | | | ted | | organization | (W-2/1099-MISC) | from the |
| | related | trustee or director | ruste | | | pensa | | (W-2/1099-MISC) | | organization |
| | organizations | ual tru | onal t | | ploye | t com ee | | | | and related |
| | below line) | Individual t | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (1) RICHARD THAL | 1.00 | <u> </u> | 드 | ò | ¥ | 도 교 | 문 | | | |
| DIRECTOR | 100 | x | | | | | | 0. | 0. | 0. |
| (2) GAIL LATIMORE | 2.00 | | | | | | | ••• | ••• | |
| CHAIRPERSON/DIRECTOR | | x | | x | | | | 0. | 0. | 0. |
| (3) ANN HOUSTON | 1.00 | | | | | | | | - | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (4) JANELLE CHAN | 1.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | Ο. | 0. |
| (5) DAVE CHRISTOPOLIS | 2.00 | | İ | | | | | | | |
| CLERK/DIRECTOR | | X | | Х | | | | 0. | 0. | 0. |
| (6) DANNY LEBLANC | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (7) JESS ANDORS | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (8) MARC DOHAN | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | Х | | | | 0. | 0. | 0. |
| (9) PHILIP GIFFEE | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (10) MICHELLE GREEN | 1.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (11) KATIE PROVENCHER | 1.00 | | | | | | | | | • |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (12) CORINN WILLIAMS | 1.00 | | | | | | | | 0 | 0 |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (13) JOSEPH KRIESBERG | 37.50 | | | 37 | 37 | | | 110 500 | 0 | 2 170 |
| PRESIDENT & CEO | | X | | X | X | | | 112,500. | 0. | 2,176. |
| (14) JEANNE PINADO | 2.00 | | | 37 | | | | | 0 | 0 |
| TREASURER/DIRECTOR | 1 00 | X | | Х | | | <u> </u> | 0. | 0. | 0. |
| (15) MICKEY NORTHCUTT | 1.00 | | | | | | | 0. | 0. | 0 |
| DIRECTOR (16) MARCIA THORNHILL | 1.00 | X | | | | | | 0. | 0. | 0. |
| (16) MARCIA THORNHILL DIRECTOR | U | x | | | | | | 0. | 0. | 0. |
| (17) STEVE TEASDALE | 1.00 | <u>^</u> | | | <u> </u> | | | 0. | 0. | 0. |
| DIRECTOR | 1.00 | x | | | | | | 0. | 0. | 0. |
| 332007 10-29-13 | 1 | 1 27 | L | I | 1 | I | L | 0. | 0. | Form 990 (2013) |

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2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

Form **990** (2013)

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|------------|---------------|
|------------|---------------|

| | <u>1990 (2013) COMMUNIT</u> | Y DEVELO | DPI | 1E | \mathbf{T} | C | DRI | 203 | RATIONS | 04-275 | 9909 |) Р | 'age 8 | |
|-----------------|---|---|---|-----------------------|--------------|--------------|---------------------------------|--------|--|---|---------|--|-------------------|--|
| Pa | t VII Section A. Officers, Directors, Trus | tees, Key Em | ploy | ees | , and | d Hi | ghe | st C | Compensated Employe | es (continued) | | | | |
| | (A) Name and title | (B) Average hours per week (list any | erage Position (do not check more than o box, unless person is both officer and a director/trust | | | | than is bot | h an | (D) Reportable compensation from the | (E) Reportable compensation from related | a | (F) Estimated amount of other compensati | | |
| | | hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | or | from th ganiza nd rela ganizat | ie tion ted | |
| (18) |) ROBERT CORLEY | 2.00 | | | | × | 1.9 | | | | | | | |
| VICI | E CHAIR/DIRECTOR | | X | | X | | | | 0. | 0 | • | | 0. | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | Sub-total Total from continuation sheets to Part V | | | | | | | | 112,500. 0. | 0 | • | | 76. | |
| d 2 | Total (add lines 1b and 1c) Total number of individuals (including but r compensation from the organization ► | | | | | | | | 112,500. eceived more than \$100 | 0,000 of reportable | • | 2,1 | .76. 1 | |
| | · · · · | | | | | | | | | | _ | Yes | No | |
| 3 | Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s | | | - | | • | | | highest compensated e | | 3 | | x | |
| 4 | For any individual listed on line 1a, is the su and related organizations greater than \$15 | | | | | | | | | the organization | 4 | | x | |
| 5 | Did any person listed on line 1a receive or a rendered to the organization? <i>If "Yes," corr</i> | accrue compe | nsat | ion f | rom | any | / unr | elat | ted organization or indiv | | | | x | |
| Sec | tion B. Independent Contractors | ipiele Schedul | eji | or st | icn j | pers | SON . | | | | 5 | | | |
| 1 | Complete this table for your five highest co the organization. Report compensation for | - | - | | | | | | | | nsation | from | | |
| | (A) | | | | | VICII | | | (B) | | | (C) | | |
| | Name and business | address | N | ONE | 5 | | | | Description of s | ervices | Comp | ensatio | 'n | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 2 | Total number of independent contractors (\$100,000 of compensation from the organi | - | iot li | mite | d to | | se lis) | stec | d above) who received n | nore than | | | | |
| 33200 10-29- | 8 -13 | | | | | | | | | | Form | 9 90 | (2013) | |

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| h | 990 | (2013) | |
|---|-----|--------|--|

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS Form 990 (2013) COMMUNI

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| | | Check if Schedule O contains a response o | r note to any line | e in this Part VIII | | | |
|---|----------|---|--------------------|-----------------------------|--|--|---|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| ts s | 1 a | Federated campaigns 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | Membership dues 1b 1 | 21,510. | | | | |
| ۲, C | | Fundraising events 1c | | | | | |
| Щ, т | | Related organizations 1d | | | | | |
| a, s | | Government grants (contributions) | | | | | |
| <u>is</u> i | | All other contributions, gifts, grants, and | | | | | |
| put the | | | 736,473. | | | | |
| Ęġ | a | Noncash contributions included in lines 1a-1f: \$ | | | | | |
| a õ | • | Total. Add lines 1a-1f | | 857,983. | | | |
| | | | Business Code | | | | |
| e l | 2 a | MEL KING INSTITUTE | 611710 | 110,038. | 110,038. | | |
| Program Service Revenue | b | | | | | | |
| s si | с | | | | | | |
| eve eve | d | | | | | | |
| - Ber | е | | | | | | |
| ۲ | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | ► | 110,038. | | | |
| | 3 | Investment income (including dividends, interes | st, and | | | | |
| | | other similar amounts) | ► | 245. | 245. | | |
| | 4 | Income from investment of tax-exempt bond pro | oceeds 🕨 🕨 | | | | |
| | 5 | Royalties | ► | | | | |
| | | (i) Real | (ii) Personal | | | | |
| | 6 a | Gross rents 12,000. | | | | | |
| | b | Less: rental expenses 0 • | | | | | |
| | с | Rental income or (loss) 12,000. | | | | | |
| | d | Net rental income or (loss) | ▶ | 12,000. | 12,000. | | |
| | 7 a | Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | | | | | |
| | b | Less: cost or other basis | | | | | |
| | | and sales expenses | | | | | |
| | | Gain or (loss) | | | | | |
| | d | Net gain or (loss) | 🕨 | | | | |
| en | 8 a | Gross income from fundraising events (not | | | | | |
| | | including \$ of | | | | | |
| Be | | contributions reported on line 1c). See | | | | | |
| Other Reven | | Part IV, line 18 a | | | | | |
| ŧ | | Less: direct expenses b | | | | | |
| | | Net income or (loss) from fundraising events | ····· ► | | | | |
| | 9 a | Gross income from gaming activities. See | | | | | |
| | | Part IV, line 19 a | | | | | |
| | | Less: direct expenses b | | | | | |
| | | Net income or (loss) from gaming activities | ····· > | | | | |
| | iu a | Gross sales of inventory, less returns | | | | | |
| | h | and allowances a a b | | | | | |
| | | Net income or (loss) from sales of inventory | | | | | |
| ł | U | | Business Code | | | | |
| | 11 a | THOUDANON I TODNOTHO DD | 541800 | 8,101. | | 8,101. | |
| | b | OTHER INCOME | 900099 | 5,030. | 5,030. | , | |
| | c c | | | | -, | | |
| | d | All other revenue | | | | | |
| | | Total. Add lines 11a-11d | | 13,131. | | | |
| | 12 | Total revenue. See instructions. | 🕨 [| 993,397. | 127,313. | 8,101. | 0. |
| 33200 10-29- | 9 •13 | | | | | | Form 990 (2013) |

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Part IX Statement of Functional Expenses

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). X Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses **(D)** Fundraising (B) (C)Do not include amounts reported on lines 6b. Management and general expenses Program service 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in 2 the United States. See Part IV, line 22 3 Grants and other assistance to governments. organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members 4 5 Compensation of current officers, directors, 114,676. 80,672. 22,722. 11,282. trustees, and key employees Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 356,245. 9,443. Other salaries and wages 328,048. 18,754. 7 Pension plan accruals and contributions (include 8 section 401(k) and 403(b) employer contributions) 63,732. Other employee benefits 55,302. 4,394. 4,036. 9 39,822. 34,531. 2,744. 2,547. Payroll taxes 10 11 Fees for services (non-employees): Management а Legal b 38,522. 36,476. 1,252. 794. Accounting С d Lobbying Professional fundraising services. See Part IV. line 17 ρ Investment management fees _____ f Other, (If line 11g amount exceeds 10% of line 25, 159,694 151,215 5,192 3,287. column (A) amount, list line 11g expenses on Sch 0.) 566. 556. 6. 4. 12 Advertising and promotion 22,163. 24,608. 1,435. 1,010. 13 Office expenses Information technology 14 15 Royalties 87,002. 99,686. 7,444. 5,240. 16 Occupancy 15,451. 1,313. 17,688. 924. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 59,193. 891. 583. 60,667. Conferences, conventions, and meetings 19 1,053. 1,069. -9. -7. 20 Interest Payments to affiliates 21 5,777. 5,042. 431. 304. 22 Depreciation, depletion, and amortization 23 Insurance Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 7,196. 299. 7,919. 424. MEMBERSHIP DUES а MISCELLANEOUS 3,950. 3,950. h 265. 265. ANNUAL REPORT/FORM PC С TAXES 210. 165. 26. 19. d е All other expenses 995,080. 888,296. 57,708. 49,076. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720) Check here

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Form 990 (2013)

