Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

<u>A</u> I	For the	2010 calendar year, or tax year beginning $$	JU.	N 30, 2011	<u>L</u>
В	Check if applicable	MASSACHUSETTS ASSOCIATION OF	D	Employer identi	fication number
	Addres change	S COMMUNITY DEVELOPMENT CORPORATIONS			
	□Name □change □Initial	<u> </u>			2759909
	return Termin- ated	Number and street (or P.0. box if mail is not delivered to street address) Room/s 15 COURT SQUARE Room/s	suite E	Telephone numb 617	er .426.0303
	Amend return		G	Gross receipts \$	850,775.
	Application	BOSTON, MA 02108	Ī	I(a) Is this a group	
	pendin	F Name and address of principal officer: JOSEPH KRIESBERG SAME AS C ABOVE		for affiliates?	Yes X No
$\overline{}$	Tay aya		527	` '	a list. (see instructions)
<u>+</u> ,	rax-exe	mpt status. △ on(c)(0)		•	,
				(c) Group exempti	M State of legal domicile: MA
		Summary	real of i	ormation. 1902	M State of legal doffliche, MA
_		Briefly describe the organization's mission or most significant activities: SUPPORTI	NG	COMMUNITRY	BASED
Activities & Governance	' }	EFFORTS TO BUILD VIBRANT PLACES THAT PROVIDE	EC	ONOMIC OPI	PORTUNITY.
ž	2 (Check this box 🕨 🔲 if the organization discontinued its operations or disposed of r	nore th	nan 25% of its net a	assets.
Š	1 8	Number of voting members of the governing body (Part VI, line 1a)		з	17
G	4 1	Number of independent voting members of the governing body (Part VI, line 1b)			16
S		Fotal number of individuals employed in calendar year 2010 (Part V, line 2a)			10
įţį.		Total number of volunteers (estimate if necessary)			
cÈ		Total unrelated business revenue from Part VIII, column (C), line 12			
⋖	1	Net unrelated business taxable income from Form 990-T, line 34			10.00
			T	Prior Year	Current Year
•	8 (Contributions and grants (Part VIII, line 1h)		1,206,981	765,904.
Revenue	1			18,085	
	1	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		1,411	
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		39,020	
	1	Fotal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,265,497	850,775.
				0.	
	1	Grants and similar amounts paid (Part IX, column (A), lines 1-3) Senefits paid to or for members (Part IX, column (A), line 4)		16,094	
	1			524,705	
ses	15 5	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	-
Expenses	loa i	Professional fundraising fees (Part IX, column (A), line 11e)			• • • • • • • • • • • • • • • • • • • •
Ä	120	Total fundraising expenses (Part IX, column (D), line 25) 18,923.		402,345	366,383.
		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		943,144	
	1	Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		322,353	
_ <u>~ S</u>	19 1	Revenue less expenses. Subtract line 18 from line 12	Dogin		
ts o	00 -	5 L L (D . LV L' 40)	Degiii	ning of Current Year	
Sse	20	Fotal assets (Part X, line 16)		55,273	
Net Assets or Fund Balances	21	Fotal liabilities (Part X, line 26)		794,110	
	art II	Net assets or fund balances. Subtract line 21 from line 20		134,110	109,230.
		ties of perjury, I declare that I have examined this return, including accompanying schedules and st	atamant	e and to the heet of r	my knowledge and helief it is
		, and complete. Declaration of preparer (other than officer) is based on all information of which prep			ily knowledge and belief, it is
11 40	, 0011001	, and complete. Declaration of property (early than officer) is bessed on an information of which prop	Jui or ma	3 arry knowledge.	
Sig	_	Signature of officer		Date	
Her		JOSEPH KRIESBERG, PRESIDENT & CEO			
пе		Type or print name and title			
_		Print/Type preparer's name Preparer's signature	Date	e Check	X PTIN
Pai	_d	MICHAEL J WALSH, CPA		/21/11 if self-emplo	L <u>**</u>
	parer	Firm's name WALSH & CO.	<u> </u>	Firm's EIN	you
		Firm's address 632A MAIN STREET		I IIIII S LIIV	
536		WINCHESTER, MA 01890		Phone no.	(781) 721-0295
NA = =	v +b = 10			I none no.	
ivia	у иле іН	S discuss this return with the preparer shown above? (see instructions)			X Yes No

