Form 990		9N	Return of Or	•				OMB No. 1545-0047
			Under section 501(c), 5	527, or 4947(a)(1) of benefit trust or			e (except black lung	2011
Department of the Treasury Internal Revenue Service			The organization may h		-		reporting requirements.	Open to Public Inspection
AF	or th	e 2011 calend	ar year, or tax year beginning				UN 30, 2012	
BC	heck if pplicab	le: MASS COMM	organization ACHUSETTS ASSOC UNITY DEVELOPME	IATION OF		-	D Employer identified	cation number
	Name Chang	pe Doing B	usiness As				04-2	759909
	Initial returr Termi ated	Number	and street (or P.O. box if mail is OURT SQUARE	not delivered to street a	uddress)	Room/suite 6 0 0	E Telephone number 617.	426.0303
	Amen returr Appli tion	City or to	own, state or country, and ZIP ON , MA 02108	+ 4			G Gross receipts \$ H(a) Is this a group re	767,474.
	pendi	F Name a	nd address of principal officer	JOSEPH KRI	ESBERG		for affiliates? H(b) Are all affiliates inc	Yes X No
I T	ax-ex	empt status:) (insert no.)	4947(a)(1) or 527	• • •	list. (see instructions)
		te: MACD		, , , , , , , , , , , , , , , , , , , ,	(//	,	H(c) Group exemptio	
		f organization:		Association	Other ►	L Year		State of legal domicile: MA
Pa	nrt I	Summary						
ė	1	Briefly describ	e the organization's mission o	r most significant act	ivities: SUPI	PORTING	G COMMUNITY	BASED
Activities & Governance			TO BUILD VIBRA					
ern			x ▶ └── if the organization			osed of more	1 1	
<u>So</u>			ing members of the governing		,		3	20
8			ependent voting members of					19
ties			of individuals employed in cale	,				10 20
tivi			of volunteers (estimate if nece	•••••••••••••••••••••••••			6	20
Ac			business revenue from Part					-2,111.
	a	Net unrelated	business taxable income from	Form 990-1, line 34			Prior Year	Current Year
	8	Contributions	and grants (Part VIII, line 1h)				765,904.	687,414.
Revenue	9		ce revenue (Part VIII, line 2g)				47,335.	30,170.
eve			come (Part VIII, column (A), line				964.	355.
ž			(Part VIII, column (A), lines 5,				36,572.	49,535.
			- add lines 8 through 11 (must				850,775.	767,474.
			nilar amounts paid (Part IX, cc				0.	0.
	14		o or for members (Part IX, col	<i></i>			4,900.	5,750.
Se	15	Salaries, other	compensation, employee ber				564,372.	526,566.
Expense	16a	Professional fu	compensation, employee ber undraising fees (Part IX, colum ng expenses (Part IX, column	n (A), line 11e)			0.	0.
xpe	b	Total fundraisi	ng expenses (Part IX, column	(D), line 25) 🕨 📐	20,8	331.		
ш	17	Other expense	es (Part IX, column (A), lines 1 ⁻	la-11d, 11f-24e)			366,383.	353,724.
	18		s. Add lines 13-17 (must equa				935,655.	886,040.
<u>, s</u>	19	Revenue less	expenses. Subtract line 18 fro	m line 12			-84,880.	-118,566.
Net Assets or Fund Balances							eginning of Current Year 800,438.	End of Year
Bala		Total assets (F	, , ,			·····	91,208.	685,523. 94,859.
let ⊿ und			· · · · · · · · · · · · · · · · · · ·				709,230.	590,664.
	rt II		fund balances. Subtract line 2	1 from line 20			109,230.	590,004.
			declare that I have examined this	return, including accom	npanying schedu	les and statem	ents, and to the best of m	y knowledge and belief, it is
true,	corre	ct, and complete.	Declaration of preparer (other that	n officer) is based on al	I information of v	which prepare	has any knowledge.	
Sigr	ר	· ·	of officer				Date	
Her	e	JOSE Type or p	PH KRIESBERG, P rint name and title	RESIDENT				
		Print/Type prep		Preparer's sign	ature		Date Check	X PTIN
Paid			J WALSH, CPA			1	0/27/12	ed P00111917
	arer	Firm's name	WALSH & CO.				Firm's EIN 🕨	04-3209238
Use	Only	Firm's address	▶ 632A MAIN STR					
		1	WINCHESTER, M	A U1890			Phone no. (781) 721-0295

May the IRS dis	scuss this return with the preparer shown above? (see instructions)
132001 01-23-12	LHA For Paperwork Reduction Act Notice, see the separate instructions.

	MASSACHUSETTS ASSOCIATION OF		
_	990 (2011) COMMUNITY DEVELOPMENT CORPORATIONS	04-2759909	Page 2
Pa	rt III Statement of Program Service Accomplishments		X
_	Check if Schedule O contains a response to any question in this Part III	<u></u>	🕰
1	Briefly describe the organization's mission: AN ASSOCIATION OF MISSION-DRIVEN COMMUNITY DEVELOPMENT	ORGANTZATTON	IS
	DEDICATED TO WORKING TOGETHER AND WITH OTHERS TO CREATE		<u> </u>
	OPPORTUNITY WHERE PEOPLE OF DIVERSE INCOMES AND BACKGRO		
	HOUSING THAT IS AFFORDABLE, BENEFIT FROM ECONOMIC OPPOR		,
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Yes	XNo
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	? Yes	XNo
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, a		
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount o	f grants and allocations t	0
	others, the total expenses, and revenue, if any, for each program service reported.		
4a	(Code:)(Expenses 270,516. including grants of \$) (Reve THE MEMBER INITIATIVES PROGRAM SEEKS TO STRENGTHEN THE		
	MEMBER ORGANIZATIONS TO MEET THE VARIOUS NEEDS OF THEIF		
	SUCH AREAS AS AFFORDABLE HOUSING, ECONOMIC DEVELOPMENT,		
	DEVELOPMENT, ASSET DEVELOPMENT, YOUTH DEVELOPMENT AND J		AS
	PART OF THIS PROGRAM, MACDC SPONSORS PEER GROUPS TO SER		
		BORATES WITH	
	OTHER AGENCIES TO OFFER TRAININGS AND CONFERENCES, PROV		AL
	ASSISTANCE TO LOCAL ORGANIZATIONS, AND COLLECTS AND SHA		
	ABOUT BEST PRACTICES IN THE FIELD. THIS PROGRAM AREA AI	SO INCLUDES	OUR
	WORK WITH THE ALLIANCE: ADVANCING COMMUNITY DEVELOPMEN	IT BY CONFRON	TING
	RACISM		
4b	(Code:) (Expenses \$ 253, 257. including grants of \$) (Reve)
	THE COMMUNITY DEVELOPMENT POLICY PROGRAM AIMS TO HELP	CDCS WITH TH	
	HOUSING, ECONOMIC DEVELOPMENT AND COMMUNITY DEVELOPMENT CREATING A SUPPORTIVE POLICY ENVIRONMENT. THIS INCLUDE		
	CREATING A SUPPORTIVE POLICY ENVIRONMENT. THIS INCLUDE LOCAL, STATE AND FEDERAL AGENCIES TO DESIGN AND FUND VA	S WORKING WI	
	AND IT ALSO INCLUDES WORKING WITH PRIVATE INTERMEDIARIE		<u> </u>
	FOUNDATIONS, AND CORPORATIONS TO DEVELOP PROGRAMS AND F	<u> </u>	
	PARTNERSHIPS.		
4c	(Code:) (Expenses \$ 218, 489. including grants of \$) (Reve)
	THE MEL KING INSTITUTE FOR COMMUNITY BUILDING IS A NEW		
	MACDC CO SPONSORS WITH THE LOCAL INITIATIVES SUPPORT CO		D
	OTHER PARTNERS. THE INSTITUTE FOSTERS VIBRANT AND THRIV MASSACHUSETTS COMMUNITIES BY ADVANCING THE SKILLS, KNOW		
	LEADERSHIP ABILITY OF PROFESSIONAL PRACTITIONERS AND VC		שספ
	IN THE COMMUNITY DEVELOPMENT FIELD. WE DO THIS BY LEVER		
	COLLABORATIVE EDUCATIONAL PARTNERSHIPS THAT INCREASE AC		AGE
	INNOVATION, AND PROMOTE AND INSTITUTIONALIZE SYSTEMIC S		
	INSTITUTE ENABLES COMMUNITY DEVELOPMENT CORPORATIONS AN		
	TO BUILD MORE HOMES, CREATE MORE JOBS, GROW MORE BUSINE		
	COMMUNITY LEADERS, AND PURSUE MORE COMPREHENSIVE COMMUN		
	STRATEGIES THAT ALSO ADDRESS ISSUES SUCH AS TRANSPORTA		
4d	Other program services (Describe in Schedule O.)		
	(Expenses \$ 60, 191. including grants of \$) (Revenue \$)	
4e	Total program service expenses ► 802,453.		
13200	2		90 (2011)
02-09-	12 SEE SCHEDULE O FOR CONTINUATION (5)	
101	2 027 808512 042759909 2011.05030 MASSACHUSETTS ASSOC		75001
キンエ	027 808512 042759909 2011.05030 MASSACHUSETTS ASSOC	$1 \times 1000 0 042$	ィンシンエ