MASSACHUSETTS ASSOCIATION OF

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COMMUNITY DEVELOPMENT CORPORATIONS Part X | Balance Sheet

| | | Check if Schedule O contains a response or not | e to an | y line in this Part X | | | |
|-----------------------------|-----|--|---------------------|----------------------------|---------------------------------|----------|-----------------------------|
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 35,429. | 1 | 106,829. |
| | 2 | Savings and temporary cash investments | | | 315,202. | 2 | 330,348. |
| | 3 | Pledges and grants receivable, net | | | 3 | | |
| | 4 | Accounts receivable, net | | 216,311. | 4 | 164,678. | |
| | 5 | Loans and other receivables from current and for | | | | | |
| | | trustees, key employees, and highest compensation | ated en | nployees. Complete | | | |
| | | Part II of Schedule L | | | | 5 | |
| | 6 | Loans and other receivables from other disquali | fied pe | rsons (as defined under | | | |
| | | section 4958(f)(1)), persons described in section | 4958(| c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of sect | ion 50 ⁻ | 1(c)(9) voluntary | | | |
| sts | | employees' beneficiary organizations (see instr). | Comp | lete Part II of Sch L | | 6 | |
| Assets | 7 | Notes and loans receivable, net | | | | 7 | |
| ∢ | 8 | Inventories for sale or use | | | | 8 | |
| | 9 | Prepaid expenses and deferred charges | | | 21,593. | 9 | 28,316. |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | | 75,590. | | | |
| | b | Less: accumulated depreciation | 10b | 65,584. | 15,784. | 10c | 10,006. |
| | 11 | Investments - publicly traded securities | | | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 1 | | 12 | | | |
| | 13 | Investments - program-related. See Part IV, line | | 13 | | | |
| | 14 | Intangible assets | | 14 | | | |
| | 15 | Other assets. See Part IV, line 11 | | | | 15 | |
| | 16 | Total assets. Add lines 1 through 15 (must equa | | | 604,319. | 16 | 640,177. |
| | 17 | Accounts payable and accrued expenses | | | 51,065. | 17 | 58,362. |
| | 18 | Grants payable | 45 000 | 18 | | | |
| | 19 | Deferred revenue | 45,923. | 19 | 76,167. | | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete I | Part IV | of Schedule D | | 21 | |
| es | 22 | Loans and other payables to current and former | | | | | |
| iliti | | key employees, highest compensated employee | | | | | |
| Liabilities | | Complete Part II of Schedule L | | ····· | | 22 | |
| _ | 23 | Secured mortgages and notes payable to unrela | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, pa | - | | | | |
| | | parties, and other liabilities not included on lines | ; 17-24) | . Complete Part X of | | | |
| | | Schedule D | | ····· - | 06 000 | 25 | |
| | 26 | 3 | | | 96,988. | 26 | 134,529. |
| | | Organizations that follow SFAS 117 (ASC 958 | | k here ▶ 🕰 and | | | |
| ces | | complete lines 27 through 29, and lines 33 an | | | 271,031. | | 200 465 |
| lan | 27 | Unrestricted net assets | | | 236,300. | 27 | <u>299,465.</u> 206,183. |
| Ba | 28 | Temporarily restricted net assets | | | 230,300. | 28 | 200,105. |
| pur | 29 | | | N - h h - h | | 29 | |
| Ę | | Organizations that do not follow SFAS 117 (A | 50 950 | з), cneck nere 🕨 📖 📗 | | | |
| 0 S | | and complete lines 30 through 34. | | | | 200 | |
| Net Assets or Fund Balances | 30 | Capital stock or trust principal, or current funds | | | | 30 | <u> </u> |
| As | 31 | Paid-in or capital surplus, or land, building, or eq | | | | 31 | <u> </u> |
| Net | 32 | Retained earnings, endowment, accumulated in | | | 507,331. | 32 | 505,648. |
| - | 33 | Total net assets or fund balances | | | 604,319. | 33 34 | 640,177. |
| | 34 | Total liabilities and net assets/fund balances | | | 004,319. | J 34 | Form 990 (2013) |

Form 990 (2013)

| MASSACHUSETTS | ASSOCIAT | TION | OF |
|---------------|----------|------|----|
| | | CODT | |

01-2750000 40

| Form | 1990 (2013) COMMUNITY DEVELOPMENT CORPORATIONS | 04-2 | 2759909 | Pag | ge 12 | | | | | | |
|--|--|-----------|---------|-----|--------------|--|--|--|--|--|--|
| Ра | rt XI Reconciliation of Net Assets | | | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | | | | | | |
| | | | | | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | | 97. | | | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 80. | | | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 83. | | | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 507 | 7,3 | 31. | | | | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | | | | |
| 7 | Investment expenses | 7 | | | | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | 0. | | | | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | | | | | | | |
| | column (B)) | 10 | 505 | 5,6 | 48. | | | | | | |
| Pa | Part XII Financial Statements and Reporting | | | | | | | | | | |
| Check if Schedule O contains a response or note to any line in this Part XII | | | | | | | | | | | |
| | | | | Yes | No | | | | | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | _ | | | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | О. | | | | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X | | | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | d on a | | | | | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | | | | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat | e basis, | | | | | | | | | |
| | consolidated basis, or both: | | | | | | | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | | | |
| с | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | | | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | | | | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sch | edule O. | | | | | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audi | t 📃 | | | | | | | | |
| | Act and OMB Circular A-133? | | За | | Х | | | | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired audi | t | | | | | | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | | | | | | | |

Form **990** (2013)

| (Form | EDULE A 990 or 990-EZ) nt of the Treasury evenue Service | Comple | te if the organization is 4947(a)(1) no ► Attach to but Schedule A (Form 990 | a section onexempt Form 990 | 501(c)(3) charitable or Form 9 | organizat e trust. 990-EZ. | tion or a s | ection | | OMB No. 20 Open to Inspe | 13 | } |
|--------------|--|------------------------|---|-----------------------------------|--------------------------------------|----------------------------------|--------------------|----------------------------|-------------|-----------------------------------|----------|----------|
| Name | of the organizat | | USETTS ASSOC | | | | at www.irs | | | identificati | | mber |
| Nume | | | TY DEVELOPME | | | TONS | | - | | 4-2759 | | |
| Part | l Reason | | ity Status (All organiz | | | | | ructions | 0 | <u> </u> | 505 | |
| | | | | | | | | | | | | |
| 1 | | | because it is: (For lines 1 | | | | | | | | | |
| | | | s, or association of chur | | nbea in se | | (D)(T)(A)(I) | • | | | | |
| 2 _ | | | '0(b)(1)(A)(ii). (Attach Sc | | in eastion | 170/6//1/ | (A)(:::) | | | | | |
| 3 | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | | | | | |
| 4 🗆 | city, and sta | - | operated in conjunction | with a nos | pital desci | ibeu in se | | (D)(T)(A)(II | | ine nospita | Shan | с, |
| 5 | _ * | | benefit of a college or ur | | wood or or | poratod by | | montal uni | t doscrib | od in | | |
| 5 🗆 | 0 | (b)(1)(A)(iv). (Comple | • | Inversity O | | Jeraleu Dy | a governi | nentai uni | t describ | | | |
| 6 | | | ent or governmental unit | t doooribo | d in contin | n 170/h)/- | NAV.A | | | | | |
| 7 2 | • | | | | | | | r from the | annoral | nublic door | wibod i | - |
| 1 14 | 9 | | eives a substantial part (| or its supp | on non a | governme | intai unit c | | general | public desc | inbeu i | |
| 8 | | (b)(1)(A)(vi). (Comple | ection 170(b)(1)(A)(vi). | Complete | Dort II.) | | | | | | | |
| 9 [| | | eives: (1) more than 33 1 | | - | rom oontri | hutiona m | ambarahi | n faan a | nd aroon ro | oointo | from |
| 9 _ | | | nctions - subject to certa | | | | | | | | | |
| | | | axable income (less sect | | | | | | | | | |
| | | 509(a)(2). (Complete | | lion on la | x) 110111 Du | 511105505 | acquired b | ly the orga | IIIZation | aller Julie J | 50, 197 | J. |
| 10 | | | perated exclusively to te | st for publi | ic cafoty S | Soo coctio | n 500(a)(/ | n | | | | |
| 11 | | • | perated exclusively to te | - | • | | | | v out the | nurnosas | of one | or |
| | | | ations described in section | | | | | | | | | 51 |
| | | | organization and comple | | | | .). 000 300 | | | | that | |
| | a D Type | | | ype III - Fu | | | c | | e III - Noi | n-functional | lv inter | rated |
| е | | - | it the organization is not | | | - | | | | | | |
| • | | | han one or more publicly | | | | | | | | | |
| f | | | ten determination from t | | | | | | 5(4)(1) 01 | 0000000000000 | (u)(L). | |
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| g | | - | organization accepted ar | | | | | owina ner | sons? | | | |
| 9 | • | | irectly controls, either al | | | | | • | | | Yes | No |
| | | | upported organization? | | | | | | | | 100 | |
| | | | n described in (i) above? | | | | | | | 11g(ii) | | <u> </u> |
| | ., . | | person described in (i) o | | קר | | | | | | | |
| h | | | about the supported or | | | | | | | [| | <u> </u> |
| | | enering internation | | gamzation | (0). | | | | | | | |
| (i) No | me of supported | (ii) EIN | (iii) Type of organization | (iv) Is the o | rganization | (v) Did voi | u notify the | (vi) Is | the | (vii) Amoun | t of mor | |
| • • • | organization | | (described on lines 1-9 | in col. (i) lis | | organizat | | organizátio (i) organiz | on in col. | • • | port | iciai y |
| , | gamzation | | `above or IRC section | governing | document? | (i) of your | support? | U.S | .? | oup | port | |
| | | | (see instructions)) | Yes | No | Yes | No | Yes | No | | | |
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| LHA For Paperwork Reduction Act Notice, see the Instructions for | Schedule A (Form 990 or 990-EZ) 2013 |
|--|--------------------------------------|
| Form 990 or 990-EZ. | |
| 332021 09-25-13 | 10 |

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Total

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2013.04010 MASSACHUSETTS ASSOCIATION 0 04275991

Schedule A (Form 990 or 990-EZ) 2013 COMMUNITY DEVELOPMENT CORPORATIONS

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|---|-----------------------------|---------------------|---|---------------------------------|----------------------------------|-----------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 997,104. | 765,904. | 687,414. | 739,062. | 857,983. | 4,047,467. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge \dots | | | | | | |
| 4 | Total. Add lines 1 through 3 | 997,104. | 765,904. | 687,414. | 739,062. | 857,983. | 4,047,467. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| | Public support. Subtract line 5 from line 4. | | | | | | 4,047,467. |
| | ction B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | Amounts from line 4 | 997,104. | 765,904. | 687,414. | 739,062. | 857,983. | 4,047,467. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | 1 1 1 1 | 064 | 255 | 200 | 245 | 2 272 |
| | and income from similar sources | 1,411. | 964. | 355. | 298. | 245. | 3,273. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | 19,254. | 10,623. | -2,111. | _1 705 | -10,857. | 12,114. |
| 10 | business is regularly carried on | 19,234. | 10,025. | -2,111. | 4,195. | -10,057. | 12,114. |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | 2,020. | 2,572. | 10,535. | 1,648. | 5,030. | 21,805. |
| 44 | assets (Explain in Part IV.) Total support. Add lines 7 through 10 | 2,020. | 2,572. | 10,555. | 1,040. | 5,050. | 4,084,659. |
| | Gross receipts from related activities, | ota (soo instructi | one) | | | 12 | 1,001,005. |
| | First five years. If the Form 990 is for | • | , | d fourth or fifth ta | ax vear as a sectio | | |
| 10 | organization, check this box and stop | - | | | - | 11 30 1(0)(3) | |
| Sec | ction C. Computation of Publ | ic Support Pe | rcentage | | | | |
| | Public support percentage for 2013 (| | | column (f)) | | 14 | 99.09 % |
| | Public support percentage from 2012 | | • | () / · · · · · · · · · · · · · · · · · · | | 15 | 98.08 % |
| | 33 1/3% support test - 2013. If the o | | | | | nore, check this bo | x and |
| | stop here. The organization qualifies | as a publicly supp | orted organizatior | ۱ | | | X |
| b | 33 1/3% support test - 2012. If the c | organization did no | t check a box on I | line 13 or 16a, and | line 15 is 33 1/3% | or more, check th | is box |
| | and stop here. The organization qual | | | | | | |
| 17a | 10% -facts-and-circumstances tes | t - 2013. If the org | anization did not o | check a box on line | e 13, 16a, or 16b, a | and line 14 is 10% | or more, |
| | and if the organization meets the "fac | ts-and-circumstan | ces" test, check tl | nis box and stop h | iere. Explain in Pai | rt IV how the organ | ization |
| | meets the "facts-and-circumstances" | | | | | | |
| b | 10% -facts-and-circumstances tes | t - 2012. If the org | anization did not o | check a box on line | e 13, 16a, 16b, or ⁻ | 17a, and line 15 is ⁻ | 10% or |
| | more, and if the organization meets the | | | | • • | | |
| | organization meets the "facts-and-circ | | | | | | |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | a, 16b, 17a, or 17t | | | |
| | | | | | Sche | dule A (Form 990 | or 990-EZ) 2013 |