MASSACHUSE	STTS	ASSOCIAT	I,TON	OF.	
COMMUNITY	DEVE	ELOPMENT	CORE	PORATIONS	3

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	AN ASSOCIATION OF MISSION-DRIVEN COMMUNITY DEVELOPMENT ORGANIZATIONS
	DEDICATED TO WORKING TOGETHER AND WITH OTHERS TO CREATE PLACES OF
	OPPORTUNITY WHERE PEOPLE OF DIVERSE INCOMES AND BACKGROUNDS ACCESS
	HOUSING THAT IS AFFORDABLE, BENEFIT FROM ECONOMIC OPPORTUNITIES AND
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes." describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
Ū	If "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
4	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
_	allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 260,598 including grants of \$) (Revenue \$)
	THE MEMBER INITIATIVES PROGRAM SEEKS TO STRENGTHEN THE CAPACITY OF OUR
	MEMBER ORGANIZATIONS TO MEET THE VARIOUS NEEDS OF THEIR COMMUNITIES IN
	SUCH AREAS AS AFFORDABLE HOUSING, ECONOMIC DEVELOPMENT, SMALL BUSINESS
	DEVELOPMENT, ASSET DEVELOPMENT, YOUTH DEVELOPMENT AND JOB TRAINING. AS
	PART OF THIS PROGRAM, MACDC SPONSORS PEER GROUPS TO SERVE AS LEARNING
	AND NETWORKING OPPORTUNITIES FOR PRACTITIONERS; COLLABORATES WITH
	OTHER AGENCIES TO OFFER TRAININGS AND CONFERENCES, PROVIDES TECHNICAL
	ASSISTANCE TO LOCAL ORGANIZATIONS, AND COLLECTS AND SHARES INFORMATION
	ABOUT BEST PRACTICES IN THE FIELD. THIS PROGRAM AREA ALSO INCLUDES OUR
	WORK WITH THE ALLIANCE: ADVANCING COMMUNITY DEVELOPMENT BY CONFRONTING
	RACISM
4b	(Code:) (Expenses \$ 239,752. including grants of \$) (Revenue \$)
	THE COMMUNITY DEVELOPMENT POLICY PROGRAM AIMS TO HELP CDCS WITH THEIR
	HOUSING, ECONOMIC DEVELOPMENT AND COMMUNITY DEVELOPMENT ACTIVITIES BY
	CREATING A SUPPORTIVE POLICY ENVIRONMENT. THIS INCLUDES WORKING WITH
	LOCAL, STATE AND FEDERAL AGENCIES TO DESIGN AND FUND VARIOUS PROGRAMS
	AND IT ALSO INCLUDES WORKING WITH PRIVATE INTERMEDIARIES, BANKS,
	FOUNDATIONS, AND CORPORATIONS TO DEVELOP PROGRAMS AND FORGE
	PARTNERSHIPS.
	-
4c	(Code:) (Expenses \$ 286,534 • including grants of \$) (Revenue \$)
	THE MEL KING INSTITUTE FOR COMMUNITY BUILDING IS A NEW PROGRAM THAT
	MACDC CO SPONSORS WITH THE LOCAL INITIATIVES SUPPORT CORPORATION AND
	OTHER PARTNERS. THE INSTITUTE FOSTERS VIBRANT AND THRIVING
	MASSACHUSETTS COMMUNITIES BY ADVANCING THE SKILLS, KNOWLEDGE AND
	LEADERSHIP ABILITY OF PROFESSIONAL PRACTITIONERS AND VOLUNTEER LEADERS
	IN THE COMMUNITY DEVELOPMENT FIELD. WE DO THIS BY LEVERAGING
	COLLABORATIVE EDUCATIONAL PARTNERSHIPS THAT INCREASE ACCESS, ENCOURAGE
	INNOVATION, AND PROMOTE AND INSTITUTIONALIZE SYSTEMIC SUCCESS. THE
	INSTITUTE ENABLES COMMUNITY DEVELOPMENT CORPORATIONS AND THEIR PARTNERS
	TO BUILD MORE HOMES, CREATE MORE JOBS, GROW MORE BUSINESS, NURTURE MORE
	COMMUNITY LEADERS, AND PURSUE MORE COMPREHENSIVE COMMUNITY BUILDING
	STRATEGIES THAT ALSO ADDRESS ISSUES SUCH AS TRANSPORTATION, PUBLIC
4d	Other program services. (Describe in Schedule O.)
	(Expenses \$ 37,872 · including grants of \$) (Revenue \$)
<u>4e</u>	Total program service expenses ► 824,756.
02200	Form 990 (2010)

04 - 2759909

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		x
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			· •
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			7.7
••	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		^
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that	001		
	operate one or more hospitals must attach audited financial statements (see instructions)	20 b		l

MASSACHUSETTS ASSOCIATION OF

Part IV	Checklist of Re	equired Schedu	iles (continued)			
orm 990 (2	2010)	COMMONTLY	DEAEPOSMENT.	CORPORATIONS	04-2/59909	/ F