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Form 990 (2011)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

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Pa	rt IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i>	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	3		
-	during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		v
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		_X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i>	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		x
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
-	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		_X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			х
~	Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i> Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11d 11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	TIE		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			37
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
.0	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes," <i>complete Schedule G, Part III</i>	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	

Form **990** (2011)

Form 990 (2011) COMMUNITY DEVELOPM

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If</i> "Yes," <i>complete Schedule I, Parts I and II</i>	21		x
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		x
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с				
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		x
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			v
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		X X
b		28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	200	x	- 23
29 30	Did the organization receive note than \$25,000 in horeast contributions? <i>In 193, complete optication</i>	23		
50	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
•••	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		x
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	990 (2011)

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Form 990	(2011)
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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

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Par						
	Check if Schedule O contains a response to any question in this Part V	<u></u>	<u> </u>			
4.	Estantia anna ha dia Davi 0 at Estan 1000. Estan 0 itant angliashia	14	Yes	s No		
		0				
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	\dashv				
С	(gambling) winnings to prize winners?	10				
20	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
		10				
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		b X			
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)					
3a	a Did the organization have unrelated business gross income of \$1,000 or more during the year?					
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			+		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			+		
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	a	x		
	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	-				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	58	a	X		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5	Х		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5			
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit					
	any contributions that were not tax deductible?	6a	а 📃	Х		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts					
	were not tax deductible?	6t	<u>。</u>			
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the pay		<u>a</u>	X		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required					
		70	<u>;</u>	X		
	If "Yes," indicate the number of Forms 8282 filed during the year 7d					
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			+		
f						
-	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-		-	+		
h 8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting	C? 7	-			
0	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	? 8				
9	Sponsoring organizations maintaining donor advised funds.					
a	Did the organization make any taxable distributions under section 4966?	98	a			
	Did the organization make a distribution to a donor, donor advisor, or related person?			+		
	Section 501(c)(7) organizations. Enter:					
	Initiation fees and capital contributions included on Part VIII, line 12 10a					
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b					
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders 11a					
	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12	a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b					
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?	13	a			
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans 13b					
	Enter the amount of reserves on hand	<u> </u>	_	v		
	Did the organization receive any payments for indoor tanning services during the tax year?			X		
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14		(2011)		

Form **990** (2011)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

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: VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

on	^	Governing Body and Management	
	С	neck if Schedule O contains a response to any question in this Part VI	

X

Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	20			
	If there are material differences in voting rights among members of the governing body, or if the governing			1		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.					
h	Enter the number of voting members included in line 1a, above, who are independent 1b					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other					
-	officer, director, trustee, or key employee?			2		х
3	Did the organization delegate control over management duties customarily performed by or under th					
Ũ	of officers, directors, or trustees, or key employees to a management company or other person?			3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 9			4		X
5						x
6	Did the organization become aware during the year of a significant diversion of the organization s as			5 6	х	
	Did the organization have members, stockholders, or other persons who had the power to elect or ap			0		
7a		-		7a	х	
h	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, s			7 a	21	
D				76	х	
•	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the yea			7b	- 23	
8		-	-	0.0	х	
a	The governing body?			8a	X	
	Each committee with authority to act on behalf of the governing body?			8b		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ched	at the			x
<u> </u>				9		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenu	e Code.)			<u> </u>
					Yes	No X
	Did the organization have local chapters, branches, or affiliates?			10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such cl	•				
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	v	
	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	y beto	re filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				v	
12a				12a	X X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y in Schedule O how this was done			12c	х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approva	al by ir	Idependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a	Х	
b	Other officers or key employees of the organization			15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranger	ment v	/ith a			
	taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua	te its p	participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	nizatio	n's			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed \blacktriangleright MA					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	Gect	ion 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	onflict	of interest policy an	d finar	ncial	
	statements available to the public during the tax year.		and a second policy, and	ama	.5.41	
20	State the name, physical address, and telephone number of the person who possesses the books a	nd rec	ords of the organiza	tion: 🕨	•	
	THE ORGANIZATION - 617.426.0303					
132000	15 COURT SQUARE, NO. 600, BOSTON, MA 02108				• • •	
01-23-	¹² 6			Form	990 (2011)

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MASSACHUSETTS ASSOCIATION OF

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any guestion in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A. 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

COMMUNITY DEVELOPMENT CORPORATIONS

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	(C)					(D)	(E)	(F)	
Name and Title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	, unles cer an	ss pei	rson i	is bot	h an	compensation	compensation	amount of
	week			uau		1/		from	from related	other
	(describe	irecto						the	organizations	compensation
	related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	truste	ıl trus		/ee	mpen		(** 2/1000 1000)		and related
	(describe hours for related organizations in Schedule O)	dual 1	Institutional trustee	L.	Key employee	Highest compensated employee	ы			organizations
	O)	Indivi	In stit	Officer	Key e	High (Form			-
(1) RICHARD THAL										
DIRECTOR	1.00	Х						0.	0.	0.
(2) GAIL LATIMORE										
VICE CHAIR/DIRECTOR	2.00	Х		Х				0.	0.	0.
(3) AMY SHAPIRO										
DIRECTOR	1.00	Х						0.	0.	0.
(4) JANELLE CHAN										
DIRECTOR	1.00	Х						0.	0.	0.
(5) DAVE CHRISTOPOLIS										
DIRECTOR	1.00	Х						0.	0.	0.
(6) DANNY LEBLANC										
DIRECTOR	1.00	Х						0.	0.	0.
(7) JESS ANDORS										
DIRECTOR	1.00	Х						0.	0.	0.
(8) MARC DOHAN										
CHAIRPERSON/DIRECTOR	2.00	Х		Х				0.	0.	0.
(9) PHILIP GIFFEE										_
DIRECTOR	1.00	Х						0.	0.	0.
(10) ERICA SCHWARZ										
DIRECTOR	1.00	Х						0.	0.	0.
(11) MICHELLE GREEN	1									•
DIRECTOR	1.00	Х						0.	0.	0.
(12) KATIE PROVENCHER	1 00									0
DIRECTOR	1.00	X						0.	0.	0.
(13) CORINN WILLIAMS	1 00	37						0		0
DIRECTOR	1.00	X						0.	0.	0.
(14) JOSEPH KRIESBERG	27 50	v		v	v			104 000	0.	2 176
PRESIDENT & CEO (15) JEANNE PINADO	37.50	X		Х	Х			104,000.	0.	2,176.
(15) JEANNE PINADO TREASURER/DIRECTOR	2.00	v		х				0.	0.	0
(16) CHARLES RUCKS	2.00			Δ				0.	0.	0.
(16) CHARLES RUCKS DIRECTOR	2.00	x		х				0.	0.	0.
(17) MARCIA THORNHILL	4.00			Δ		-		0.	0.	0.
(17) MARCIA THORNHILL DIRECTOR	1.00	x						0.	0.	0.
	T•00	Δ						0.	0.	Form 990 (2011)
132007 01-23-12						_				Form 990 (2011)

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MASSACHUSETTS ASSOCIATION OF

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	990 (2011) COMMUNIT	<u>Y DEVELO</u>	OPN	1EN	IΤ	C	ORI	201	RATIONS	04-27	<u>599</u>	09	Page 8
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated						Compensated Employ	ees (continued)						
	(A) Name and title	(B) Average hours per week	box	not ch unles	ss pe	itior more rson	1 e than is bot or/trus	h an	(D) Reportable compensation from	(E) Reportable compensation from related		(F) Estima amour othe	ited it of
		(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC	MISC) fi org an		sation he ation ated ttions
(18)	EMILY ROSENBAUM												
DIREC		1.00	Х						0.		0.		0.
	ROBERT CORLEY												•
	DIRECTOR	2.00	X		Х				0.		0.		0.
	STEVE PATTON	1 00	37						0				0
	TOR	1.00	X						0.		0.		0.
											+		
											_		
16	Sub-total								104,000.		0.	2	176.
	Sub-total Total from continuation sheets to Part VI								0.		0.	- /	0.
	Total (add lines 1b and 1c)								104,000.		0.	2.	176.
	Total number of individuals (including but n							no r			-	_ /	
	compensation from the organization				u u		c,						1
												Yes	
	Did the organization list any former officer, ine 1a? <i>If</i> "Yes," complete Schedule J for s	,							0		[3	x
4	For any individual listed on line 1a, is the su	um of reportab	le co	ompe	ensa	atior	n and	d ot	her compensation from				
	and related organizations greater than \$15										🖵	4	X
	Did any person listed on line 1a receive or a					-		elat	ted organization or indivi	idual for services			
	rendered to the organization? If "Yes," com	plete Schedul	e J f	or su	ich _l	pers	son .					5	X
	on B. Independent Contractors		-			t				¢100.000 of come			
	Complete this table for your five highest co the organization. Report compensation for	-									ensat		
	(A) Name and business	address	NC	ONE	2				(B) Description of s	services	Cor	(C) mpensat	ion
	Total number of independent contractors (i \$100,000 of compensation from the organi	e e	iot lii	nited	d to		se li: 0	stec	d above) who received m	nore than			
		-									Fo	orm 990	(2011)