332022 09-25-13

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support | | | | - | | |
|--|-------------------|---------------------|---|---------------------|---------------------|------------------|
| Calendar year (or fiscal year beginning in) 🕨 | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do not | | | | | | |
| include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that | | | | | | |
| are not an unrelated trade or bus- | | | | | | |
| iness under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- | | | | | | |
| ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities | | | | | | |
| furnished by a governmental unit to | | | | | | |
| the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and | | | | | | |
| 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support (Subtract line 7c from line 6.) | | | | | | |
| Section B. Total Support | | • | • | | | |
| Calendar year (or fiscal year beginning in) 🕨 | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income | | | | | | |
| (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital | | | | | | |
| assets (Explain in Part IV.) | | 1 | 1 | | 1 | 1 |
| 14 First five years. If the Form 990 is for | the organization' | s first, second thi | rd, fourth or fifth | tax vear as a secti | on 501(c)(3) organi | zation. |
| | • | | | 2 | | |
| Section C. Computation of Public | | | | | | ······ • |
| 15 Public support percentage for 2013 (lir | | | column (f)) | | 15 | % |
| 16 Public support percentage from 2012 | | | | | 16 | % |
| Section D. Computation of Inves | | | | | | |
| 17 Investment income percentage for 201 | | | | | 17 | % |
| 18 Investment income percentage from 2 | | | | | 18 | 9 |
| 19a 33 1/3% support tests - 2013. If the c | | | | | | |
| more than 33 1/3%, check this box an | | | | | | |
| b 33 1/3% support tests - 2012. If the c | | | | | | |
| line 18 is not more than 33 1/3%, chec | | | | | | |
| 20 Private foundation. If the organization | | | | | | |
| 332023 09-25-13 | | | ,,, _,, _ | | hedule A (Form 99 | 0 or 990-EZ) 201 |
| | | | 15 | 00 | | |

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| Part IV | | ovide the evolutions m | | |
|--------------|---|----------------------------|----------------|--|
| | Also complete this part for any additio | nal information (See inst | ructions) | rt II, line 17a or 17b; and Part III, line 12. |
| | Also complete this part for any additio | nai information. (See inst | luctions). | |
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| 2024 09-25-1 | 3 | | | Schedule A (Form 990 or 990-EZ) |
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| | 808512 042759909 | 2012 04010 | MACCACITICEMMC | ASSOCIATION O 042759 |

| SCHEDULEC (Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service Political Campaign and Lobbying Activities For Organizations Exempt From Income Tax Under section 501(c) and section 527 Department of the Treasury Internal Revenue Service Dom No. 1545-004 Department of the Treasury Internal Revenue Service See separate instructions. Information about Schedule C (Form 990 or Form 990-EZ) and its Instructions is at www.irs.gov/form990. Dom No. 1545-004 If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Part I-A and C below. Do not complete Part I-B. Section 501(c)(3) organizations: Complete Part I-A only. If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. Section 501(c)(4), (5), or (6) organizations: Complete Part II. Form 990-EZ, Part V, line 35c (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS Mame of organization MASSACHUSETTS ASSOCIATION | 0 |
|--|------|
| Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. See separate instructions. Information about Schedule C (Form 990 or 990-EZ) and its instructions is at <u>www.irs.gov/form990</u> . Open to Public Inspection Inspection If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Part I-A and C below. Do not complete Part I-B. Section 527 organizations: Complete Part I-A only. If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organizatio | 6 |
| Internal Revenue Service See Separate Instructions. Finormation about schedule C (Form 990 or 990-EZ) and its inspection instructions is at www.irs.gov/form990. If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization MASSACHUSETTS ASSOCIATION OF • COMMUNITY DEVELOPMENT CORPORATIONS 04 – 2759909 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. | |
| If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization MASSACHUSETTS ASSOCIATION OF Community DEVELOPMENT CORPORATIONS 04 - 2759909 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. | |
| Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. Section 527 organizations: Complete Part I-A only. If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization MASSACHUSETTS ASSOCIATION OF Employer identification num 04 – 2759909 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. | |
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| • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS Employer identification nur 04-2759909 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. | |
| COMMUNITY DEVELOPMENT CORPORATIONS 04-2759909 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. | |
| Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. | nber |
| | |
| 1. Dravide a department of the experimetion is direct and indirect a difficult expension activities in Data 9.4 | |
| | |
| Provide a description of the organization's direct and indirect political campaign activities in Part IV. Political expenditures | |
| - · · ······· · · · · · · · · · · · · · | |
| 3 Volunteer hours | |
| Part I-B Complete if the organization is exempt under section 501(c)(3). | |
| 1 Enter the amount of any excise tax incurred by the organization under section 4955 | |
| 2 Enter the amount of any excise tax incurred by organization managers under section 4955 | |
| 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? | No |
| 4a Was a correction made? | No |
| b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). | |
| | |
| Enter the amount directly expended by the filing organization for section 527 exempt function activities \$ Enter the amount of the filing organization's funds contributed to other organizations for section 527 | |
| exempt function activities | |
| 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, | |
| line 17b | |
| 4 Did the filing organization file Form 1120-POL for this year? | No |
| 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization | |
| made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political | |
| contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a | |
| political action committee (PAC). If additional space is needed, provide information in Part IV. | |
| (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of politic filing organization's contributions received | |
| funds. If none, enter -0 promptly and direct | ly |
| delivered to a separation political organization | |
| If none, enter -0 | 1. |
| | |
| | |
| | |
| | |
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| | |
| | |
| | |
| | |
| | |
| | |
| | 0040 |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) | 2013 |

| 11-08-13 |
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|----------|

| Schedule C (Form 990 or 990-EZ) 2013 | COMMUNITY D | EVELOPMENT | CORPORATION | <u>s 04-2</u> | 759909 Page 2 |
|--|--|---|---|---|--------------------------------|
| Part II-A Complete if the org | | npt under sectio | n 501(c)(3) and fil | ed Form 5768 | |
| expenses, and sha | ation belongs to an affi are of excess lobbying ation checked box A ar | expenditures). | | group member's nam | e, address, EIN, |
| Limi | its on Lobbying Expenditures" means amou | nditures | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a Total lobbying expenditures to inflb Total lobbying expenditures to infl | luence a legislative boo | ly (direct lobbying) | | 28,780. 15,430. | |
| c Total lobbying expenditures (add ld Other exempt purpose expenditur | 44,210. 950,870. | | | | |
| e Total exempt purpose expenditure f Lobbying nontaxable amount. Ent | 995,080. 174,262. | | | | |
| If the amount on line 1e, column (a) | 174,2020 | | | | |
| Not over \$500,000 Over \$500,000 but not over \$1,00 | 0,000 \$100,00 | the amount on line 1e. 0 plus 15% of the exc | | | |
| Over \$1,000,000 but not over \$1,5 Over \$1,500,000 but not over \$17 | | 0 plus 10% of the exc 0 plus 5% of the exce | | | |
| Over \$17,000,000 | \$1,000,0 | 000. | | | |
| g Grassroots nontaxable amount (er | , | | | 43,566. | |
| h Subtract line 1g from line 1a. If zer i Subtract line 1f from line 1c. If zer | | | | 0. | |
| j If there is an amount other than ze reporting section 4911 tax for this | | | ation file Form 4720 | [| Yes No |
| (Some organiz | | eraging Period Under ection 501(h) electior | Section 501(h) n do not have to comp | plete all of the five | |
| | Lobbying Exper | nditures During 4-Yea | ar Averaging Period | | 1 |
| Calendar year (or fiscal year beginning in) | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) Total |
| 2a Lobbying nontaxable amount | 165,348. | 157,906. | 163,064. | 174,262. | 660,580. |
| b Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | 990,870. |
| c Total lobbying expenditures | 37,872. | 31,080. | 23,368. | 44,210. | 136,530. |
| d Grassroots nontaxable amount | 41,337. | 39,477. | 40,766. | 43,566. | 165,146. |

 (150% of line 2d, column (e))
 247,719.

 f Grassroots lobbying expenditures
 9,999.
 11,073.
 6,626.
 28,780.
 56,478.

Schedule C (Form 990 or 990-EZ) 2013

332042 11-08-13

e Grassroots ceiling amount

2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

Schedule C (Form 990 or 990-EZ) 2013 COMMUNITY DEVELOPMENT CORPORATIONS

04-2759909 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| Fore | each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description | (| a) | (k | |
|----------|---|-------------|-----------------|--------------|------------|
| | e lobbying activity. | Yes | No | Amo | - |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | | |
| b | Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? | | | | |
| d | Mailings to members, legislators, or the public? Publications, or published or broadcast statements? | | | | |
| g | Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | |
| j | Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | |
| b c | If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| d Pai | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). | on 501(c |)(5), or se | ction | |
| | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | | |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | | |
| Pai | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." | - | | | ne 3, is |
| 1 | Dues, assessments and similar amounts from members | | 1 | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic | | | | |
| | expenses for which the section 527(f) tax was paid). | | | | |
| а | Current year | | 2a | | |
| | Carryover from last year | | | | |
| | Total | | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc | cess | | | |
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p expenditure next year? | | 4 | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | | 5 | | |
| Par | t IV Supplemental Information | | | | |
| Prov | ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group | list); Part | II-A, line 2; a | nd Part II-E | 3, line 1. |
| | complete this part for any additional information. RT I-A, LINE 1: | | | | |