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		Х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	270		
·		24c		
A	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
		24u		
zoa	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	05-		х
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		21
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	051		Х
	Schedule L, Part I	25b		Λ
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			Х
~=	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Λ
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			Х
	Schedule L, Part III	27		Λ
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):	00-		Х
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Λ
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			Х
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	Λ
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		X
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

04-2759909

Part V Statements Regarding Other IRS Filings and Tax Compliance

Enter the number reported in Box 3 of Form 1096. Enter 0-if not applicable 1a		Check if Schedule O contains a response to any question in this Part V					
b Enter the number of Forms W.26 included in line 1a. Enter 0- If not applicable 1						Yes	No
b Enter the number of Forms W-26 included in line 1a. Enter O₁ if not applicable 10 0 0 0 0 0 0 0 0	1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	14			
a combing) winnings to prize winners? 2a Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, a 10 b if at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X Note, if the sum of lines 1a and 2a is greater than 250, you may be required to 4-file, (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3b If "Yes," has filled a Form 990-07 for this year? If "No," provided an explanation in Schedule 0 3b X 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. P See instructions for filing requirements for Form TD F90221, Report of Foreign Bank and Financial accounts. 5b Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5a Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 5c If "Yes," foil the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5c Organizations that may receive deductible contributions under section 170(c). 5d If "Yes," foil the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5c Organization include with every solicitation and parity for goods and services provided to the payor? 5d If "Yes," foil the organization include with every solicitation and parity for goods and services provided to the payor? 5d If "Yes," foil the organization include with every solicitation and parity for goods and services provided to the			1b	0			ĺ
2a 1.0 1a least one is reported on Form W.3. Transmittal of Wage and Tax Statements. 2a 1.0 1b If at least one is reported on fine 2a, did the organization file all required federal employment tax returns? 2b X Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) 3a Did the organization have employed prospective of the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) 3b Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X S	С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming			ĺ
bill at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2		(gambling) winnings to prize winners?			1c		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1 a and 2 is greater than 250, you may be required to e-file. (see instructions) 3 Did the organization have unrelated business gross income of \$1,000 or more during the year? 3 a X 5 If "Yes," has if filed a Form 990-T for this year? If "No." provide an explanation in Schedule O 4 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country; but have a bank account, securities account, or other financial account? 4 a X 5 If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts. 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 a Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5 a Unity transport of the organization file Form 8886-17 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6 a Visual of the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not acceive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 5 b If "Yes," did the organization neceive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7 b If "Yes," indicate the number of Forms 8282 filed during the year 6 b Id the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C? 7 b If the org	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 5b If "Yes," enter the name of the foreign country: \(\bigcit{\textit{Def}}\) = See instructions for filing requirements for Form TD F90.22.1, Report of Foreign Bank and Financial account)? 5c Was the organization approximate that shelter transaction at any time during the tax year? 5a Was the organization approximate that shelter transaction at any time during the tax year? 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c If "Yes," to line 5a or 5b, did the organization file Form 8886-17 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6a If "Yes," did the organization include with very solicitation an express statement that such contributions or gifts were not tax deductible? 6b If "Yes," did the organization receive advectable contributions under section 170c). a Did the organization start may receive deductable contributions under section 170c). b If If "Yes," did the organization notity the done of the value of the goods or services provided? 7b If If the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7c If If Yes," indicate the number of Forms 8282 filed during the year 6b If the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7c If If the organization received a contribution of qualified intellectual property, did the organ		filed for the calendar year ending with or within the year covered by this return	2a	10			ĺ
3a X	b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2 b		Х
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account; a financial accou		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instruction	ıs)				
At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. So Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 Did any taxable party notify the organization file Form 8886-T? 6 Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6 Diff Yes, 1 did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization include with every solicitation and party for goods and services provided to the payor? 5 Diff Yes, 1 did the organization inclify the donor of the value of the goods or services provided? 7 Diff the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? d If Yes, 1 indicate the number of Forms 8282 filed during the year 2 Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 The 1 Did the organization received a contribution of qualified intellectual property, did the organization file a Form 980 as required? A Sponsoring organization make any taxable distributions under section 4966? B Sponsoring organization make any taxable distributions under section 4966? D Did the organization make any taxable distributions under section 4966? D Section 501(c)(12) organizations. Finter: a Initiation fees and capital contributions included on	За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		
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9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? b Did the organization make a distribution to a donor, donor advisor, or related person? 9 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13a Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	_				8		
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b Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	а				9a		
10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a 10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders 11a 15 Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 11a 11b 11b 11b 11b 11c 11b 11c 11c 11c 11c					9b		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 15 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.							
11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	а	Initiation fees and capital contributions included on Part VIII, line 12	10a				ĺ
a Gross income from members or shareholders	b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				ĺ
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13a Note. See the instructions for additional information the organization must report on Schedule O.	11	Section 501(c)(12) organizations. Enter:					
amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13 Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.			11a				
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	b	Gross income from other sources (Do not net amounts due or paid to other sources against					ĺ
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year							
13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	10411	?	12a		
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	b	•	12b				
Note. See the instructions for additional information the organization must report on Schedule O.							
·	а				13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the		·					
	b		1 1				
organization is licensed to issue qualified health plans							
c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year?					44		v
							^
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b Form 990 (2010)	b	IT "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e∪			990 /	2010