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Form 990 (2011)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

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Pa	rt vi	Statement of Revenue				
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	t c c f	Federated campaigns1aMembership dues1b111,0Fundraising events1cRelated organizations1dGovernment grants (contributions)1eAll other contributions, gifts, grants, and similar amounts not included above1f576,3				
non Da	-	Noncash contributions included in lines 1a-1f: \$	687,414.			
0.6	r	Total. Add lines 1a-1f				
Program Service Revenue	k			30,170.		
E a	c					
ъğщ	e					
Pre		All other program service revenue				
		Total. Add lines 2a-2f	▶ 30,170.			
	3	Investment income (including dividends, interest, and other similar amounts)	▶ 355.	355.		
	4	Income from investment of tax-exempt bond proceeds	►			
	5	Royalties	•			
	k	(i) Real (ii) Perso Gross rents Less: rental expenses Rental income or (loss) 12,000.				
		Rental income or (loss) [12,000.] Net rental income or (loss)	▶ 12,000.	12,000.		
		Gross amount from sales of (i) Securities (ii) Oth		,		
		assets other than inventory				
Ð	c	and sales expenses Gain or (loss) Net gain or (loss)	▶			
Other Revenue		including \$ of contributions reported on line 1c). See Part IV, line 18 a				
ð		Less: direct expenses b Net income or (loss) from fundraising events	•			
		Gross income from gaming activities. See Part IV, line 19 a				
		Less: direct expenses b				
		Net income or (loss) from gaming activities				
	10 a	Gross sales of inventory, less returns				
	F	and allowances a Less: cost of goods sold b				
		Net income or (loss) from sales of inventory				
İ		Miscellaneous Revenue Business	Code			
Ī	11 a	INSURANCE LICENSING FE 5418	00 27,000.		27,000.	
	k	OTHER INCOME 9000	99 10,535.	10,535.		
	c					
		All other revenue				
		Total. Add lines 11a-11d Total revenue See instructions	▶ 37,535. ▶ 767,474.		27,000.	0.
13200 01-23	9 -12	Total revenue. See instructions.	► 101,414•	55,000•	27,000.	Form 990 (2011)
U 20	·					

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Form 990 (2011)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respon	se to any question in thi	e Part IX		
	Check if Schedule O contains a respon	(Å)	(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members	5,750.	5,750.		
5	Compensation of current officers, directors,				
	trustees, and key employees	106,176.	92,839.	10,757.	2,580.
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and				
7	persons described in section 4958(c)(3)(B)	326,437.	294,490.	23,957.	7,990.
7 8	Other salaries and wages Pension plan accruals and contributions (include	520,457.	294,490.	23,337.	1,990•
	section 401(k) and section 403(b) employer contributions)		40.005		1 000
9	Other employee benefits	56,061.	49,895.	5,076.	1,090.
10	Payroll taxes	37,892.	33,908.	3,056.	928.
11	Fees for services (non-employees):				
	Management				
		40,486.	33,923.	5,154.	1 / 0 9
	Accounting	718.	594.	99.	1,409. 25.
a	Lobbying Professional fundraising services. See Part IV, line 17	/10•	594.		2J•
e 4					
f	Investment management fees	99,171.	95,721.		3,450.
g 12	Other Advertising and promotion	1,569.	1,430.	114.	25.
13	Office expenses	22,322.	20,680.	1,353.	289.
14	Information technology	14,879.	14,361.		518.
15	Royalties	,			
16	Occupancy	96,269.	86,011.	8,452.	1,806.
17	Travel	44,149.	43,129.	840.	180.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	18,625.	15,462.	2,839.	324.
20	Interest	987.	981.	5.	1.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	5,991.	5,353.	526.	112.
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	MEMBERSHIP DUES	8,078.	7,489.	485.	104.
b	ANNUAL REPORT/FORM PC	265.	265.		
с	TAXES	215.	172.	43.	
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	886,040.	802,453.	62,756.	20,831.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
13201	0 01-23-12				Form 990 (2011)

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Form 990 (2011)

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Form 990 (2011)
Part X Balance Sheet

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

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					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			54,979.	1	38,510.
	2	Savings and temporary cash investments			412,548.	2	400,020.
	3	Pledges and grants receivable, net				3	,
	4	Accounts receivable, net			302,711.	4	212,333.
	5	Receivables from current and former officers, di					,
	Ū	employees, and highest compensated employe					
		of Schedule L				5	
	6	Receivables from other disqualified persons (as				-	
	-	4958(f)(1)), persons described in section 4958(c					
		employers and sponsoring organizations of sec		-			
		employees' beneficiary organizations (see instru				6	
Assets	7	Notes and loans receivable, net				7	
Ass	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			17,691.	9	28,142.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	61,447. 54,929.			
	b	Less: accumulated depreciation		54,929.	12,509.	10c	6,518.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line	11			12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			000 400	15	
	16	Total assets. Add lines 1 through 15 (must equ			800,438.	16	685,523.
	17	Accounts payable and accrued expenses			52,447.	17	43,499.
	18	Grants payable	20 701	18	E1 200		
	19	Deferred revenue	38,761.	19	51,360.		
	20	Tax-exempt bond liabilities		20			
ies	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Payables to current and former officers, directo					
Lia		highest compensated employees, and disqualif of Schedule L				22	
	23					22 23	
	23 24	Secured mortgages and notes payable to unrelate Unsecured notes and loans payable to unrelate				23	
	25	Other liabilities (including federal income tax, pa				27	
	20	parties, and other liabilities not included on lines					
		Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			91,208.	26	94,859.
		Organizations that follow SFAS 117, check h	ere 🕨	X and complete			
s		lines 27 through 29, and lines 33 and 34.		-			
Ince	27	Unrestricted net assets			249,774.	27	264,733.
Bala	28	Temporarily restricted net assets			459,456.	28	325,931.
Πρί	29			·····		29	
Ъ		Organizations that do not follow SFAS 117, c	heck he	ere 🕨 🛄 and			
or		complete lines 30 through 34.					
sets	30	Capital stock or trust principal, or current funds				30	
Ast	31	Paid-in or capital surplus, or land, building, or ed				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in			700 000	32	
-	33	Total net assets or fund balances			709,230.	33	590,664.
	34	Total liabilities and net assets/fund balances			800,438.	34	685,523.
							Form 990 (2011)

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MASSACHUSE	ETTS	ASSOCIAT	CION	OF
COMMUNTTY	DEVE	TLOPMENT	CORF	ORATTONS

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Form	1990 (2011) COMMUNITY DEVELOPMENT CORPORATIONS	04-275	9909	Pag	_{ge} 12			
Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response to any question in this Part XI							
1	Total revenue (must equal Part VIII, column (A), line 12)	1			74.			
2	Total expenses (must equal Part IX, column (A), line 25)	2	880		40.			
3								
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))							
5	5 Other changes in net assets or fund balances (explain in Schedule O)5							
6								
Pa	rt XII Financial Statements and Reporting				_			
	Check if Schedule O contains a response to any question in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 2a		X			
b	Were the organization's financial statements audited by an independent accountant?		. 2b	Х				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			1			
	review, or compilation of its financial statements and selection of an independent accountant?		. 2c	Х				
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.						
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a						
	separate basis, consolidated basis, or both:				l			
	X Separate basis Consolidated basis Both consolidated and separate basis							
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			1			
	Act and OMB Circular A-133?		. 3a		X			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				ĺ			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		. 3b					

Form 990 (2011)