EXPLANATION: NONE

Schedule C (Form 990 or 990-EZ) 2013

332043 11-08-13

25 2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

| | | | al Financial Statements | | OMB No. 1545-0047 |
|-----------------|-----------------------|---|---|------------|---------------------------------|
| (Forr | n 990) | Part IV, line 6, 7, 8, 9, 10 | anization answered "Yes," to Form 990,), 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. | | |
| | ment of the Treasury | | Attach to Form 990. rm 990) and its instructions is at <u>www.irs.gov/</u> | | Open to Public Inspection |
| _ | e of the organizati | | CTATION OF | | oloyer identification number |
| Nam | e of the organizati | COMMUNITY DEVELOPM | | - , | 04-2759909 |
| Pa | rt I Organiza | | ed Funds or Other Similar Funds or A | | |
| | | n answered "Yes" to Form 990, Part IV, lin | | | |
| | 3 | , , | | (b) Fur | ids and other accounts |
| 1 | Total number at er | nd of year | | | |
| 2 | | utions to (during year) | | | |
| 3 | | from (during year) | | | |
| 4 | | t end of year | | | |
| 5 | | | writing that the assets held in donor advised fu | nds | |
| | are the organization | on's property, subject to the organization's | exclusive legal control? | | Yes 🛛 No |
| 6 | Did the organization | on inform all grantees, donors, and donor a | advisors in writing that grant funds can be used | only | |
| | | | or donor advisor, or for any other purpose confe | - | |
| | | | | | |
| Pa | | • | ganization answered "Yes" to Form 990, Part IV | , line 7 | |
| 1 | | servation easements held by the organizat | | | |
| | | n of land for public use (e.g., recreation or e | | | |
| | | f natural habitat | Preservation of a certified h | Istoric | structure |
| • | | n of open space | fied company ation contails the former of a | | ation account on the last |
| 2 | • | . . | fied conservation contribution in the form of a c | onserv | ation easement on the last |
| | day of the tax yea | r. | | | Held at the End of the Tax Year |
| • | Total number of or | anonyotion appomente | | 2a | |
| | | | | 2a 2b | |
| b C | | | ructure included in (a) | 20 2c | |
| | | | after 8/17/06, and not on a historic structure | 20 | |
| u | | | | 2d | |
| 3 | | | leased, extinguished, or terminated by the orga | | n during the tax |
| • | year ► | | | Latio | |
| 4 | | where property subject to conservation ea | sement is located | | |
| 5 | | tion have a written policy regarding the pe | | | |
| | violations, and enf | orcement of the conservation easements | it holds? | | Yes No |
| 6 | | | , and enforcing conservation easements during | | |
| 7 | Amount of expens | ses incurred in monitoring, inspecting, and | enforcing conservation easements during the y | ear 🕨 | \$ |
| 8 | Does each conser | vation easement reported on line 2(d) abo | ve satisfy the requirements of section 170(h)(4)(| B)(i) | |
| | and section 170(h) |)(4)(B)(ii)? | | | Yes 📖 No |
| 9 | In Part XIII, descrit | be how the organization reports conservat | ion easements in its revenue and expense state | ment, | and balance sheet, and |
| | include, if applicat | ole, the text of the footnote to the organiza | tion's financial statements that describes the o | ganiza | tion's accounting for |
| | conservation ease | | | <u>.</u> | A 4 |
| Pa | | • | of Art, Historical Treasures, or Other | Simi | ar Assets. |
| <u> </u> | · · · · · | f the organization answered "Yes" to Form | | | |
| 1 a | 0 | , I (| SC 958), not to report in its revenue statement a | | , |
| | | | hibition, education, or research in furtherance o | r public | service, provide, in Part XIII, |
| | | tnote to its financial statements that descr | | | |
| a | - | | SC 958), to report in its revenue statement and | | |
| | | - | ducation, or research in furtherance of public se | ervice, | provide the following amounts |
| | relating to these it | | | | ¢ |
| | | | | | \$ \$ |
| 2 | | | easures, or other similar assets for financial gain | | |
| 2 | | unts required to be reported under SFAS 1 | | | |
| а | - | | | | \$ |
| | | | | | * \$ |
| 5 | | | | | Ť |
| LHA | For Paperwork R | eduction Act Notice, see the Instruction | s for Form 990. | | Schedule D (Form 990) 2013 |
| 33205 09-25- | | , | | | - (,,,,, |
| | | | 26 | | |

| | 4 | C |
|--|---|---|
| | - | |

16081112 808512 042759909 2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

| | MASSACH | USETTS ASS | OCIA | TION C | F | | | | | |
|------|--|---------------------------------|------------|----------------|-----------------------|------------|-------------------------|------------|--------------------|---------------|
| Sche | dule D (Form 990) 2013 COMMUNI | TY DEVELOP | MENT | CORPO | RATIONS | 5 | (|)4-27 | 59909 | Page 2 |
| Pai | t III Organizations Maintaining C | Collections of A | rt, Hist | torical Tr | easures, c | or Othe | er Simila | ar Asse | ts(continu | ed) |
| 3 | Using the organization's acquisition, accessi | ion, and other record | ls, checl | < any of the | following that | t are a si | ignificant ι | use of its | collection i | tems |
| | (check all that apply): | | | | | | | | | |
| а | Public exhibition | d | | | hange progra | | | | | |
| b | Scholarly research | e | | Other | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's c | | | | | | | se in Par | t XIII. | |
| 5 | During the year, did the organization solicit of | | | | | | | _ | - | |
| | to be sold to raise funds rather than to be m | | | | | | | | Yes | └── No |
| Pai | t IV Escrow and Custodial Arran | | ete if the | organizatio | on answered " | 'Yes" to | Form 990, | Part IV, | line 9, or | |
| | reported an amount on Form 990, Pa | | | | | | | | | |
| 1a | Is the organization an agent, trustee, custod | | | | | | | | 7 | |
| | on Form 990, Part X? | | | | | | | L | Yes | └── No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fo | llowing t | able: | | | | | | |
| | | | | | | | | | Amount | |
| | Beginning balance | | | | | | | | | |
| | Additions during the year | | | | | | | | | |
| е | Distributions during the year | | | | | | | | | |
| f | Ending balance | | | | | | 1 f | | | |
| | Did the organization include an amount on F | | | | | | | | Yes | |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | <u></u> | | |
| Pa | t V Endowment Funds. Complete i | | | | 1 | | | | | |
| | | (a) Current year | (b) P | rior year | (c) Two year | S DACK | (d) Three y | ears dack | (e) Four y | ears dack |
| | Beginning of year balance | | | | | | | | | |
| | Contributions | | | | | | | | | |
| | Net investment earnings, gains, and losses | | | | | | | | | |
| | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | |
| | and programs | | | | | | | | | |
| | Administrative expenses | | | | | | | | | |
| g | End of year balance | | | | | | | | | |
| 2 | Provide the estimated percentage of the cur | rent year end baland | e (line 1 | g, column (a | a)) held as: | | | | | |
| а | Board designated or quasi-endowment | | _% | | | | | | | |
| b | Permanent endowment | % | | | | | | | | |
| С | Temporarily restricted endowment | % | | | | | | | | |
| | The percentages in lines 2a, 2b, and 2c should be a should be should be a should be a should be a should be should be a should | uld equal 100%. | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ession of the organiz | ation tha | at are held a | and administe | red for tl | he organiz | ation | _ | |
| | by: | | | | | | | | Y | es No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | |
| | (ii) related organizations | | | | | | | | 3a(ii) | |
| b | If "Yes" to 3a(ii), are the related organization | s listed as required o | on Scheo | dule R? | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | | owment | funds. | | | | | | |
| Pai | t VI Land, Buildings, and Equipm | | | | | | | | | |
| | Complete if the organization answere | | | | | , Part X, | line 10. | | | |
| | Description of property | (a) Cost or o basis (investr | | | t or other (other) | • • | ccumulate preciation | d | (d) Book v | /alue |
| 1a | Land | | | | | | | | | |
| | Buildings | | | | | | | | | |
| | Leasehold improvements | | | | | | | | | |
| | Equipment | | | 7 | 5,590. | | 65,58 | 34. | 10 | ,006. |
| | Other | | | | | | | | | |
| Tota | I. Add lines 1a through 1e. (Column (d) must e | equal Form 990, Part | X, colun | nn (B), line 1 | 10(c).) | | | | 10 | ,006. |
| | | | | | | | | Schedule | D (Form 9 | 90) 2013 |

332052 09-25-13

| Complete if the organization answered "Yes" t | o Form 990, Part IV | , line 11b. See Form 99 | 0, Part X, line 12. | |
|--|--|---------------------------|-----------------------|--------------------------|
| (a) Description of security or category (including name of security) | (b) Book value | | | end-of-year market value |
|) Financial derivatives | | | | |
|) Closely-held equity interests | | | | |
|) Other | | | | |
| (A) | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related. | | | | |
| | La Caura 000 Davit IV | (line 11e Cae Farme 00 | 0 Davit V line 10 | |
| Complete if the organization answered "Yes" t (a) Description of investment | (b) Book value | | | end-of-year market value |
| (1) | () = = = = = = = = = = = = = = = = = = | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) 🕨 | | | | |
| Part IX Other Assets. | | | | |
| Complete if the organization answered "Yes" t | | , line 11d. See Form 99 | 0, Part X, line 15. | |
| (a) [| Description | | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) (9) | | | | |
| otal. (Column (b) must equal Form 990, Part X, col. (B) line | 15) | | | |
| Part X Other Liabilities. | 10.) | | | |
| Complete if the organization answered "Yes" t | to Form 990. Part IV | . line 11e or 11f. See Fe | orm 990. Part X. line | 25. |
| . (a) Description of liability | , | (b) Book value | | |
| | | | _ | |
| Federal income taxes | | | | |
| (1) Federal income taxes (2) | | | | |
| (2) | | | - | |
| | | | - | |
| (2) (3) | | | - | |
| (2) (3) (4) | | | | |
| (2) (3) (4) (5) | | | | |
| (2) (3) (4) (5) (6) | | | | |
| (2) (3) (4) (5) (6) (7) | | | | |
| (2) (3) (4) (5) (6) (7) (8) | 25.) | | | |
| (2) (3) (4) (5) (6) (7) (8) (9) | | note to the organization | 's financial statemen | ts that reports the |
| (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line | the text of the footr | | | |