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Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			37
_	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	3		Х
4	of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
	The governing body?	8a	X	
	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			Х
S00	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Λ
<u> </u>	tion B. Folicies (This Section B requests information about policies not required by the internal nevenue Gode.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	103	X
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise		7.7	
	to conflicts?	12b	X	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40	Х	
12	in Schedule O how this is done	12c	X	
13 14	Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent	17		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's	401		
S00	exempt status with respect to such arrangements? tion C. Disclosure	16b		
<u> 360</u> 17	List the states with which a copy of this Form 990 is required to be filed ►MA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
-	public inspection. Indicate how you make these available. Check all that apply.	-		
	Own website X Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	nd fina	ncial	
	statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person of	tion: 🕨		
	THE ORGANIZATION - 617.426.0303			
	15 COURT SQUARE, NO. 600, BOSTON, MA 02108	Form	000 (2010)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	Τ		((C)			(D)	(E)	(F)
Name and Title	Average hours per	(с	heck	Pos all			oly)	Reportable compensation	Reportable compensation	Estimated amount of
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
RICHARD THAL										
DIRECTOR	1.00	Х						0.	0.	0.
GAIL LATIMORE										
CLERK/DIRECTOR	2.00	X		Х				0.	0.	0.
AMY SHAPIRO										
DIRECTOR	1.00	X						0.	0.	0.
ANA LUNA										
DIRECTOR	1.00	Х						0.	0.	0.
CHRIS THOMPSON								_	_	_
DIRECTOR	1.00	Х						0.	0.	0.
DANNY LEBLANC									_	
DIRECTOR	1.00	X						0.	0.	0.
JESS ANDORS										
DIRECTOR	1.00	Х						0.	0.	0.
MARC DOHAN										
DIRECTOR	1.00	X						0.	0.	0.
MH NSANGOU										
DIRECTOR	1.00	X						0.	0.	0.
PHILIP GIFFEE	1									
DIRECTOR	1.00	X						0.	0.	0.
ERICA SCHWARZ	1 00									
DIRECTOR	1.00	Х					-	0.	0.	0.
STEVE PATTON	1 00	١,,							_	_
DIRECTOR	1.00	Х					-	0.	0.	0.
KATIE PROVENCHER	1 00	x						0.	0.	0.
DIRECTOR CORRIN WILLIAMS	1.00	1						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
	1.00	^					-	0.	0.	0.
JOSEPH KRIESBERG PRESIDENT & CEO	37.50	v		y	х	x		108,000.	0.	2,176.
JEANNE PINADO	+ 37.50	┼^	\vdash	<u> </u>	屵≏	<u> </u>	\vdash	100,000.	0.	2,1/0.
TREASURER/DIRECTOR	2.00	\x		Х				0.	0.	0.
CHARLES RUCKS	2.00	1	\vdash				H		0.	
CHAIRPERSON/DIRECTOR	2.00	$ _{\mathbf{x}}$		Х				0.	0.	0.
032007 12-21-10			-		1	-	-			Form 990 (2010)