SCHEDULE A (Form 990 or 990-EZ			Dic Charity St						омв No. 1545-0047 2011		
Department o Internal Rever	of the Treasury nue Service		4947(a)(1) no tach to Form 990 or Fo	onexempt	charitabl	e trust.				Open to Publ Inspection	
Name of t	the organizati		USETTS ASSOC						mplover	identification nu	mber
	U U		TY DEVELOPME			TIONS	[4-2759909	
Part I	Reason		ity Status (All organiz					tructions			
			because it is: (For lines 1								
		-	s, or association of churc	-		•					
							(D)(T)(A)(I)	•			
2			'0(b)(1)(A)(ii). (Attach Sc			470(k)(4)	(.) (:::)				
3	•		tal service organization of					(6)(4)(6)(;;	:) Entart	ha haanital'a nan	~~
4 📖			operated in conjunction	with a nos	spital desc			(D)(T)(A)(II	nj. Enter t	ine nospital s han	ie,
e 🗌	city, and stat		benefit of a college or ur		wood or o	orated by		montal uni	it docorib	od in	
5 📖	0	•	•	inversity of	when or of	berated by	a governi	nentai uni			
c 🗌		(b)(1)(A)(iv). (Comple	-	t deservites		- 470/b)//	AV A V. J				
6 🗆 7 X		-	ent or governmental unit					r from the	acharol	nublic described	in
1 [1]			eives a substantial part o	of its supp	bort from a	governme	ental unit c	or from the	e general j	public described	IN
o \Box		b)(1)(A)(vi). (Comple		0	Devit III.)						
8			ection 170(b)(1)(A)(vi).								£
9 📖	-	-	eives: (1) more than 33 1						-		
			nctions - subject to certa								
			axable income (less sect	tion 511 ta	ax) from DL	Isinesses a	acquired b	ly the orga	anization a	after June 30, 19	/ 5.
10		509(a)(2). (Complete		-	l'a anfah (- FOO(-)//				
			perated exclusively to te								
11 📖			perated exclusively for th								or
			ations described in section				2). See sec	ction 509(a)(3). Che	eck the box that	
		-	organization and comple								
	a L Type I		<i>,</i>	• •	e III - Fund	•	-		d∟	Type III - Other	
e 📖			t the organization is not								
			han one or more publicly						9(a)(1) or :	section 509(a)(2).	i.
f	C		ten determination from t					e III			
-		ganization, check th									. 🖵
g	-		organization accepted ar			-					
	., .		irectly controls, either al	0	•			.,	· · · ·		No
			upported organization?							11g(i)	<u> </u>
	., ,	•	n described in (i) above?							11g(ii)	<u> </u>
			person described in (i) o							11g(iii)	
h	Provide the f	ollowing information	about the supported org	ganization	(S).						
			(iii) Type of	<i></i>				()())	tho		
.,	of supported	(ii) EIN	organization		organization sted in your		ion in col.	(vi) Is organizatio	on in col	(vii) Amount c	of
orga	anization		(described on lines 1-9		document?	(i) of your	r support?	(i) organiz U.S	red in the	support	
			above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No		
				Tes	NO	Tes	NU	Tes	NO		
Total											

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

MASSACHUSETTS ASSOCIATION OF

Schedule A (Form 990 or 990-EZ) 2011 COMMUNITY DEVELOPMENT CORPORATIONS

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	977,990.	880,800.	997,104.	765,904.	687,414.	4,309,212.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge \dots						
4	Total. Add lines 1 through 3	977,990.	880,800.	997,104.	765,904.	687,414.	4,309,212.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						4,309,212.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c)2009 997,104.	(d) 2010 765,904.	(e) 2011	(f) Total
7	Amounts from line 4	977,990.	88Ó,800.	997,104.	765,904.	687,414.	4,309,212.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources \dots	6,695.	4,449.	1,411.	964.	355.	13,874.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on		10,020.	19,254.	10,623.	-2,111.	37,786.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	37,565.	22,498.	2,020.	2,572.	10,535.	75,190.
11	Total support. Add lines 7 through 10						4,436,062.
	Gross receipts from related activities,		,			12	
13	First five years. If the Form 990 is for	-	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
<u> </u>	organization, check this box and stor	o here	rooptogo				
	ction C. Computation of Publ						97.14 %
	Public support percentage for 2011 (•			14	<u> </u>
	Public support percentage from 2010					15	
16a	33 1/3% support test - 2011. If the o	•				•	
	stop here. The organization qualifies						
D	33 1/3% support test - 2010. If the c						
47-	and stop here. The organization qual						
1/a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac			-	-	-	
J-	meets the "facts-and-circumstances"		•		•		
D	10% -facts-and-circumstances tes more and if the organization mosts the	-					
	more, and if the organization meets the organization meets the "facts-and-circ				• •		
18	Private foundation. If the organization						
10	The organization in the organization	an and not one of a		u, 100, 17a, 01 17k		dule A (Form 990	

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						_
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is fo	r the organization'	s first, second, thi	rd, fourth, or fifth	tax year as a section	on 501(c)(3) organiz	zation,
	check this box and stop here						▶∟_
	ction C. Computation of Publ						
15	Public support percentage for 2011 (line 8, column (f) d	livided by line 13,	column (f))		15	%
	Public support percentage from 2010					16	%
Sec	ction D. Computation of Inve	stment Incom	e Percentage	1			
	Investment income percentage for 20					17	%
	Investment income percentage from					18	%
19 a	33 1/3% support tests - 2011. If the	organization did r	not check the box	on line 14, and lir	ne 15 is more than	33 1/3% , and line	17 is not
	more than 33 1/3%, check this box a						
b	33 1/3% support tests - 2010. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check			
13202	23 01-24-12			15	Scl	hedule A (Form 99	0 or 990-EZ) 2011

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SCHEDULE C	Po	olitical Campaign a	and Lobbyi	ng Activities	OMB No. 1545-0047				
(Form 990 or 990-EZ)		anizations Exempt From Income	-	-	2011				
Department of the Treasury Internal Revenue Service	Complete	e if the organization is described		to Form 990 or Form 990	-EZ. Open to Public Inspection				
See separate instructions. If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activitie)									
-		nplete Parts I-A and B. Do not corr							
		01(c)(3)) organizations: Complete I	•	w. Do not complete Part I-E	3.				
 Section 527 organiza 				·					
If the organization answ	vered "Yes" to	Form 990, Part IV, line 4, or Forr	n 990-EZ, Part VI, li	ine 47 (Lobbying Activities	s), then				
 Section 501(c)(3) org 	anizations that	have filed Form 5768 (election und	der section 501(h)): (Complete Part II-A. Do not	complete Part II-B.				
 Section 501(c)(3) org 	anizations that	have NOT filed Form 5768 (election	on under section 501	(h)): Complete Part II-B. Do	o not complete Part II-A.				
•		Form 990, Part IV, line 5 (Proxy	Tax), or Form 990-E	Z, Part V, line 35c (Proxy	Tax), then				
 Section 501(c)(4), (5) Name of organization 		tions: Complete Part III.	NI OF	Em	oloyer identification number				
Name of organization		TY DEVELOPMENT CC			04-2759909				
Part I-A Comple		ganization is exempt under							
		· · · · ·	•	,					
1 Provide a description	on of the organiz	zation's direct and indirect politica	l campaign activities	s in Part IV.					
2 Political expenditure	es			▶	\$				
3 Volunteer hours									
Part I-B Comple	to if the are	ranization is avampt unde	r agation 501/a	\/2\					
		janization is exempt unde			¢				
 Enter the amount of Enter the amount of 	f any excise tax	incurred by the organization unde incurred by organization manager	$\frac{1}{2} = \frac{1}{2} = \frac{1}$		\$				
		n 4955 tax, did it file Form 4720 fo							
4a Was a correction m									
b If "Yes," describe in									
Part I-C Comple	ete if the org	ganization is exempt unde	er section 501(c)), except section 501	l (c)(3).				
1 Enter the amount di	irectly expended	d by the filing organization for sect	tion 527 exempt fund	ction activities	\$				
2 Enter the amount of	f the filing organ	ization's funds contributed to othe	er organizations for s						
exempt function ac					\$				
		s. Add lines 1 and 2. Enter here an			\$				
		1120-POL for this year?			Yes No				
		nployer identification number (EIN							
	•	tion listed, enter the amount paid			•				
		omptly and directly delivered to a additional space is needed, provid			rate segregated fund or a				
_									
(a) Name		(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	contributions received and				
For Paperwork Reducti	on Act Notice,	see the Instructions for Form 99	90 or 990-EZ.	Schedule	C (Form 990 or 990-EZ) 2011				

MASSACHUSETTS ASSOCIATION OF

04-2759909	Page 2
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Schedule C (Form 990 or 990-EZ) 2011	COMMUNITY D	EVELOPMENT	CORPORATION	S 04-2	759909 Page 2
Part II-A Complete if the org		npt under sectio	n 501(c)(3) and fil	ed Form 5768	
(election under sec	tion 501(h)).				
A Check 🕨 🛄 if the filing organiza	tion belongs to an affi	liated group (and list ir	Part IV each affiliated	group member's nam	e, address, EIN,
expenses, and shar	re of excess lobbying e	expenditures).			
B Check 🕨 🛄 if the filing organiza	tion checked box A ar	nd "limited control" pro	visions apply.		
	ts on Lobbying Exper ditures" means amou	nditures ints paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (arass roots lobbvina)		11,073.	
b Total lobbying expenditures to influ				20,007.	
c Total lobbying expenditures (add li				31,080.	
d Other exempt purpose expenditure				854,960.	
e Total exempt purpose expenditure				886,040.	
f Lobbying nontaxable amount. Ente				157,906.	
If the amount on line 1e, column (a) o	or (b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,000	0,000 \$100,00	0 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	00,000 \$175,00	0 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,	,000,000 \$225,00	0 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,0	000.			
g Grassroots nontaxable amount (en	nter 25% of line 1f)			39,477.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0			0.	
i Subtract line 1f from line 1c. If zero	o or less, enter -0-			0.	
j If there is an amount other than ze	ro on either line 1h or	line 1i, did the organiza	ation file Form 4720	_	
reporting section 4911 tax for this	year?			L	Yes No
	ations that made a s	eraging Period Under ection 501(h) electior e instructions for line	n do not have to com		
	Lobbying Exper	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a Lobbying nontaxable amount	161,033.	166,370.	165,348.	157,906.	650,657.