332053 09-25-13

| <u>.</u> | MASSACHUSETTS ASSOCIATION Edule D (Form 990) 2013 COMMUNITY DEVELOPMENT CORP | - | MC | 04 | 2759909 Page 4 |
|----------|--|--------------|----------------|-------|----------------|
| | edule D (Form 990) 2013 COMMUNITY DEVELOPMENT CORP | | | | |
| Fa | | | nevenue per r | eturi | |
| | Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. | | | 1 | 1,043,123. |
| 1 | Total revenue, gains, and other support per audited financial statements | | | - | 1,045,125. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| | Net unrealized gains on investments | | 49,726. | | |
| | Donated services and use of facilities | | 49,720. | | |
| c | | | | - | |
| d | Other (Describe in Part XIII.) | | | | 49,726. |
| - | Add lines 2a through 2d | | | 2e | |
| 3 | Subtract line 2e from line 1 | | | 3 | 993,397. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | 1.1 | | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b | | | - | |
| | Other (Describe in Part XIII.) | 4b | | | 0 |
| С | Add lines 4a and 4b | | | 4c | 0. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 5 | 993,397. |
| Ра | rt XII Reconciliation of Expenses per Audited Financial Statem | | n Expenses per | Retu | irn. |
| | Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. | | | | 1 044 000 |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 1,044,806. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| а | Donated services and use of facilities | . 2a | 49,726. | | |
| b | Prior year adjustments | _ 2 b | | | |
| с | Other losses | . 2c | | | |
| d | Other (Describe in Part XIII.) | . 2d | | | |
| е | Add lines 2a through 2d | | | 2e | 49,726. |
| 3 | Subtract line 2e from line 1 | | | 3 | 995,080. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| | Add lines 4a and 4b | | | 4c | 0. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 995,080. |
| Pa | rt XIII Supplemental Information. | | | | |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Complete If the organizations answerd "Yes" on Form 990, Part IV, lines 29 or 30. Perturbation form 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 30. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 29 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for 990, Part IV, lines 20 or 40. Perturbation for | | HEDULE M rm 990) | | Noncash Contributions | | | | | | DMB No. 1545-0047 | | |
|---|--|---|---------------------------------|-----------------------|----------------------|----------------------------|-----------------------|-----------------|--------------|-------------------|--------|--|
| Name of the organization MAS SACHUSETTS A SSOCTATION OF Employe location Part I Types of Property 04 - 2759909 04 - 2759909 Part I Types of Property (a) Noncash contribution (b) I Art - Works of ar (b) Noncash contribution (c) 2 Art - Historical treasures (c) (c) (c) 3 Art - Fractional interests (c) (c) (c) 4 Books and pulsetators (c) (c) (c) 5 Cotting and noushold goods (c) (c) (c) 6 Cast and pulsetators (c) (c) (c) 7 Books and planes (c) (c) (c) 8 Socurities - Closely held stock (c) (c) 9 Socurities - Noscillation contribution - Other (c) (c) 13 Qualified conservation contribution - Other (c) (c) 14 Cualified conservation contribution - Other (c) (c) 15 Real estate - Commercial (c) (c) 16 Real estate - Commercial (c) (c) 17 Real estate - Commercial (c) (c) 18 </th <th colspan="3">Department of the Treasury Attach to Form 990.</th> <th></th> <th>Open t</th> <th colspan="2">Open to Public</th> | Department of the Treasury Attach to Form 990. | | | | Open t | Open to Public | | | | | | |
| COMMUNITY DEVELOPMENT CORPORATIONS 04-2759909 Part I Types of Property (b) (c) (d) I Art-Works of art Image: Contributions (c) (d) (c) 1 Art-Works of art Image: Contributions (c) (c) <td< th=""><th></th><th colspan="3">Information about 3</th><th></th><th></th><th>s at _{www i}</th><th></th><th>-</th><th></th><th></th></td<> | | Information about 3 | | | | | s at _{www i} | | - | | | |
| Part I Types of Property (a) (b) (c) (c) (d) I Art - Works of art Image: Contribution of terms contribution applicable contribution applicable contribution of terms contribution amounts reported in applicable contribution amount report reported in applicable contribution amount report reported in applicable contribution amount report reported in applicable contributions report reported in antacts reported in applicable contributions report for which the organization report amount report reported in applicable contributions report for which in any report reported in applicable contributions report reported in applicable co | Inding | e of the organization | | | | | | | | | | |
| (a) (b) (c) (c) (c) (d) (a) (b) (c) Noncesh contribution Method of datermining noncesh contribution amounts reported on amounts reported on | Par | t I Types of F | | | ENI CONIO | MATIOND | | | 04 2755 | 505 | | |
| Check if Number of applicable mounts reported items contribution applicable mounts reported items contribution applicable mounts reported items contribution applicable form 990, Part VIII, the 1 Method of determining noncash contribution noncash contribution contribution noncash contribution contribution for an household gods 1 Art - Fractional Interests Image: Contribution for an household gods Image: Contribution for a securities for a sec | | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | (a) | (b) | (c) | | | (d) | | | |
| 1 Art - Works of at | | | | | contributions or | Noncash con amounts rep | orted on | noncash | | 0 | ts | |
| 2 Art - Historical researces | 1 | Art - Works of art | | | Items contributed | 10m 330, 1 art | viii, iiile ių | 1 | | | | |
| 3 A1 - Fractional interests | | | | | | | | | | | | |
| 4 Books and publications | _ | | | | | | | | | | | |
| 5 Clothing and household goods | - | | | | | | | | | | | |
| 6 Cars and other vehicles | - | | | | | | | | | | | |
| 7 Poats and planes 8 Intellectual property 9 Securities - Publicly traded 10 Securities - Publicly traded 11 Securities - Partnership, LLC, or trust interests 12 Securities - Mascellaneous 13 Qualified conservation contribution - Other 14 Qualified conservation contribution - Other 15 Real estate - Commercial 16 Real estate - Commercial 17 Real estate - Commercial 18 Collectibles 19 Food inventory 20 Drugs and medical supplies 21 Taxidemy 22 Scientific specimens 23 Scientific specimens 24 Archeological artifacts 25 Other ▶ (20 Other ▶ (20 Collectibles 23 During the year, did the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Juning the year, did the organization related organization so solicit, process, or sell noncash contributions? 31 X 32a During the year did the organization column (c) for a type of property for which column (a) is checked, describe in Part II. 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part I | - | | | | | | | | | | | |
| 8 Intellectual property 9 Securities -Publicly traded 10 Securities - National state 11 Securities - National state 12 Securities - National state 13 Qualified conservation contribution - 14 Qualified conservation contribution - Other 15 Real estate - Residential 16 Real estate - Commercial 17 Real estate - Commercial 18 Collectibles 19 Food Inventory 10 Drugs and medical supplies 11 Execurities - Real estate - Commercial 19 Food Inventory 10 Drugs and medical supplies 11 Scientific specimens 12 Taxidermy 13 Collectibles 14 Collectibles 15 Other Image: Collectible - 16 Collectible - 17 Taxidermy 24 Archeological antfacts 25 Other Image: Collectible - 29 Number of Forms 2283 received by the organization during the tax year for contributions for which the organizatio | 7 | | | | | | | | | | | |
| 9 Securities - Publicly traded | | | | | | | | | | | | |
| 10 Securities - Closely held stock | 9 | | | | | | | | | | | |
| 11 Securities - Partnership, LLC, or trust interests | 10 | | | | | | | | | | | |
| trust interests | | | | | | | | | | | | |
| 12 Securities - Miscellaneous | | | | | | | | | | | | |
| 13 Qualified conservation contribution - Historic structures | 12 | | | | | | | | | | | |
| 14 Qualified conservation contribution - Other | 13 | | | | | | | | | | | |
| 14 Qualified conservation contribution - Other | | Historic structures | | | | | | | | | | |
| 15 Real estate - Residential | 14 | | | | | | | | | | | |
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| 20 Drugs and medical supplies | | | | | | | | | | | | |
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| 26 Other () | | • | | X | 3 | 49 | .726. | MARKET | VALUE | | | |
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| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 - 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a X b If "Yes," describe the arrangement in Part II. 30a X 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 X 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a X b If "Yes," describe in Part II. 32a X 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. Image: Column (a) is checked, for the organization (b) is checked, for the organization (b) is checked, for the organization (c) for a type of property for which column (a) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which column (c) is checked, for the organization (c) for a type of property for which | | | | | | | 29 | | | | | |
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| the entire holding period? 30a X b If "Yes," describe the arrangement in Part II. Image: Contribution in the contris in the contribution in the contribution in t | | | | | | | | | | | | |
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| contributions? 32a X b If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. | | | | | | | | | | 1 | | |
| 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. | | contributions? | | | - | | | | <u>32a</u> | | X | |
| describe in Part II. | | | | ool | for a type of any | du for under state | (a) !- | booked | | | | |
| LHAFor Paperwork Reduction Act Notice, see the Instructions for Form 990.Schedule M (Form 990) (2013) | 33 | describe in Part II. | | | | - | utiti (a) IS (| checkea, | | | | |
| | LHA | For Paperwork Re | eduction Act Notice, see | the Instruc | tions for Form 99 | 0. | | Sche | dule M (Form | 990) | (2013) | |

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|------------|--|---|--|-------------------------------|---|---------|
| art II | Supplemental Ir is reporting in Part I, | nformation. Pr column (b), the nu | rovide the information re umber of contributions, | equired by Part I. lines 30b. | 32b, and 33, and whether the organized of a combination of both. Also com | ation |
| | this part for any addit | tional information. | | | | |
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

Open to Public Inspection Employer identification number 04-2759909

OMB No. 1545-0047

MASSACHUSETTS ASSOCIATION OF Name of the organization COMMUNITY DEVELOPMENT CORPORATIONS

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FULLY PARTICIPATE IN THE CIVIC LIFE OF THEIR COMMUNITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

MINORITY CONTRACTORS ASSOCIATION TO PROMOTE MINORITY BUSINESS

DEVELOPMENT.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

SAFETY, GREEN SPACE DEVELOPMENT, WORKFORCE DEVELOPMENT AND YOUTH

DEVELOPMENT. WE HAVE DESIGNED THE MEL KING INSTITUTE TO BRING COMMUNITY

DEVELOPMENT PROFESSIONALS AND VOLUNTEERS THE SKILLS THEY NEED TO BE

EFFECTIVE IN THEIR POSITIONS IN THE COMMUNITY. WE FOCUS BOTH ON

INDIVIDUAL SKILL AND ORGANIZATIONAL CAPACITY BUILDING IN ORDER TO

STRENGTHEN THE FIELD OF COMMUNITY DEVELOPMENT.

FORM 990, PART VI, SECTION A, LINE 6:

EXPLANATION: MACDC HAS TWO CLASSES OF MEMBERSHIP: CDC MEMBERS AND ASSOCIATE

MEMBERS. EACH CDC MEMBER APPOINTS A SINGLE INDIVIDUAL TO PARTICIPATE IN

THOSE VOTING DECISIONS LEFT TO THE FULL MEMBERSHIP. THE FULL MEMBERSHIP

ELECTS THE GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

FORM 990, PART VI, SECTION A, LINE 7A:

EXPLANATION: MACDC HAS TWO CLASSES OF MEMBERS: ASSOCIATE MEMBERS AND FULL

MEMBERS. THE FULL MEMBERS ELECT THE GOVERNING BODY AND RETAINS THE

AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2013) 332211 09-04-13 32

16081112 808512 042759909

2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

FORM 990, PART VI, SECTION A, LINE 7B:

EXPLANATION: MACDC HAS TWO CLASSES OF MEMBERSHIP: CDC MEMBERS AND ASSOCIATE MEMBERS. EACH CDC MEMBER APPOINTS A SINGLE INDIVIDUAL TO PARTICIPATE IN THOSE VOTING DECISIONS LEFT TO THE FULL MEMBERSHIP. THE FULL MEMBERSHIP ELECTS THE GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

FORM 990, PART VI, SECTION B, LINE 11:

EXPLANATION: THE 990 IS DISSEMINATED TO THE BOARD PRIOR TO ITS FILING

FORM 990, PART VI, SECTION B, LINE 12C:

EXPLANATION: THE ORGANIZATION HAS ALL EMPLOYEES AND BOARD MEMBERS ANNUALLY ACKNOWLEDGE IN WRITING THE CONFLICT OF INTEREST POLICY

FORM 990, PART VI, SECTION B, LINE 15A:

EXPLANATION: THE PRESIDENT OF THE ORGANIZATION HAD A PERFORMANCE AND SALARY REVIEW COMPLETED BY THE BOARD OF DIRECTORS. THE BOARD UTILIZED SALARY SURVEYS AND COMPARED THE PROPOSED SALARY TO OTHER NON PROFIT AGENCIES OF SIMILAR SIZE.

FORM 990, PART VI, SECTION C, LINE 19:

EXPLANATION: THE ORGANIZATIONS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

FORM 990, PART IX, LINE 11G, OTHER FEES:

OTHER:

PROGRAM SERVICE EXPENSES 332212 09-04-13

151,215.