Pa	Section A. Officers, Directors, Tru	ustees, Key Ei	mple	oyee	es, a	nd l	<u>High</u>	<u>est</u>	Compensated Employ	ees (continued)				
	(A)	(B)			(0	-			(D)	(E)			(F)	
	Name and title	Average	١,		Pos				Reportable	Reportable	,	Es	timate	d
		hours per	(C	heck	k all t	that	app	ly)	compensation	compensation			nount o	of
		week (describe	tor						from	from related organization			other	tion
		hours for	direc				pe		the organization	(W-2/1099-MI			pensat om the	
		related	tee or	ıstee			ensate		(W-2/1099-MISC)	(***-27 1099-1011	30,		anizati	
		organizations	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee		(** 27 1000 111100)			_	d relate	
		in Schedule	ividua	itutio	Office r	Key employee	hest o	mer				orga	anizatio	ons
		O)	Ind	Inst	0#i	Key	Hig	For						
			├	\vdash		_					-		—	
			L	L										
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			-	╁							-			
			L	L										
			H	\vdash										
				<u></u>			Ļ		100 000			<u> </u>	7 1	76
	Sub-total								108,000.		0.	<u> </u>	2,1	0.
	Total from continuation sheets to Part V								108,000.		0.		2,1	
u	Total (add lines 1b and 1c) Total number of individuals (including but r									000 in rapartab			<u>, , , , , , , , , , , , , , , , , , , </u>	/ U •
2	compensation from the organization	ioi iiiiiilea lo li	1056	; 11516	eu ai	DOV	e) wi	10 16	eceived more triair \$100	,,000 iii reportab	ie			1
	compensation from the organization												Yes	No
3	Did the organization list any former officer,	director or tru	stee	e, ke	y em	olqr	yee,	or h	nighest compensated er	mployee on				
	line 1a? If "Yes," complete Schedule J for s	auch individual										3		Х
4	For any individual listed on line 1a, is the su	um of reportab									I			
	and related organizations greater than \$15	0,000? If "Yes,	" cc	mple	ete S	Sche	edule	J f	or such individual			4		X
5	Did any person listed on line 1a receive or							elat	ed organization or indiv	idual for services	;			
	rendered to the organization? If "Yes," com	plete Schedul	e J t	for si	uch ,	pers	son .					5		X
	ction B. Independent Contractors		-1			4-		4	L -45 d 4b	\$400,000 -\$		-41 4		
1	Complete this table for your five highest countries the organization. NONE	mpensated in	зере	enae	ent c	ont	racto	ors t	nat received more than	\$100,000 of cor	npens	ation t	rom	
	(A)								(B)			(C		
	Name and business	address						4	Description of s	services	<u> </u>	omper	nsatior	<u> </u>
								\dashv						
	Total number of independent contractors (includina but n	not li	mite	ed to	tho	se lis	sted	l above) who received n	nore than				
_	\$100,000 in compensation from the organi				0		0							
												Form !	990 (2	2010\

Pa	rt VII	Statement of Rever	nue					-
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribut All other contributions, gifts, gran similar amounts not included abov Noncash contributions included in lines	1b	99,394.				
ರ್ಷ ನಿ	h	Total. Add lines 1a-1f		>	765,904.			
Program Service Revenue	2 a b c	MEL KING INSTIT		Business Code 611710	47,335.	47,335.		
ev Sev	d							
S.	е							
_		1 3			47 225			
\dashv		Total. Add lines 2a-2f			47,335.			
	3	Investment income (including other similar amounts) Income from investment of tax		>	964.	964.		
	5	Royalties						
	b	Gross Rents Less: rental expenses	(i) Real 12,000.					
		Rental income or (loss)			12,000.	12,000.		
	7 a	Net rental income or (loss) Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses	(i) Securities	(ii) Other	12,000	12,000.		
	С	Gain or (loss)						
		Net gain or (loss)						
Other Revenue		Gross income from fundraisin including \$ contributions reported on line Part IV, line 18	g events (not of 1c). See					
ţ.	b	Less: direct expenses						
0		Net income or (loss) from fund		>				
		Gross income from gaming ac Part IV, line 19 Less: direct expenses	a	1				
		Net income or (loss) from gam						
	10 a	Gross sales of inventory, less and allowances	returns a					
		Less: cost of goods sold						
	C	Net income or (loss) from sale Miscellaneous Revenu		Business Code				
	11 a	INSURANCE LICEN		541800 900099	22,000. 2,572.	2,572.	22,000.	
	С							
	d				24 572			
	e 12	Total. Add lines 11a-11d Total revenue. See instructions.			24,572. 850,775.	62,871.	22,000.	0.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16	4 000	4 000		
4	Benefits paid to or for members	4,900.	4,900.		
5	Compensation of current officers, directors,	110 176	05 050	11 075	2 251
	trustees, and key employees	110,176.	95,950.	11,875.	2,351.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	357,314.	311,086.	38,554.	7,674.
7	Other salaries and wages	337,314.	311,000.	30,334.	7,074.
8	Pension plan contributions (include section 401(k)				
0	and section 403(b) employer contributions)	57,425.	50,717.	5,868.	840.
9	Other employee benefits	39,457.	34,352.	4,258.	847.
10	Payroll taxes	33,437•	54,554.	4,230	047.
11	Fees for services (non-employees):				
	Management				
	Accounting	35,551.	33,176.	1,192.	1,183.
	Lobbying	10,433.	9,736.	364.	333.
e	Professional fundraising services. See Part IV, line 17		27.55	00_0	
f	Investment management fees				
g g	·	86,485.	80,704.	2,903.	2,878.
12	Advertising and promotion	501.	501.	,	•
13	Office expenses	23,600.	17,347.	6,012.	241.
14	Information technology	20,763.	19,376.	696.	691.
15	Royalties				
16	Occupancy	95,679.	84,617.	9,724.	1,338.
17	Travel	15,309.	13,643.	1,464.	202.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	50,144.	49,117.	903.	124.
20	Interest	892.	888.	3.	1.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	10,341.	9,145.	1,051.	145.
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule 0.)				
а	MEMBERSHIP DUES	9,791.	9,206.	514.	71.
b	TAXES	6,599.		6,595.	4.
С	ANNUAL REPORT/FORM PC	295.	295.		
d					
е					
f	All other expenses	0.25 .55	004 556	24 252	40.000
25	Total functional expenses. Add lines 1 through 24f	935,655.	824,756.	91,976.	18,923.
26	Joint costs. Check here 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	solicitation				Faura 000 (0010)