2a Lobbying nontaxable amount	161,033.	166,370.	165,348.	157,906.	650,657.
 b Lobbying ceiling amount (150% of line 2a, column(e)) 					975,986.
c Total lobbying expenditures	26,796.	70,552.	37,872.	31,080.	166,300.
d Grassroots nontaxable amount	40,258.	41,593.	41,337.	39,477.	162,665.
e Grassroots ceiling amount (150% of line 2d, column (e))					243,998.
f Grassroots lobbying expenditures	9,904.	4,713.	9,999.	11,073.	35,689.

Schedule C (Form 990 or 990-EZ) 2011

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MASSACHUSETTS ASSOCIATION OF

Schedule C (Form 990 or 990-EZ) 2011 COMMUNITY DEVELOPMENT CORPORATIONS

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 	Yes	No	Am	ount
 local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities?				
 a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
 h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? 				
j rotal. Add lines to through th				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
 b If "Yes," enter the amount of any tax incurred under section 4912 				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	1			
Part III-A Complete if the organization is exempt under section 501(c)(4), secti 501(c)(6).	on 501(c)	(5), or se	ection	
			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?				
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				ne 3, is
1 Dues, assessments and similar amounts from members		1		
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polit				
expenses for which the section 527(f) tax was paid).				
a Current year		2a		
b Carryover from last year		2b		
c Total		2c		
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues				
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex				
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and				
expenditure next year?		4		
5 Taxable amount of lobbying and political expenditures (see instructions)		5		
Part IV Supplemental Information				
Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; F	art II-A; and	Part II-B, lir	ne 1. Also,	complete
his part for any additional information. PART $I-A$, LINE 1:		·	,	·
NONE				

Schedule C (Form 990 or 990-EZ) 2011

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SC	HEDULE D	Supplementa	al Financial Statements		OMB No. 1545-0047
	n 990)		anization answered "Yes," to Form 990,		2011
Doport	ment of the Treasury	Part IV, line 6, 7, 8, 9, 10	, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.		Open to Public
	Revenue Service		n 990. ► See separate instructions.		Inspection
Nam	e of the organization			Em	ployer identification number
		COMMUNITY DEVELOPM			04-2759909
Pa		-	ed Funds or Other Similar Funds o	r Acco	unts. Complete if the
	organization	n answered "Yes" to Form 990, Part IV, lin	e 6. (a) Donor advised funds	(b) Eur	nds and other accounts
	Tatal wy web av at av	d of uppy		(b) i u	
1		d of year			
2 3		utions to (during year) rom (during year)			
4		end of year			
5			writing that the assets held in donor advised	funds	
U	-		exclusive legal control?		Yes No
6			advisors in writing that grant funds can be use		
•			or donor advisor, or for any other purpose cor		
	impermissible priva			•	
Pa	t II Conserva		ganization answered "Yes" to Form 990, Part		
1	Purpose(s) of cons	ervation easements held by the organizat	ion (check all that apply).		
	Preservation	of land for public use (e.g., recreation or e	education) Preservation of an histor	cally imp	ortant land area
	Protection of	f natural habitat	Preservation of a certified	d historic	structure
	Preservation	of open space			
2	Complete lines 2a	through 2d if the organization held a quali	fied conservation contribution in the form of a	a conserv	ation easement on the last
	day of the tax year				
					Held at the End of the Tax Year
а	Total number of co	nservation easements		. 2a	
b	-				
С			ructure included in (a)	2c	
d			after 8/17/06, and not on a historic structure		
				2d	
3		vation easements modified, transferred, re	leased, extinguished, or terminated by the or	ganizatio	n during the tax
	year ►				
4		where property subject to conservation ea			
5		ion have a written policy regarding the pe			
~			it holds?		
6 7			, and enforcing conservation easements durin enforcing conservation easements during the		
8	•		ve satisfy the requirements of section 170(h)(•	Φ
0					Yes No
9			ion easements in its revenue and expense sta		
Ũ		-	tion's financial statements that describes the		
	conservation ease			organize	
Pa			f Art, Historical Treasures, or Othe	er Simi	lar Assets.
	Complete if	the organization answered "Yes" to Form	990, Part IV, line 8.		
1 a	If the organization	elected, as permitted under SFAS 116 (As	SC 958), not to report in its revenue statemen	t and ba	lance sheet works of art,
			hibition, education, or research in furtherance		
	the text of the foot	note to its financial statements that descr	ibes these items.		
b	If the organization	elected, as permitted under SFAS 116 (As	SC 958), to report in its revenue statement an	d balanc	e sheet works of art, historical
	treasures, or other	similar assets held for public exhibition, e	ducation, or research in furtherance of public	service,	provide the following amounts
	relating to these ite	ems:			
	(i) Revenues inclu	uded in Form 990, Part VIII, line 1		►	\$
	(ii) Assets include	d in Form 990, Part X		►	\$
2	-		easures, or other similar assets for financial ga	in, provid	de
	the following amou	ints required to be reported under SFAS 1	16 (ASC 958) relating to these items:		
а					\$
b	Assets included in	Form 990, Part X		🕨	\$
		eduction Act Notice, see the Instruction	s for Form 990.		Schedule D (Form 990) 2011
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	2	5	
-	-	-	

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		USETTS ASS				_			•	
-		TY DEVELOP						275990		
Par	t III Organizations Maintaining C									
3	Using the organization's acquisition, accessi	on, and other record	ls, check	any of the	following that	t are a sig	gnificant use o	f its collectio	n items	
	(check all that apply):									
а	Public exhibition	d	I 🖂 L	oan or exc	hange progra	ms				
b	Scholarly research	e	e 🗆 c	ther						
с	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how the	ey further tl	he organizatio	on's exer	npt purpose in	Part XIV.		
5	5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets									
	to be sold to raise funds rather than to be ma	aintained as part of t	the organ	ization's co	ollection?			Yes	No No	
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the	organizatio	n answered "	Yes" to I	Form 990, Parl	IV, line 9, or		
	reported an amount on Form 990, Par	rt X, line 21.								
1a	Is the organization an agent, trustee, custodi	ian or other intermed	diary for c	ontribution	s or other as	sets not i	ncluded			
	on Form 990, Part X?							Yes	└── No	
b	If "Yes," explain the arrangement in Part XIV									
								Amoun	t	
с	Beginning balance						1c			
	Additions during the year									
	Distributions during the year									
f	Ending balance									
2a	2a Did the organization include an amount on Form 990, Part X, line 21?									
	If "Yes," explain the arrangement in Part XIV.									
Par	Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.									
		(a) Current year	(b) Pri	ior year	(c) Two years	s back 🛛 🕻	d) Three years b	ack (e) Fou	r years back	
1a	Beginning of year balance									
	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
	End of year balance									
2	Provide the estimated percentage of the curr	rent vear end balanc	e (line 1a	. column (a	a)) held as:					
	Board designated or guasi-endowment		%	, 001011111 (0						
	Permanent endowment	%								
	Temporarily restricted endowment	%								
•	The percentages in lines 2a, 2b, and 2c should be a should be should be a should be a should be a should be should be a should									
3a	Are there endowment funds not in the posse		ation that	are held a	nd administer	red for th	e organization			
ou	by:			ale nela a			le el gamzation		Yes No	
	(i) unrelated organizations							3a(i)		
	(ii) related organizations									
h	If "Yes" to 3a(ii), are the related organizations									
4	Describe in Part XIV the intended uses of the									
-	t VI Land, Buildings, and Equipm									
	Description of property	(a) Cost or o	<u> </u>	(b) Cost	or other		cumulated	(d) Boo	k value	
		basis (investr		basis		• •	reciation			
- 1a	Land		<u> </u>							
	Buildings									
	Leasehold improvements									
	Equipment			6	1,447.		54,929.		6,518.	
	Other				,		,		,	
	Add lines 1a through 1e. (Column (d) must e		X. colum	n (B) line 1	0(c).)		•		6,518.	
Total	a nad mico ra micugir re, joolunin juj niust e		.,	· (=), iii (1	-(-)-/		Coher	lula D /Farm	-	