Schedule O (Form 990 or 990-EZ) (2013)

| Schedule O (Form 990 or 990-EZ) (2013) Name of the organization MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS | Page : Employer identification number 04-2759909 |
|---|--|
| MANAGEMENT AND GENERAL EXPENSES | 5,192 |
| FUNDRAISING EXPENSES | 3,287 |
| TOTAL EXPENSES | 159,694 |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A | 159,694 |
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| 332212)9-04-13 S | Antantala O (France 000 - 000 FR) (60 (|
| s 99-04-13 181112 808512 042759909 2013.04010 MASSACHUSETTS AS | Schedule O (Form 990 or 990-EZ) (2013 |

| Form 990-T | Exempt Organization Bu | sine | ss Income T | ax Returr | י ר | OMB No. 1545-0687 | |
|---|---|---|----------------------------------|---------------------------------------|----------|--|--|
| | For calendar year 2013 or other tax year beginning JUL 1 | | | N 30 201 | 4 | 2012 | |
| | ► Information about Form 990-T and its instr | ctions i | s available at $\frac{300}{300}$ | | <u> </u> | 2013 | |
| Department of the Treasur Internal Revenue Service | ► Do not enter SSN numbers on this form as it ma | iv be ma | de public if vour organiz | ov/form990t. ation is a 501(c)(3). | | Open to Public Inspection for 501(c)(3) Organizations Only | |
| A Check box if | Name of organization (Check box if name | - | | | DEmplo | over identification number | |
| address chan | | | | | | oyees' trust, see ctions.) | |
| B Exempt under sect | | Print COMMUNITY DEVELOPMENT CORPORATIONS 04-2759909 | | | | | |
| X 501(c)(3) | or Number, street, and room or suite no. If a P.O. box, see instructions. | | | | | | |
| 408(e)22 | (e) Type 15 COURT SQUARE, NO. | 600 | | | (000 # | | |
| 408A 53 | | or foreig | n postal code | | 1 | | |
| 529(a) | BOSTON, MA 02108 | | | | 524 | 298 | |
| C Book value of all assets at end of year 640,177 | F Group exemption number (See instructions.) | | | ,, | | | |
| | | | 501(c) trust | 401(a) trust | | Other trust | |
| | tion's primary unrelated business activity. 🕨 INSURA | | | | | | |
| | vas the corporation a subsidiary in an affiliated group or a par | ent-subs | idiary controlled group? | ► L | Ye | s X No | |
| | ne and identifying number of the parent corporation. | | | | 1 7 | 400 0202 | |
| | e of THE ORGANIZATION | | (A) Income | one number 🕨 6 (B) Expenses | | 426.0303 (C) Net | |
| | ted Trade or Business Income | | | (B) Expenses |) | (0) Net | |
| 1a Gross receipts o b Less returns and | | 10 | | | | | |
| | allowances c Balance ► d (Schedule A, line 7) | 1c 2 | | | | | |
| | | 3 | | | | | |
| | ract line 2 from line 1c come (attach Form 8949 and Schedule D) | 4a | | | | | |
| | orm 4797, Part II, line 17) (attach Form 4797) | 4b | | | | | |
| | tion for trusts | 4c | | | | | |
| | n partnerships and S corporations (attach statement) | | | | | | |
| 6 Rent income (Sc | | | | | | | |
| | anced income (Schedule E) | | | | | | |
| | , royalties, and rents from controlled organizations (Sch. F) | 8 | | | | | |
| 9 Investment inco | e of a section 501(c)(7), (9), or (17) organization (Schedule G | i) 9 | | | | | |
| 10 Exploited exemp | activity income (Schedule I) | 10 | | | | | |
| 11 Advertising inco | e (Schedule J) | 11 | | | | | |
| 12 Other income (S | e instructions; attach schedule.) STATEMENT 1 | 12 | 8,101. | | | 8,101. | |
| | nes 3 through 12 | 13 | 8,101. | | | 8,101. | |
| | tions Not Taken Elsewhere (See instructions | | | | | | |
| | or contributions, deductions must be directly connect | | | | | | |
| | officers, directors, and trustees (Schedule K) | | | | 14 | 2 612 | |
| | es | | | | 15 | 2,613. | |
| | ntenance | | | | 16 17 | | |
| | chadula) | | | | 17 | | |
| | chedule) es | | | | 19 | 222. | |
| 20 Charitable cont | putions (See instructions for limitation rules.) | | | | 20 | 222. | |
| | ach Form 4562) | | | 19. | | | |
| 22 Less depreciation | n claimed on Schedule A and elsewhere on return | | 22a | | 22b | 19. | |
| | | | | | 23 | | |
| 24 Contributions to | deferred compensation plans | | | | 24 | | |
| | t programs | | | | 25 | 338. | |
| 26 Excess exempt | xpenses (Schedule I) | | | | 26 | | |
| 27 Excess readers | p costs (Schedule J) | | | | 27 | | |
| 28 Other deduction | (attach schedule) | | SEE STAT | EMENT 2 | 28 | 15,766. | |
| 29 Total deduct | ons. Add lines 14 through 28 | | | | 29 | 18,958. | |
| | ss taxable income before net operating loss deduction. Subtra | | | | 30 | -10,857. | |
| | s deduction (limited to the amount on line 30) | | | | 31 | | |
| | ss taxable income before specific deduction. Subtract line 31 | | | | 32 | -10,857. | |
| | n (Generally \$1,000, but see instructions for exceptions.) | | | | 33 | 1,000. | |
| | ess taxable income. Subtract line 33 from line 32. If line 33 is | • | | | | | |
| | | | | | 34 | -10,857. | |
| 323701 12-12-13 LHA Fo | Paperwork Reduction Act Notice, see instructions. | 35 | 5 | | | Form 990-T (2013) | |