	1 990 (,	ENT CORPORATI	ONS	04-	2/59909 Page 11
Pa	rt X	Balance Sheet	T	(A)		(B)
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		20,408.	1	54,979.
	2	Savings and temporary cash investments		399,794.	2	412,548.
	3			33377311	3	112/310
		Pledges and grants receivable, net		396,149.	4	302,711.
	4	Accounts receivable, net		330,143.	4	302,711
	5	Receivables from current and former officers, directors, t				
		employees, and highest compensated employees. Comp			5	
	_	of Schedule L		3		
	6	Receivables from other disqualified persons (as defined to				
		4958(f)(1)), persons described in section 4958(c)(3)(B), are				
		employers and sponsoring organizations of section 501(c				
ts		employees' beneficiary organizations (see instructions)			6	
Assets	7	Notes and loans receivable, net			7	
Ä	8	Inventories for sale or use	17,732.	8 9	17,691.	
	9	Prepaid expenses and deferred charges		11,152.	9	17,091
	10a	Land, buildings, and equipment: cost or other	61 447			
	١.	basis. Complete Part VI of Schedule D 10a	48,938.	15,300.	40	12,509.
		Less: accumulated depreciation 10b	13,300.	10c	14,309	
	11	Investments - publicly traded securities		11		
	12	Investments - other securities. See Part IV, line 11		12		
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11	849,383.	15	000 420	
	16	Total assets. Add lines 1 through 15 (must equal line 34)			16	800,438
	17	Accounts payable and accrued expenses		40,533.	17	52,447.
	18	Grants payable		11 710	18	20 761
	19	Deferred revenue		14,740.	19	38,761.
	20	Tax-exempt bond liabilities			20	
ies	21	Escrow or custodial account liability. Complete Part IV of			21	
Ħ	22	Payables to current and former officers, directors, trustee				
Liabilities		highest compensated employees, and disqualified perso	·			
_		of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third			23	
	24	Unsecured notes and loans payable to unrelated third pa	irties		24	
	25	Other liabilities. Complete Part X of Schedule D		EE 272	25	01 200
	26	Total liabilities. Add lines 17 through 25		55,273.	26	91,208.
		Organizations that follow SFAS 117, check here	and complete			
Ses		lines 27 through 29, and lines 33 and 34.		242 000		240 774
<u>a</u> n	27	Unrestricted net assets		242,888. 551,222.	27	249,774. 459,456.
Ва	28	Temporarily restricted net assets		331,444.	28	439,430.
pur	29	Permanently restricted net assets			29	
Ę		Organizations that do not follow SFAS 117, check her	e ▶			
S		complete lines 30 through 34.				
set	30	Capital stock or trust principal, or current funds			30	
As	31	Paid-in or capital surplus, or land, building, or equipment			31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or		704 110	32	700 000
_	33	Total net assets or fund balances		794,110.	33	709,230.
	34	Total liabilities and net assets/fund balances		849,383.	34	800,438.

Pa	Heconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				Ш
1	Total revenue (must equal Part VIII, column (A), line 12)	1	85	0,7	75.
2	Total expenses (must equal Part IX, column (A), line 25)	2			55.
3	Revenue less expenses. Subtract line 2 from line 1	3			80.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			<u> 10.</u>
5	Other changes in net assets or fund balances (explain in Schedule O)	5			0.
6					
Pa	rt XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.			
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b		

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section
4947(a)(1) nonexempt charitable trust.