Schedule D (Form 990) 2011

MASSACHUSE	ETTS	ASSOCIAT	TION	OF
COMMUNITY	DEVE	ELOPMENT	CORF	ORATIONS

Part VII	Investments - Other Securities. See	e Form 990, Part X, lin	e 12.		
	(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valua st or end-of-year marl	
(1) Financ	ial derivatives				
	y-held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
<u>(E)</u>					
(F)					
(G)					
<u>(H)</u> (I)					
	b) must equal Form 990, Part X, col (B) line 12.) 🕨				
	I Investments - Program Related. Se	e Form 990 Part X li	ne 13		
	(a) Description of investment type	(b) Book value		(c) Method of valua st or end-of-year marl	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)	b) must equal Form 990, Part X, col (B) line 13.) 🕨				
Part IX		15			
I are by	, ,	Description			(b) Book value
(1)		•			.,
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)	(man (h) must source Form 2000 Dout V and (D)	15)			
Part X	umn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, I			▶	
1.	(a) Description of liability		(b) Book value		
	deral income taxes				
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
(11)		25.)			
EIN / 8 / A	umn (b) must equal Form 990, Part X, col (B) line (SC 740) Footnote: In Part XIV, provide the text of the footnote to (SC 740).	25.) the organization's financial s	tatements that reports the organ	zation's liability for uncertai	n tax positions under
2. FIN 48 (A 132053 01-23-12	ISC (40).				
01-23-12				Sche	edule D (Form 990) 2011

Schedule D (Form 990) 2011

		MASSACHUSETTS ASSOCIATION C		- 0112	~		
_		(Form 990) 2011 COMMUNITY DEVELOPMENT CORPO					2759909 Page 4
		Reconciliation of Change in Net Assets from Form 990 to			staten	nent	
1		evenue (Form 990, Part VIII, column (A), line 12)					767,474.
2		expenses (Form 990, Part IX, column (A), line 25)					886,040.
3		s or (deficit) for the year. Subtract line 2 from line 1					-118,566.
4		nrealized gains (losses) on investments					
5		ed services and use of facilities					
6		ment expenses					
7		period adjustments					
8	Other	(Describe in Part XIV.)					
9		adjustments (net). Add lines 4 through 8					
10		s or (deficit) for the year per audited financial statements. Combine lines 3 and					-118,566.
		Reconciliation of Revenue per Audited Financial Stateme		-			
1						1	856,564.
2		nts included on line 1 but not on Form 990, Part VIII, line 12:	і I				
		nrealized gains on investments	2a	000	~		
		ed services and use of facilities	2b	89,0	90.		
		eries of prior year grants	2c				
		(Describe in Part XIV.)	2d				00 000
е		nes 2a through 2d			····· ⊢	2e	89,090.
3	Subtr	act line 2e from line 1				3	767,474.
4	Amou	nts included on Form 990, Part VIII, line 12, but not on line 1 :					
		ment expenses not included on Form 990, Part VIII, line 7b					
		(Describe in Part XIV.)					•
С	Add li	nes 4a and 4b			L	4c	0.
5	Total	evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				5	767,474.
Pa		Reconciliation of Expenses per Audited Financial Stateme				Retu	
1	Total	expenses and losses per audited financial statements			L	1	975,130.
2	Amou	nts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donat	ed services and use of facilities	2a	89,0	90.		
b	Prior y	ear adjustments	2b				
С	Other	losses	2c				
d	Other	(Describe in Part XIV.)	2d				
е	Add li	nes 2a through 2d			L	2e	89,090.
3	Subtr	act line 2e from line 1			L	3	886,040.
4		nts included on Form 990, Part IX, line 25, but not on line 1 :					
а	Invest	ment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other	(Describe in Part XIV.)	4b				
с	Add li	nes 4a and 4b				4c	0.
5		expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)				5	886,040.
Pa	rt XIV	Supplemental Information					

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Schedule D (Form 990) 2011

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Complete if the organizations answered "Yes" on Form

Department of the Treasury Internal Revenue Service

990, Part IV, lines 29 or 30.

Attach to Form 990.

Employer identification number 04 - 2759909

Open to Public

. Inspection

Name of the organization MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Art - Works of at (c) (c) (c) (c) Method of determining noncash contribution amounts reported on contribution amounts reported on contribution amounts (c) Method of determining noncash contribution amounts 1 Art - Works of at	Pai	τI	Types of Property								
applicable contributions of amounts reported on terms southibuted form \$30, Part VIII. Ine 1g noncash contribution amounts Art. Historical treasures								• •			
Art - Works of art Interest of the second of the secon										•	_
1 Art - Works of at				applicable				noncash contribu	ition ai	mount	s
2 Art. Historical treasures 3 Art. Fractional interests 5 Cothing and household goods 6 Cars and other vehicles 7 Boots and planes 9 Securities - Dublety traded 9 Securities - Dublety traded 10 Securities - Dublety traded 11 Securities - Dublety traded 12 Securities - Dublety traded 13 Securities - Dublety traded 14 Dublications 15 Colonservation contribution - Histories structures 16 Real estate - Residential 17 Real estate - Residential 18 Collectibles 19 Food invertory 10 Securities - Other 10 Collectibles 11 Securities - Conservation contribution - Other 14 Qualified conservation contribution - Other 14 Qualified conservation contribution - Other 15 Real estate - Residential 16 Real estate - Commercial 17 Real estate - Other 18 Collectibles 19 Food invertory 10 Socientific specimens 20 Drugs and medical supplies 21 Taxidermy 22 Historical artifacts 23 Other ► (24 Archeological artifacts 25 Other ► (26 Other ► (27 More 28 Other F ▶ (29 <	1	Art	- Works of art								
3 A. Fractional interests	2										
4 Books and publications	3										
5 Clothing and household goods 6 Cars and other vehicles 7 Boats and planes 8 Intellectual property 9 Securities - Disely held stock 10 Securities - Disely held stock 11 Securities - Disely held stock 12 Securities - Niscelaneous 13 Qualified conservation contribution - Historic structures											
6 Cars and other vehicles Image: Cars and property 7 Boats and planes Image: Cars and property 9 Securities - Publicly traded Image: Cars and property 0 Securities - Publicly traded Image: Cars and property 11 Securities - Conservation contribution - Image: Miscellaneous Image: Cars and property 12 Securities - Miscellaneous Image: Cars and property 13 Qualified conservation contribution - Other, Image: Cars and property Image: Cars and property 14 Qualified conservation contribution - Other, Image: Cars and property Image: Cars and property 14 Qualified conservation contribution - Other, Image: Cars and property Image: Cars and property 15 Real estate - Commercial Image: Cars and property 16 Real estate - Commercial Image: Cars and property 17 Real estate - Other Image: Cars and property 18 Callectibles Image: Cars and property 19 Food Inventory Image: Cars and property 20 Drugs and medical supplies Image: Cars and property 21 Taxidermy Image: Cars and property 22	_										
7 Boats and planes											
8 Intellectual property											
9 Securities - Publicly traded											
10 Securities - Closely held stock											
11 Securities - Partnership, LLC, or trust interests 2 Securities - Miscellaneous 3 Qualified conservation contribution - Historic structures 4 Qualified conservation contribution - Other 5 Real estate - Residential 6 Real estate - Residential 7 Real estate - Commercial 7 Real estate - Commercial 8 Collectibles 9 Food inventory 20 Drugs and medical supplies 21 Taxiderny 22 Historic specimens 23 Scientific specimens 24 Cherrer (CONSULTING SE) 25 Other (CONSULTING SE) 26 Other (CONSULTING SE) 27 Other (CONSULTING SE) 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Yes 30a X 31 If Yes," describe the arrangement in Part II. 30a X 31 X 32a K ff Yes," describe in Part II. 33a If Yes," describe in Part II. 33a If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.											
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12 Securities - Miscellaneous											
13 Qualified conservation contribution - Historic structures 14 Qualified conservation contribution - Other 15 Real estate - Residential 16 Real estate - Commercial 17 Real estate - Commercial 18 Collectibles 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy 21 Taxidermy 23 Scientific specimens 24 Archeological artfacts 25 Other ► (20 Other ► (21 OSULTING SE) 22 X 30a During the year, did the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Number of Forms 8283 received by the organization any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 20 During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 31 X 32 Does the organization hier or use third parties or related organizations to solicit, process, or sell noncash contributions? </th <th></th>											
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19 Food inventory	17										
20 Drugs and medical supplies	18										
21 Taxidermy	19										
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23 Scientific specimens	21	Ta>	kidermy								
24 Archeological artifacts X 3 89,090. MARKET VALUE 25 Other ▶ (Other ▶ () X 3 89,090. MARKET VALUE 26 Other ▶ () Image: Construction of the state of the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a X b If "Yes," describe the arrangement in Part II. 30a X 31 X 32a X b If "Yes," describe in Part II. 31 X 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 31 X b If "Yes," describe in Part II. 32a X b If "Yes," describe in Part II. 32a X b If "Yes," describe in Part II. 32a X contributions? If the org	22	His	torical artifacts								
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33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.	h								02u		
describe in Part II.				column (c) f	or a type of prope	rty for which colum	nn (a) is ch	lecked			
			-								
	ΙНΔ			the Instruc	tions for Form 90	0		Schedule M	(Form		2011)