16081112 808512 042759909 2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

| | MASSACHUSET | | | | _ | | | | • | | |
|--|---|--|---|--|---|--|--|--|---|--|--------------|
| Form 990-T (20 | | EVELOPM | IENT COR | PORATIONS | 5 | | 04-2 | 75990 | 9 | F | Page 2 |
| | Tax Computation | | | | | | | _ | | | |
| | ganizations Taxable as Corpora | | | | | | | | | | |
| Co | ntrolled group members (sectior | ns 1561 and 156 | 63) check here 🖡 | See instru | ctions and | d: | | | | | |
| a Ent | ter your share of the \$50,000, \$2 | 25,000, and \$9,9 | 925,000 taxable i | income brackets (in | that order | r): | | | | | |
| (1) |) \$ | (2) \$ | | (3) \$ | | | | | | | |
| | ter organization's share of: (1) A | | | | | | - | | | | |
| |) Additional 3% tax (not more that | | | | | | | | | | |
| c Inc | come tax on the amount on line 3 | ан ф тоо,ооо) | | Ψ | | | | ► 35c | | | Ο. |
| | usts Taxable at Trust Rates. See | | | | | | | 000 | <u> </u> | | <u> </u> |
| 30 11 | | | • | | | | | | | | |
| | Tax rate schedule or | | | | | | | | <u> </u> | | |
| | oxy tax. See instructions | | | | | | | | L | | |
| 38 Alte | ternative minimum tax | | | | | | | 38 | | | |
| 39 To | tal. Add lines 37 and 38 to line 3 | 5c or 36, whiche | ever applies | | | | | 39 | | | 0. |
| Part IV | Tax and Payments | | | | | | | | | | |
| 40a For | reign tax credit (corporations atta | ach Form 1118; | trusts attach For | rm 1116) | | 40a | | | | | |
| | | | | | | 40b | | | | | |
| | neral business credit. Attach For | m 3800 | | | | 40c | | | | | |
| d Cre | edit for prior year minimum tax (a | attach Form 880 | 1 or 8827) | | | 40d | | _ | | | |
| | tal credits. Add lines 40a throug | | | | | | | 40e | | | |
| | L L L 10 1 10 00 | | | | | | | | <u> </u> | | 0. |
| | Ibtract line 40e from line 39 | | | | | | | 41 | | | 0. |
| | her taxes. Check if from: 🔛 Fo | | | | | | | · | | | |
| | | | | | | | | 43 | | | 0. |
| | yments: A 2012 overpayment cr | | | | | 44a | | | | | |
| b 20 | 13 estimated tax payments | | | | | 44b | | | | | |
| c Tax | x deposited with Form 8868 | | | | | 44c | | | | | |
| | reign organizations: Tax paid or v | | | | | 44d | | | | | |
| | ckup withholding (see instruction | | | | | 44e | | _ | | | |
| | edit for small employer health ins | | | | | 44f | | _ | | | |
| | | | | | | | | _ | | | |
| y 01 | her credits and payments: | | JIIII 2439 | T(| | | | | | | |
| | Form 4136 | | tner | | otal 🗩 | 44g | | - | | | |
| 45 To | tal payments. Add lines 44a thro | ugn 44g | | | | | | 45 | ļ | | |
| | timated tax penalty (see instruction | | | | | | | | ļ | | |
| | x due. If line 45 is less than the t | | | | | | | ▶ 47 | L | | 0. |
| 40 0 | corneyment If line 45 is larger th | an the total of lir | nes 43 and 46, e | nter amount overnai | d | | I | ▶ 48 | | | 0. |
| 48 Ov | verpayment. If line 45 is larger th | | | intoi uniouni ovoipui | iu | | | 70 | | | |
| 49 Ent | ter the amount of line 48 you wa | nt: Credited to 2 | 2014 estimated | tax 🕨 | | | Refunded | 49 | | | |
| 49 Ent | | nt: Credited to 2 | 2014 estimated Activities a | tax 🕨 | | | | | | | |
| 49 Ent Part V | ter the amount of line 48 you wa | nt: Credited to 2 ng Certain | Activities a | tax 🕨 and Other Info | ormatio | on (see | instructions) | 49 | bank, | Yes | No |
| 49 Ent Part V 1 At any t | ter the amount of line 48 you war Statements Regardi time during the 2013 calendar ye | nt: Credited to 2 ng Certain ar, did the orgar | Activities an nization have an | tax and Other Info interest in or a signa | ormation ature or of | on (see ther autho | instructions) prity over a financia | 49 | bank, | Yes | No |
| 49 Ent Part V 1 At any t securitie | ter the amount of line 48 you wan Statements Regardi time during the 2013 calendar ye ies, or other) in a foreign country | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org | Activities an nization have an ganization may h | tax and Other Info interest in or a signa | ormation ature or of | on (see ther autho | instructions) prity over a financia | 49 | bank, | Yes | |
| 49 Ent Part V 1 At any t securitie Accoun | ter the amount of line 48 you war Statements Regardi time during the 2013 calendar ye ies, or other) in a foreign country hts. If YES, enter the name of the | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country | Activities a nization have an ganization may h here | tax and Other Info interest in or a signa ave to file Form TD F | ormatic ature or of 90-22.1, | on (see ther autho , Report c | instructions) prity over a financia of Foreign Bank and | 49 49 Il account (I Financial | | Yes | x |
| 49 Ent Part V 1 At any t securitie Accoun 2 During th if YES, so | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country tts. If YES, enter the name of the he tax year, did the organization receiv- ee instructions for other forms the organization receiv- tion of the forms the organization receiv- tion of the organization receiv- tion of the forms the organization receiv- tion of the form of the forms the organization receiv- tion of the form o | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror inization may have | Activities a nization have an ganization may h here n, or was it the gran to file. | tax and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a | ormatic ature or of 90-22.1, | on (see ther autho , Report c | instructions) prity over a financia of Foreign Bank and | 49 49 Il account (I Financial | | Yes | |
| 49 Ent Part V 1 At any t securitie Accoun 2 During th If YES, so 3 Enter th | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country ts. If YES, enter the name of the he tax year, did the organization receiv- ee instructions for other forms the organ he amount of tax-exempt interest | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror nization may have received or acc | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year \$ | Drmatic ature or of 90-22.1, a toreign tru | ON (see ther autho , Report c | instructions) prity over a financia of Foreign Bank and | 49 49 Il account (I Financial | | Yes | x |
| 49 Ent Part V 1 At any t securitie Accoun 2 During th if YES, so 3 Enter th Schedule | ter the amount of line 48 you wan Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country hts. If YES, enter the name of the he tax year, did the organization receive ee instructions for other forms the organ he amount of tax-exempt interest e A - Cost of Goods S | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror inization may have received or acco old. Enter me | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year \$ tory valuation \$ | ature or of 90-22.1, a toreign tru N/A | on (see ther autho , Report c ust? | instructions) ority over a financia of Foreign Bank and | 49 I account (I Financial | | Yes | x |
| 49 Ent Part V 1 At any t securitie Accoun 2 During th if YES, so 3 Enter th Schedule | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country its. If YES, enter the name of the he tax year, did the organization receiv- ee instructions for other forms the organise he amount of tax-exempt interest e A - Cost of Goods S ory at beginning of year | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror inization may have received or acc old. Enter me | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year \$ tory valuation 6 Inventory at 6 | ature or of 90-22.1, a toreign tru N/A end of yea | on (see ther autho , Report o ust? | instructions) ority over a financia of Foreign Bank and | 49 I account (I Financial | | Yes | x |
| 49 Ent Part V 1 At any t securitie Accoun 2 During th HYES, se 3 Enter th Schedule 1 Invento 2 Purchas | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country its. If YES, enter the name of the he tax year, did the organization receiv- ee instructions for other forms the orga- he amount of tax-exempt interest e A - Cost of Goods S ory at beginning of year ses | nt: Credited to 2 ng Certain ar, did the organ ? If YES, the org foreign country e a distribution fror nization may have received or acc old. Enter me | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax ► and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year ► \$ tory valuation ► 6 Inventory at 6 7 Cost of good | ature or of ature or of 90-22.1, a toreign tru N / A end of yea is sold. Si | on (see ther autho , Report c , st? , ar , , , , , , , , , , , , , , , , , | instructions) prity over a financia of Foreign Bank and foreign Bank and | 49 I account (I Financial | | Yes | x |
| 49 Ent Part V 1 At any t securitie Accoun 2 During th HYES, se 3 Enter th Schedule 1 Invento 2 Purchas | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country its. If YES, enter the name of the he tax year, did the organization receiv- ee instructions for other forms the organise he amount of tax-exempt interest e A - Cost of Goods S ory at beginning of year | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror inization may have received or acc old. Enter me | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax ► and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year ► \$ tory valuation ► 6 Inventory at 6 7 Cost of good | ature or of ature or of 90-22.1, a toreign tru N / A end of yea is sold. Si | on (see ther autho , Report c , st? , ar , , , , , , , , , , , , , , , , , | instructions) ority over a financia of Foreign Bank and | 49 I account (I Financial | | Yes | x |
| 49 Enti Part V 1 At any t securitie Accoun 2 During th if YES, set 3 Enter th Schedule 1 Invento 2 Purchas 3 Cost of | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country its. If YES, enter the name of the he tax year, did the organization receiv- ee instructions for other forms the orga- he amount of tax-exempt interest e A - Cost of Goods S ory at beginning of year ses | nt: Credited to 2 ng Certain ar, did the organ ? If YES, the org foreign country e a distribution fror nization may have received or acc old. Enter me | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax ► and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year ► \$ tory valuation ► 6 Inventory at 6 7 Cost of good | Drmatic ature or of 90-22.1, a toreign tru N/A end of yea is sold. Si Enter here | on (see ther autho , Report c | nistructions) prity over a financia of Foreign Bank and foreign Bank and ne 6 art I, line 2 | 49 I account (I Financial | | Yes | x |
| 49 Enti Part V 1 At any t securitie Accoun 2 During th if YES, set 3 Enter th Schedule 1 Invento 2 Purchas 3 Cost of 4 Additional | ter the amount of line 48 you war Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country ths. If YES, enter the name of the he tax year, did the organization receiv- ties instructions for other forms the orga- he amount of tax-exempt interest e A - Cost of Goods S ory at beginning of year ses | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror inization may have received or acc Old. Enter me 1 2 3 | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax ► and Other Info interest in or a signa ave to file Form TD F htor of, or transferor to, a tax year ► \$ cory valuation ► 6 Inventory at 6 7 Cost of good from line 5. E 8 Do the rules 6 | ature or of ature or of 90-22.1, a foreign tru N/A end of yea is sold . Si inter here of section | On (see ther autho , Report c ist? A ar ubtract lir and in Pa 263A (w | nistructions) prity over a financia of Foreign Bank and foreign Bank and ne 6 art I, line 2 | 49 I account (I Financial | | | X X |
| 49 Enti Part V 1 At any t securitie Accoun 2 During th if YES, so 3 Enter th Schedule 1 Invento 2 Purchas 3 Cost of 4 a Additiona b Other co | ter the amount of line 48 you wai Statements Regardin time during the 2013 calendar ye ies, or other) in a foreign country its. If YES, enter the name of the he tax year, did the organization receiv- ies instructions for other forms the orga- he amount of tax-exempt interest e A - Cost of Goods S ory at beginning of year ses labor al section 263A costs (att. schedule) costs (attach schedule) | nt: Credited to 2 ng Certain ar, did the orgar ? If YES, the org foreign country e a distribution fror inization may have received or acc Old. Enter me 1 2 3 4a | Activities a nization have an ganization may h here m, or was it the gran to file. rued during the | tax ► and Other Info interest in or a signa ave to file Form TD F ntor of, or transferor to, a tax year ► \$ cory valuation ► 6 Inventory at e 7 Cost of good from line 5. E 8 Do the rules of property proc | Drmatic ature or of 90-22.1, a toreign true N/A end of yea is sold. Si inter here of section duced or a | on (see ther author, Report of ast? A ar ubtract lir and in Pa 263A (w acquired | instructions) prity over a financia of Foreign Bank and foreign Bank and ne 6 art I, line 2 ith respect to for resale) apply to | 49 I account (I Financial 6 7 | | | X X |
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MASSACHUSETTS ASSOCIATION OF Form 990-T (2013) COMMUNITY DEVELOPMENT CORPORATIONS

04-2759909

Page 3

Schedule C - Rent Income (From Real Property and Personal Property Leased With Real Property)(see instructions)

1. Description of property

| (3) | | | | | | | | | | |
|---|--|--|-----------------------|--|--------------------------------|--|------------------|---|------------------------------|---|
| (4) | | | | | | | | | | |
| | | ceived or accrue | | | | | | 3(a) Deductions direct | ctly con | nected with the income in |
| (a) From personal property (if the rent for personal property is 10% but not more than | more than | (b) Fi | f rent for pe | nd personal propert ersonal property ex t is based on profit | ceeds 50% c | entage or if | | columns 2(a) |) and 2(1 | b) (attach schedule) |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| Total | 0 | | | | | 0. | | | | |
| c) Total income. Add totals of colum | | | | | | • | |) Total deductions. ter here and on page 1 | | |
| ere and on page 1, Part I, line 6, colu | | | | | | 0. | Par | er here and on page 1 t I, line 6, column (B) | 🕨 | |
| Schedule E - Unrelated D | Debt-Financ | ed Incom | e (see i | nstructions) | | - 1 | | D 1 2 2 2 | | |
| | | | | 2. Gross inc | ome from | | 3. | Deductions directly o to debt-fina | connecte anced p | ed with or allocable property |
| 1. Description of del | bt-financed property | | | or allocable financed p | to debt- | (a | | ight line depreciation | | (b) Other deduction |
| | | | | | | | (8 | attach schedule) | | (attach schedule) |
| (4) | | | | | | _ | | | | |
| (1) | | | | | | | | | | |
| (2) | | | | | | _ | | | | |
| (3) | | | | | | _ | | | -+ | |
| (4) 4. Amount of average acquisition | F A. | age adjusted ba | oio | 6 0 1 | 1 alisti-tt | | 7 | Crees in | | 0 Allessel 1 1 1 |
| debt on or allocable to debt-financed | of | or allocable to | | Column 4 by colum | | | rep | Gross income portable (column | | Allocable deducti (column 6 x total of col |
| property (attach schedule) | | financed propert tach schedule) | ty | | | | | 2 x column 6) | | 3(a) and 3(b)) |
| (1) | | | | | % | | | | -+ | |
| (1) | | | | | % | _ | | | _ | |
| (2) (3) | | | | | % | | | | | |
| (4) | | | | | % | | | | | |
| (4) | | | | | 70 | , | | | | |
| | | | | | | | Entor | here and on page 1 | | Enter here and on page |
| | | | | | | | | here and on page 1, , line 7, column (A). | | Enter here and on page Part I, line 7, column (|
| Totals | | | | | | | | , line 7, column (A). | 0. | |
| | | | | | | | Part I | , line 7, column (A). | | Part I, line 7, column (|
| | | | | | | | Part I | , line 7, column (A). | | Part I, line 7, column (|
| | | | id Ren | | ontrolle | ► | Part I | , line 7, column (A). | | Part I, line 7, column (|
| | ns included in colu Inuities, Roy | imn 8 /alties, an 2. | d Ren Exemp | ts From Controlled O 3. | ontrolle rganizatio | d Orga | Part I | , line 7, column (A). | ► struct | Part I, line 7, column (tions) 6. Deductions direct |
| Total dividends-received deduction Schedule F - Interest, An | ns included in colu inuities, Roy Employed | imn 8 valties, an | d Ren Exemp | ts From Controlled O | ontrolle rganizatio | d Orga | Part I | , line 7, column (A). | that is rolling | Part I, line 7, column (tions) 6. Deductions direc connected with incc |
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| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) | IS INCLUDED IN COLU INUITIES, ROY Employed n | imn 8 valties, an 2. r identification | d Ren Exemp | t Controlled O 3. related income | ontrolle rganizatio | d Orga ins 4. of specified | Part I | , line 7, column (A). ations (see in 5. Part of column 4 included in the cont | that is rolling | Part I, line 7, column (tions) 6. Deductions direc connected with incc |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Ionexempt Controlled Organization | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | Part I | , line 7, column (A). Sations (see in 5. Part of column 4 included in the contr organization's gross i | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Ionexempt Controlled Organization | is included in colu inuities, Roy Employee n | r identification umber | Net un (loss) (s | t Controlled O 3. related income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | f columntrolli | , line 7, column (A). Cations (see in 5. Part of column 4 included in the contr organization's gross i | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Ionexempt Controlled Organization | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | f columntrolli | , line 7, column (A). Cations (see in 5 . Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's | that is rolling income | Part I, line 7, column (tions) 6. Deductions direc connected with incc in column 5 |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Ionexempt Controlled Organizat 7. Taxable Income | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | f columntrolli | , line 7, column (A). Cations (see in 5 . Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Nonexempt Controlled Organizat | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | f columntrolli | , line 7, column (A). Cations (see in 5 . Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (1) | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | f columntrolli | , line 7, column (A). Cations (see in 5 . Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | A Organs 4. of specified ents made 10. Part of | f columntrolli | , line 7, column (A). Cations (see in 5 . Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio Total c paymo | d Orga ns 4. of specified ents made | f columers | , line 7, column (A). Cations (see in 5 . Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's | that is rolling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conrectly conrectl |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio | Add Enter her | f coluring gross | , line 7, column (A). Cations (see in 5. Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's income mn 5 and 10. on page 1, Part I, | that is colling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conr with income in column 10 Add columns 6 and 11. er here and on page 1, Pa |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) | IS INCLUDED IN COLU INUITIES, ROY Employee n ions 8. Net unrelated inc | r identification umber | Net un (loss) (s | t Controlled O 3. rrelated income see instructions) | rganizatio | Add Enter her | f coluring gross | , line 7, column (A). | that is colling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conr with income in column 10 Add columns 6 and 11. |
| Total dividends-received deduction Schedule F - Interest, An 1. Name of controlled organization (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) (4) Jonexempt Controlled Organizat 7. Taxable Income (1) (2) (3) | is included in colu inuities, Roy Employee n ions 8. Net unrelated ind (see instruction) | r identification umber | 9. Tot | t Controlled O 3. related income see instructions) tal of specified payr made | ments | Add Enter her | f coluring gross | , line 7, column (A). Cations (see in 5. Part of column 4 included in the cont organization's gross i mn 9 that is included ng organization's income mn 5 and 10. on page 1, Part I, | that is colling income | Part I, line 7, column (tions) 6. Deductions direct connected with inco in column 5 Deductions directly conr with income in column 10 Add columns 6 and 11. er here and on page 1, Pa |