Open

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047 **2010**

Open to Public Inspection

Name of the organization

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number

04 - 2759909

Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name. 4 city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below. Yes Nο the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (iii) Type of (vi) Is the (iv) Is the organization (v) Did you notify the (i) Name of supported (ii) EIN (vii) Amount of organization in col. organization in col. (i) listed in your organization in col. organization support (described on lines 1-9 governing document? (i) of your support? U.S.? above or IRC section (see instructions)) Yes No Yes Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

Total

Schedule A (Form 990 or 990-EZ) 2010 COMMUNITY DEVELOPMENT CORPORATIONS

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sed	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	812,480.	977,990.	880,800.	997,104.	765,904.	4,434,278.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	812,480.	977,990.	880,800.	997,104.	765,904.	4,434,278.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						4,434,278.
Sed	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	Amounts from line 4	812,480.	977,990.	(c) 2008 880,800.	997,104.	765,904.	4,434,278.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	3,879.	6,695.	4,449.	1,411.	964.	17,398.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on			10,020.	19,254.	10,623.	39,897.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	29,969.	37,565.	22,498.	2,020.	2,572.	94,624.
11	Total support. Add lines 7 through 10						4,586,197.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
	organization, check this box and stop	here					>
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2010 (14	96.69 %
15	Public support percentage from 2009	Schedule A, Part	II, line 14			15	96.70 %
16a	33 1/3% support test - 2010.If the o	•		•		•	
	stop here. The organization qualifies	as a publicly supp	orted organization				▶ X
b	33 1/3% support test - 2009. If the o	•		•		•	
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes	t - 2010. If the orga	anization did not cl	heck a box on line	13, 16a, or 16b, a	nd line 14 is 10% o	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check th	nis box and stop h	iere. Explain in Pai	t IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶□
b	10% -facts-and-circumstances tes	t - 2009. If the orga	anization did not cl	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is 1	0% or
	more, and if the organization meets the	ne "facts-and-circu	mstances" test, cl	neck this box and	stop here. Explain	in Part IV how the	
	organization meets the "facts-and-circ	cumstances" test.	The organization o	qualifies as a publi	cly supported orga	anization	▶∐
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	ınd see instruction	s ▶□
					<u> </u>	/F 000	000 EZ\ 0040

Schedule A (Form 990 or 990-EZ) 2010

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support		,				
Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
Gifts, grants, contributions, and membership fees received. (Do not						
include any "unusual grants.")						
Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on 12 Other income. Do not include gain						
or loss from the sale of capital assets (Explain in Part IV.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3) organi	zation,
•	· ·			•		·
Section C. Computation of Publi	c Support Pe	rcentage				
15 Public support percentage for 2010 (li					15	%
16 Public support percentage from 2009					16	%
Section D. Computation of Inves	tment Incom	e Percentage				
17 Investment income percentage for 20					17	<u>%</u>
18 Investment income percentage from 2					18	<u>%</u>
19a 33 1/3% support tests - 2010. If the						
more than 33 1/3%, check this box ar						
b 33 1/3% support tests - 2009. If the	-					
line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check tl	his box and see in	structions	<u></u> ▶□

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

	e organization answered "Yes," to Section 501(c)(4), (5), or (6) organiza		xy Tax), or Form 990-E	:Z, Part V, line 35a (Proxy	lax), then
		USETTS ASSOCIAT	ON OF	Empl	oyer identification number
		TY DEVELOPMENT (04-2759909
Pa	rt I-A Complete if the org	ganization is exempt un	der section 501(c)	or is a section 527 o	rganization.
2	Provide a description of the organiz Political expenditures Volunteer hours	·		▶ \$	
Pa	rt I-B Complete if the org	ganization is exempt un	der section 501(c)	(3).	
	Enter the amount of any excise tax				
2	Enter the amount of any excise tax	incurred by organization manage	gers under section 4955	5 ►\$	
3	If the organization incurred a section	on 4955 tax, did it file Form 4720	of for this year?		Yes No
	Was a correction made?				
b	If "Yes," describe in Part IV.				
Pa	rt I-C Complete if the org	ganization is exempt un	der section 501(c)	, except section 501((c)(3).
1	Enter the amount directly expended	d by the filing organization for s	ection 527 exempt func	ction activities > \$	
2	Enter the amount of the filing organ	ization's funds contributed to c	ther organizations for s	ection 527	
	exempt function activities			 ▶\$	
3	Total exempt function expenditures	s. Add lines 1 and 2. Enter here	and on Form 1120-POL	-,	
	line 17b			▶\$	
4	Did the filing organization file Form	1120-POL for this year?			Yes I No
5	Enter the names, addresses and er	mployer identification number (E	EIN) of all section 527 po	olitical organizations to whic	ch the filing organization
	made payments. For each organiza		0 0		·
	contributions received that were pr			•	ate segregated fund or a
	political action committee (PAC). If	additional space is needed, pro	vide information in Part	i IV.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

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Schedule C (Form 990 or 990-EZ) 2010