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. OMB No. 1545-0047

Employer identification number 04 - 2759909

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

COMMUNITY DEVELOPMENT CORPORATIONS

MASSACHUSETTS ASSOCIATION OF

FULLY PARTICIPATE IN THE CIVIC LIFE OF THEIR COMMUNITY.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

SAFETY, GREEN SPACE DEVELOPMENT, WORKFORCE DEVELOPMENT AND YOUTH

DEVELOPMENT. WE HAVE DESIGNED THE MEL KING INSTITUTE TO BRING COMMUNITY

DEVELOPMENT PROFESSIONALS AND VOLUNTEERS THE SKILLS THEY NEED TO BE

EFFECTIVE IN THEIR POSITIONS IN THE COMMUNITY. WE FOCUS BOTH ON

INDIVIDUAL SKILL AND ORGANIZATIONAL CAPACITY BUILDING IN ORDER TO

STRENGTHEN THE FIELD OF COMMUNITY DEVELOPMENT.

FORM 990, PART VI, SECTION A, LINE 6: MACDC HAS TWO CLASSES OF MEMBERSHIP: CDC MEMBERS AND ASSOCIATE MEMBERS. EACH CDC MEMBER APPOINTS A SINGLE INDIVIDUAL TO PARTICIPATE IN THOSE VOTING DECISIONS LEFT TO THE FULL MEMBERSHIP. THE FULL MEMBERSHIP ELECTS THE GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

FORM 990, PART VI, SECTION A, LINE 7A: MACDC HAS TWO CLASSES OF MEMBERSHIP: CDC MEMBERS AND ASSOCIATE MEMBERS. EACH CDC MEMBER APPOINTS A SINGLE INIDVIDUAL TO PARTICIPATE IN THOSE VOTING DECISIONS LEFT TO THE FULL MEMBERSHIP. THE FULL MEMBERSHP ELECTS THE GOVERNING BODY AND RETAINS THE AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

FORM 990, PART VI, SECTION A, LINE 7B: MACDC HAS TWO CLASSES OFMEMBERSHIP: CDC MEMBERS AND ASSOCIATE MEMBERS. EACH CDC MEMBER APPOINTS ASINGLE INDIVIDUAL TO PARTICIPATE IN THOSE VOTING DECISIONS LEFT TO THE FULLLHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.30312211
01-23-123011491027 808512 0427599092011.05030 MASSACHUSETTS ASSOCIATION O 04275991

<u>Schedule O (Form 990 o</u>				Page	2						
Name of the organization MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS								yer identification $\frac{1}{2}$			
MEMBERSHIP. '	THE	FULL	MEMBERSHIP	ELECTS	THE	GOVERNING	BODY	AND	RETAINS	THE	

AUTHORITY TO APPROVE ANY CHANGES IN THE BY LAWS.

FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS DISSEMINATED TO THE

BOARD PRIOR TO ITS FILING

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION HAS ALL EMPLOYEES AND BOARD MEMBERS ANNUALLY ACKNOWLEDGE IN WRITING THE CONFLICT OF INTEREST POLICY

FORM 990, PART VI, SECTION B, LINE 15A: THE PRESIDENT OF THE ORGANIZATION HAD A PERFORMANCE AND SALARY REVIEW COMPLETED BY THE BOARD OF DIRECTORS. THE BOARD UTILIZED SALARY SURVEYS AND COMPARED THE PROPOSED SALARY TO OTHER NON PROFIT AGENCIES OF SIMILAR SIZE.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATIONS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

Schedule O (Form 990 or 990-EZ) (2011)

31

Form	990-T	E	xempt Organization Bus	sine	ss Income T	ax Return	· F	OMB No. 1545-0687
	tment of the Treasury al Revenue Service	F	alendar year 2011 or other tax year beginning JUL 1			11NT 30 20	12	Open to Public Inspection for 50 1(c)(3) Organizations Only
A		For c	Name of organization (Check box if name of			UN 30, 20		b01(c)(3) Organizations Only over identification number
AL	Check box if address changed		MASSACHUSETTS ASSOCIAT	-	,		(Empl	oyees' trust, see ctions.)
B E	kempt under section	Drint	COMMUNITY DEVELOPMENT					4-2759909
] 501(c)(3)	or	Number, street, and room or suite no. If a P.O. bo				E Unrela	ated business activity codes
	408(e) 220(e)	Туре	15 COURT SQUARE, NO. 6				(See ir	nstructions.)
]408A $[530(a)]$		City or town, state, and ZIP code					
] 529(a)		BOSTON, MA 02108				524	298
C Bo	.,	F Grout	exemption number (See instructions.)					
	end of year		corganization type X 501(c) corporatio	n	501(c) trust	401(a) trust		Other trust
	685,523.					()		
H De	scribe the organizatio	n's prima	ary unrelated business activity. 🕨 INSURAN	ICE	COMMISSIONS			
			oration a subsidiary in an affiliated group or a pare			► L	Ye	s X No
lf "	Yes," enter the name a	and ident	ifying number of the parent corporation. 🕨					
J Th	e books are in care of		THE ORGANIZATION		Telepho	one number 🕨 6	17.	426.0303
Ра	rt I Unrelate	d Trac	le or Business Income		(A) Income	(B) Expenses		(C) Net
1 a	Gross receipts or sale	es						
b	Less returns and allo	wances	c Balance►	1c				
2	Cost of goods sold (S	Schedule	A, line 7)	2				
3	Gross profit. Subtrac	t line 2 fr	om line 1c	3				
4 a	Capital gain net incor	ne (attac	h Schedule D)	4a				
			art II, line 17) (attach Form 4797)	4b				
C	Capital loss deductio	n for trus	its	4c				
			ips and S corporations (attach statement)	5				
6	Rent income (Schedu	ule C)		6				
7	Unrelated debt-finance	ced incor	ne (Schedule E)	7				
8			nd rents from controlled organizations (Sch. F)	8				
9	Investment income o	f a sectio	n 501(c)(7), (9), or (17) organization					
	(Schedule G)			9				
10	Exploited exempt act	ivity inco	me (Schedule I)	10				
			- J)	11				
			s; attach schedule.) STATEMENT 1	12	27,000.			27,000.
13			gh 12	13	27,000.			27,000.
Ра			ot Taken Elsewhere (See instructions for					
			utions, deductions must be directly connecte					
14	Compensation of of	ficers, di	rectors, and trustees (Schedule K)				14	
15	Salaries and wages						15	8,893.
16	Repairs and mainter	nance .					16	
17							17	
18	Interest (attach sche	edule) _.					18	
19	Taxes and licenses						19	783.
20	Charitable contribut	ions (See	e instructions for limitation rules.)				20	
21			562)			95.		
22	Less depreciation cl	aimed or	Schedule A and elsewhere on return		22a		22b	95.
23	Depletion						23	
24			mpensation plans				24	
25	Employee benefit pr	ograms					25	947.
26	Excess exempt expe	enses (So	shedule I)				26	
27	Excess readership c	osts (Sc	hedule J)				27	
28	Other deductions (a	ttach sch	edule)		SEE STAT	EMENT 2	28	18,393.
29	Total deductions	. Add lin	es 14 through 28				29	29,111.
30			ncome before net operating loss deduction. Subtraction				30	-2,111.
31	Net operating loss d	eduction	(limited to the amount on line 30)				31	
32	Unrelated business	taxable ir	ncome before specific deduction. Subtract line 31 f	rom line	30		32	-2,111.
33			/ \$1,000, but see instructions for exceptions.) \ldots				33	1,000.
34			able income. Subtract line 33 from line 32. If line	-				_
100-							34	-2,111.
12370 02-24-	12 LHA For Pa	perwork	Reduction Act Notice, see instructions.					Form 990-T (2011)
				32	4			