04-2759909

Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions)

| 1. Description of income | 2. Amount of income | 3. Deductions directly connected (attach schedule) | 4. Set-asides (attach schedule) | 5. Total deductions and set-asides (col. 3 plus col. 4) |
|--------------------------|--|---|--|---|
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| | Enter here and on page 1, Part I, line 9, column (A). | | | Enter here and on page 1, Part I, line 9, column (B). |
| Totals 🚬 🕨 | 0. | | | 0. |
| | | | | |

Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income

(see instructions)

| 1. Description of exploited activity | 2. Gross unrelated business income from trade or business | 3. Expenses directly connected with production of unrelated business income | 4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7. | 5. Gross income from activity that is not unrelated business income | 6. Expenses attributable to column 5 | 7. Excess exempt expenses (column 6 minus column 5, but not more than column 4). |
|--------------------------------------|--|--|---|---|---|--|
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| | Enter here and on page 1, Part I, line 10, col. (A). | Enter here and on page 1, Part I, line 10, col. (B). | | | | Enter here and on page 1, Part II, line 26. |
| Totals ► | 0. | Ο. | | | | 0. |
| Schedule J - Advertisi | na Income (see | instructions) | | | | |

Part I Income From Periodicals Reported on a Consolidated Basis

| 1. Name of periodical | 2. Gross advertising income | 3. Direct advertising costs | 4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7. | 5. Circulation income | 6. Readership costs | 7. Excess readership costs (column 6 minus column 5, but not more than column 4). |
|---------------------------------------|--|------------------------------------|--|-----------------------|---------------------|--|
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| Totals (carry to Part II, line (5)) ► | 0. | 0. | | | | 0. |

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in

columns 2 through 7 on a line-by-line basis.)

| 1. Name of periodical | 2. Gross advertising income | | Direct sing costs | 4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7. | | rculation come | 6. | Readership costs | 7. Excess readership costs (column 6 minus column 5, but not more than column 4). |
|---|--|--------|--|---|-----------|------------------------------------|-------|---------------------|--|
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| Totals from Part I | 0. | | 0. | | | | | | 0. |
| | Enter here and on page 1, Part I, line 11, col. (A). | page | ere and on 1, Part I, 1, col. (B). | | | | | | Enter here and on page 1, Part II, line 27. |
| Totals, Part II (lines 1-5) | 0. | | 0. | | | | | | 0. |
| Schedule K - Compensatio | n of Officers, | Direct | ors, and | d Trustees (see ir | nstructio | ons) | | | • |
| 1. Name | | | | 2. Title | | 3. Percer time devot busines | ed to | | pensation attributable related business |
| _(1) | | | | | | | % | | |
| (2) | | | | | | | % | | |
| (3) | | | | | | | % | | |
| (4) | | | | | | | % | | |
| Total. Enter here and on page 1, Part II, I | ine 14 | | ····· | | | | 🕨 | | 0. |
| | | | | | | | | | Form 990-T (2013) |

323731 12-12-13

| FORM 990-T | OTHER | INCOME | STATEMENT |
|---------------------------|------------|--------|-----------|
| DESCRIPTION | | | AMOUNT |
| INSURANCE LICENSING FEE | | | 8,101 |
| TOTAL TO FORM 990-T, PAGE | 1, LINE 12 | | 8,101 |
| | | | |

| FORM 990-T | OTHER DEDUCTIONS | STATEMENT 2 |
|--|------------------|--|
| DESCRIPTION | | AMOUNT |
| TELEPHONE OCCUPANCY TRAVEL CONSULTANTS OFFICE EXPENSE TRAINING/MEETING MEMBERSHIP DUES SUBS PRINTING MISCELLANEOUS | | 22. 330. 58. 15,257. 33. 37. 19. 9. 1. |
| TOTAL TO FORM 990-T, PAGE 1 | , LINE 28 | 15,766. |

| FORM 990-T | NET | OPERATING LOSS D | EDUCTION | STATEMENT 3 |
|-------------|--------------------|-------------------------------|-------------------|------------------------|
| TAX YEAR | LOSS SUSTAINED | LOSS PREVIOUSLY APPLIED | LOSS REMAINING | AVAILABLE THIS YEAR |
| 06/30/13 | 4,795. | 0. | 4,795. | 4,795. |
| NOL CARRYOV | VER AVAILABLE THIS | YEAR | 4,795. | 4,795. |

(Rev. January 2014)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

01

| Department of the Treasury |
|----------------------------|
| |
| Internal Revenue Service |
| Internal nevenue service |

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (*e-file*) • You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file for Charities & Nonprofits*.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

| A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete | |
|---|--|
| Part Lonly | |

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.
Enter filer's identifying number

| Type or print | Name of exempt organization or other filer, see instructions. MASSACHUSETTS ASSOCIATION OF | Employer identification number (EIN) or |
|---|--|---|
| • | COMMUNITY DEVELOPMENT CORPORATIONS | 04-2759909 |
| File by the due date for filing your return. See | Number, street, and room or suite no. If a P.O. box, see instructions. 15 COURT SQUARE, NO. 600 | Social security number (SSN) |
| instructions. | City, town or post office, state, and ZIP code. For a foreign address, see instructions. | |

Enter the Return code for the return that this application is for (file a separate application for each return)

| Application | Return | Application | Return |
|--|--------|-----------------------------------|--------|
| Is For | Code | Is For | Code |
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |
| THE ORGANIZA | TION | | |

| The books are in the care of 🕨 | 15 | COURT | SQUARE, | NO. | 600 | - | BOSTON, | MA | 02108 | |
|--------------------------------|----|-------|---------|-----|-----|---|---------|----|-------|--|
| | | | | | | | | | | |

Telephone No. ► 617.426.0303 Fax No. |

| • | If the organization does not have an office or place of business in the United States, check this box | | I. |
|---|---|--|----|
|---|---|--|----|

If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______. If this is for the whole group, check this box
 If it is for part of the group, check this box
 and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 3-month (6 months for a corporation required to file Form 990 T) extension of time until

| i request an automati | c 3-mo | ntn (o montn | ns for a corporation required to file Form 990-1) extension of time until |
|-----------------------|--------|--------------|---|
| FFRDIIADV | 15 | 2015 | |

2013

| FEBRUARI | тэ, | 2012 | , to file the exempt organization return for the organization named above. The extension |
|-------------------------|------------|--------|--|
| is for the organizatior | n's returr | n for: | |

► Calendar year or

| ► X tax year beginning JUL | ոց <u>၂</u> 0L 1 | ear beginning |
|----------------------------|------------------|---------------|
|----------------------------|------------------|---------------|

, and ending JUN 30,

| • | | |
|---|---|----------------|
| | Change in accounting period | |
| 2 | If the tax year entered in line 1 is for less than 12 months, check reason: | Initial return |

| за | If this application is for Forms 990-BL, 990-PF, 990-1, 4720, or 6069, enter the tentative tax, less any | | |
|----|--|----|----|
| | nonrefundable credits. See instructions. | 3a | \$ |
| b | If this application is for Forms 990-PE, 990-T, 4720, or 6069, enter any refundable credits and | | |

| c | Balance due Subtract line 3b from line 3a Include your payment with this form, if required | |
|---|--|----|
| | estimated tax payments made. Include any prior year overpayment allowed as a credit. | 3b |
| | | |

by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2014)

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16081112 808512 042759909

2013.04010 MASSACHUSETTS ASSOCIATION O 04275991

2014

Final return

(Rev. January 2014)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

►

07

| Department of the Treasur |
|---------------------------|
| Internal Revenue Service |

File a separate application for each return.

► Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (*e-file*) • You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file for Charities & Nonprofits*.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

| A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete | |
|--|---|
| Part I only | X |
| All other corporations (including 1120 C filors) partnerships, PEMICs, and tructs must use Form 7004 to request an extension of time | |

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.
Enter filer's identifying number

| Type or print | Name of exempt organization or other filer, see instructions. MASSACHUSETTS ASSOCIATION OF | Employer identification number (EIN) or |
|---|--|---|
| File by the due date for filing your return. See | COMMUNITY DEVELOPMENT CORPORATIONS | 04-2759909 |
| | Number, street, and room or suite no. If a P.O. box, see instructions. 15 COURT SQUARE, NO. 600 | Social security number (SSN) |
| instructions. | City, town or post office, state, and ZIP code. For a foreign address, see instructions. | |

Enter the Return code for the return that this application is for (file a separate application for each return)

| Application Return Application | | | Return | | | |
|--|--|---|-------------------------|---|-------------|--|
| Is For | Code | Is For | | | Code | |
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | | | 07 | |
| Form 990-BL | 02 | Form 1041-A | | 08 | | |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | | | 09 | |
| Form 990-PF | 04 | Form 5227 | | | 10 | |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 | |
| Form 990-T (trust other than above) | 06 | Form 8870 | | | 12 | |
| is for the organization's return for: ▶ calendar year or | s in the Ur Group Exe and atta required t organiza , an | Fax No. ► | is is fo memb til | r the whole group ers the extension The extension | | |
| Change in accounting period | | | | | | |
| 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, | or 6069, | enter the tentative tax, less any | | | 0 | |
| nonrefundable credits. See instructions. | | | 3a | \$ | 0. | |
| b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and | | | | | | |
| estimated tax payments made. Include any prior year overp | | | 3b | \$ | 0. | |
| c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, | | | | | | |
| by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3c \$ | | | | | | |
| Caution. If you are going to make an electronic funds withdrawal instructions. | (direct de | bit) with this Form 8868, see Form 8453 | 3-EO ai | nd Form 8879-EO | for payment | |
| LHA 223841 For Privacy Act and Paperwork Reduction Act Notice, | see instr | uctions. | | Form 8868 | (Rev. 1-20 | |

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2013.04010 MASSACHUSETTS ASSOCIATION O 04275991