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MACCACUTICETT ACCOUNTING

				-	Y		04 25			Page 2
Form 990-T	<u> </u>	DEVELOPM	IENT COR	PORATIONS	<u> </u>		04-21	59909		Page Z
	I Tax Computation									
	Organizations Taxable as Corpora									
	Controlled group members (sectio		,							
a	Enter your share of the \$50,000, \$	25,000, and \$9,9	925,000 taxable i	ncome brackets (in t	that order):				
	(1) \$	(2) \$		(3) \$						
b	Enter organization's share of: (1)	Additional 5% tax	x (not more than	\$11,750) \$						
	(2) Additional 3% tax (not more th	an \$100,000)		1\$			_			
C	Income tax on the amount on line :							► 35c		0.
	Trusts Taxable at Trust Rates. Se									
	Tax rate schedule or							▶ 36		
97										
	Proxy tax. See instructions									
	Alternative minimum tax									
	Total. Add lines 37 and 38 to line 3	35c or 36, which	ever applies					. 39		0.
	Tax and Payments									
40 a	Foreign tax credit (corporations att	ach Form 1118;	trusts attach For	m 1116)		40a				
b	Other credits (see instructions)					40b				
C	General business credit. Attach For	rm 3800				40c				
d	Credit for prior year minimum tax (attach Form 880)1 or 8827)			40d				
е	Total credits. Add lines 40a throug	ah 40d	,					40e		
	Subtract line 40e from line 39									0.
42	Other taxes. Check if from:	orm 4255	Form 8611	Form 8697	Form 886	36	Other (attach schedule	. 42		
										0.
	Total tax. Add lines 41 and 42					44a	961			<u> </u>
	Payments: A 2010 overpayment c						505	· •		
	2011 estimated tax payments							_		
	Tax deposited with Form 8868									
	Foreign organizations: Tax paid or					44d				
е	Backup withholding (see instructio	ns)				44e				
f	Credit for small employer health in					44f				
g	Other credits and payments:	E Fo	orm 2439							
	Earm 4106									
	Form 4136		ther	To	otal 🕨	44g				
45		01 01 01 01 01	ther	T(otal 🕨	44g		45	g	961.
45 46	Total payments. Add lines 44a three	ough 44g		<u></u>				45	9	061.
46	Total payments. Add lines 44a three Estimated tax penalty (see instruct	ough 44g ions). Check if Fo	orm 2220 is attac	ched 🕨 🛄				. 46	g	961.
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MASSACHUSETTS ASSOCIATION OF Form 990-T (2011) COMMUNITY DEVELOPMENT CORPORATIONS

04-2759909

Page 3

Schedule C - Rent Income (From Real Property and Personal Property Leased With Real Property)(see instructions)

 $1. \ {\rm Description \ of \ property}$

7. Taxable Income		t unrelated income (see instructions)		9 . Tot	tal of specified pay made	ments	in the con	column 9 that is inclu trolling organization's ross income	ded 11.	Deductions directly conn with income in column 10
Ionexempt Controlled Organ			. (I) Î	0 -		<u> </u>	10			
(4)										
(3)						ļ				
(2)										
(1)										
		numb	U.	(iuss) (S	see instructions)	paym	ents made	organization's g	ຼາ ບອອ ແມ່ນບາກຄ	e in column 5
1. Name of controlled organiza	tion	2. Employer ide	ntification		3. arelated income	Total o	4. of specified	5. Part of colu included in the	controlling	connected with inco
interest,	·····		· ·		t Controlled O				วร การแนเ	
Total dividends-received deduc Schedule F - Interest,	uons inclu Anni iit	iaed in column	ö ties an	d Ren	ts From C	ontrolle	d Orga	nizations (~	🕨	tions)
Totals			0)			0.	
							F	Part I, line 7, column (Part I, line 7, column (E
					-			nter here and on page		Enter here and on page
(4)						%	0			
3)						%	, 0			
2)						%	, 0			
1)						%	, o			
property (attach schedule)		debt-finar (attach	schedule)	у				2 x column 6)		3(a) and 3(b))
debt on or allocable to debt-finance	Amount of average acquisition bbt on or allocable to debt-financed 5. Average adjusted basis of or allocable to				6. Column by colu			7. Gross income reportable (column		8. Allocable deducti (column 6 x total of col
(4)										
(3)										
2)										
1)										
1. Description of	of debt-finan	ced property			financed		(a)	(attach schedule)	alion	(b) Other deduction: (attach schedule)
					 Gross inc or allocable 		(2)	to de Straight line deprecia	ot-financed	
Schedule E - Unrelate		-r-manced	incom	e (see i	instructions)					ted with or allocable
ere and on page 1, Part I, line 6,				• • •			0.	Enter here and on p Part I, line 6, colum	age I, n (B) 🕨	
c) Total income. Add totals of co	olumns 2(a							(b) Total deduct		
(4) Fotal		0.	Total				0.			
(3)										
(2)										
(1)										
rent for personal propert 10% but not more t	y is more th	an	` 'of	rent for pe	ersonal property ex t is based on profit	ceeds 50% c	or if			. ,
(a) From personal property	if the percer	ntage of	(b) Fr	om real ar	nd personal proper	ty (if the perc	entage	3(a) Deductions	s directly con	nnected with the income ir (b) (attach schedule)
		2. Rent receive	ed or accruer	ł						
(4)										

04-2759909

Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization

1. Description of income	2. Amount of income	 Deductions directly connected (attach schedule) 	4. Set-asides (attach schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)				
(2)				
(3)				
(4)				
	Enter here and on page 1, Part I, line 9, column (A).			Enter here and on page 1, Part I, line 9, column (B).
Totals 🚬 🕨	0.			0.

Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income

(see instructions)

1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated business income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here and on page 1, Part I, line 10, col. (B).				Enter here and on page 1, Part II, line 26.
Totals ►	0.	Ο.				0.
Schedule J - Advertisi	na Income (see	instructions)				

Part I Income From Periodicals Reported on a Consolidated Basis

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals (carry to Part II, line (5)) ►	0.	0.				0.

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in

columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.		rculation come			7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
(5) Totals from Part I	0.	0.						0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).						Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5) 🕨	0.	0.						0.
Schedule K - Compensatio	n of Officers,	Directors, and	d Trustees (see ir	nstructio	ons)			
1 . Name			2. Title		3. Percer time devot busines	ted to		eensation attributable related business
(1)						%		
(2)						%		
(3)						%		
(4)						%		
Total. Enter here and on page 1, Part II, I	ine 14					►		0.
								Form 990-T (2011)

123731 02-24-12

35

FORM 990-T	OTHER	INCOME	STATEMENT	1
DESCRIPTION			AMOUNT	
INSURANCE LICENSING FEE			27,0	00.
TOTAL TO FORM 990-T, PAGE	1, LINE 12		27,0	00.

FORM 990-T	OTHER DEDUCTIONS	STATEMENT 2
DESCRIPTION		AMOUNT
TELEPHONE POSTAGE OCCUPANCY EQUIPMENT RENTAL TRAVEL CONSULTANTS OFFICE EXPENSE TRAINING MEMBERSHIP DUES SUBS PRINTING MISCELLANEOUS		88. 20. 1,524. 21. 151. 16,082. 110. 274. 88. 5. 30.
TOTAL TO FORM 990-T, PAGE 1,	LINE 28	18,393.

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► X

0 7

File a separate application for each return.

• If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (*e-file*) • You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file* for Charities & Nonprofits.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS	Employer identification number (EIN) or $X = 04 - 2759909$
	Number, street, and room or suite no. If a P.O. box, see instructions. 15 COURT SQUARE, NO. 600	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. BOSTON, MA 02108	

Enter the Return code for the return that this application is for (file a separate application for each return)

Application	Return	Application			Return
Is For	Code	Is For			Code
Form 990	01	Form 990-T (corporation)			07
Form 990-BL	02	Form 1041-A			08
Form 990-EZ	01	Form 4720			09
Form 990-PF	04	Form 5227			10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990-T (trust other than above)	06	Form 8870			12
THE ORGANIZATIO					
• The books are in the care of A 15 COURT SQUARE	E, NO	. 600 - BOSTON, MA 0	210	8	
Telephone No. ► 617.426.0303		FAX No. 🕨			
• If the organization does not have an office or place of business	s in the Un	ited States, check this box			
• If this is for a Group Return, enter the organization's four digit (Group Exe	mption Number (GEN) If this	s is foi	r the whole group, c	heck this
box Loss is for part of the group, check this box	and atta	ch a list with the names and EINs of all r	nemb	ers the extension is	for.
 is for the organization's return for: ▶ or ▶ X tax year beginning JUL 1, 2011 2 If the tax year entered in line 1 is for less than 12 months, cl Change in accounting period 	, an		bove.	_ ·	
3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, on nonrefundable credits. See instructions.	or 6069, ei	nter the tentative tax, less any	3a	\$	0.
b If this application is for Form 990-PF, 990-T, 4720, or 6069,	enter anv	refundable credits and			
estimated tax payments made. Include any prior year overp	-		3b	\$	961.
c Balance due. Subtract line 3b from line 3a. Include your pa				•	
by using EFTPS (Electronic Federal Tax Payment System).	-		3c	\$	0.
Caution. If you are going to make an electronic fund withdrawal w			8879-	EO for payment inst	ructions.
LHA For Privacy Act and Paperwork Reduction Act Notice,		·		Form 8868 (Re	
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