LHA

reporting section 4911 tax for this year? J Yes 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period										
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total					
2a Lobbying nontaxable amount	180,022.	161,033.	166,370.	165,348.	672,773.					
b Lobbying ceiling amount (150% of line 2a, column(e))					1,009,160.					
c Total lobbying expenditures	45,393.	26,796.	70,552.	37,872.	180,613.					
d Grassroots nontaxable amount	45,006.	40,258.	41,593.	41,337.	168,194.					
e Grassroots ceiling amount (150% of line 2d, column (e))					252,291.					
f Grassroots lobbying expenditures	22,628.	9,904.	4,713.	9,999.	47,244.					
Sahadula C /Farm 000 at 000 E7\ 0040										

Schedule C (Form 990 or 990-EZ) 2010

41,337.

0.

0.

g Grassroots nontaxable amount (enter 25% of line 1f)

h Subtract line 1g from line 1a. If zero or less, enter -0-

i Subtract line 1f from line 1c. If zero or less, enter -0-

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

Schedule C (Form 990 or 990-EZ) 2010 COMMUNITY DEVELOPMENT CORPORATIONS 04-275990

Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)	(b)	
		Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities? If "Yes," describe in Part IV				
j	Total. Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)(5), or se	ection	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?		3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section	on 501(c)(5), or se	ection	
	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes."	t III-A, lir	ne 3 is a	nswered	
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year				
c					
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
•	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information				
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; ar	d Part II-R I	ine 1i Δlsc	n complete	this nart
	ny additional information.	arann,	iiic ii. Aist	o, complete	tino part
	RT I-A, LINE 1:				
	11 11, 11111 11				
NOI	JF.				
	<u>, </u>				

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2010
Open to Public Inspection

Name of the organization

MASSACHUSETTS ASSOCIATION OF

COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number 04-2759909

Par	rt I Organizations Maintaining Donor Advis	sed Funds or Other Similar Funds o	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, li	ine 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		d funds
	are the organization's property, subject to the organization	_	
6	Did the organization inform all grantees, donors, and donor		
	for charitable purposes and not for the benefit of the donor		
	• •		
Par	rt II Conservation Easements. Complete if the c		
1	Purpose(s) of conservation easements held by the organization	ation (check all that apply).	
	Preservation of land for public use (e.g., recreation or		orically important land area
	Protection of natural habitat	Preservation of a certific	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qua	alified conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		
	,		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			l
С	Number of conservation easements on a certified historic s		
d			
	listed in the National Register		I I
3	Number of conservation easements modified, transferred, i		
	year >	, 3 ,	3
4	Number of states where property subject to conservation e	easement is located >	
5	Does the organization have a written policy regarding the p		
	violations, and enforcement of the conservation easements		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) about		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIV, describe how the organization reports conserva		
	include, if applicable, the text of the footnote to the organiz		
	conservation easements.		
Par	rt III Organizations Maintaining Collections	of Art, Historical Treasures, or Oth	ner Similar Assets.
	Complete if the organization answered "Yes" to Form	m 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (A	ASC 958), not to report in its revenue stateme	ent and balance sheet works of art,
	historical treasures, or other similar assets held for public e	exhibition, education, or research in furtherance	ce of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that desc	cribes these items.	
b	If the organization elected, as permitted under SFAS 116 (A	ASC 958), to report in its revenue statement a	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition,	education, or research in furtherance of publi	ic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical to		
	the following amounts required to be reported under SFAS		
а	Revenues included in Form 990, Part VIII, line 1	·	> \$
	Assets included in Form 990, Part X		

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Schedule D (Form 990) 2010

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04-2759909 Page 2

Schedule D (Form 990) 2010

Pa	rt III Organizations Maintaining Co	llections of A	rt, Hist	orical Tr	easures, o	r Other	Simila	ar Asse	ts (conti	nued)
3	Using the organization's acquisition, accession	n, and other record	ds, check	any of the	following that	are a sign	ificant ι	use of its	collection	n items
	(check all that apply):									
а	Public exhibition	c	ı 🗆 ı	_oan or exc	hange progra	ms				
b	Scholarly research	e			0.0					
С	Preservation for future generations									
4	Provide a description of the organization's coll	ections and explai	in how th	ev further t	he organizatio	n's exemp	ot purpo	se in Pai	t XIV.	
5	During the year, did the organization solicit or	•		•	•					
	to be sold to raise funds rather than to be mair								Yes	☐ No
Pa	rt IV Escrow and Custodial Arrange									
	reported an amount on Form 990, Part			3				,,	,	
	Is the organization an agent, trustee, custodian	n or other intermed	diary for o	contribution	ns or other ass	sets not in	cluded			
	on Form 990, Part X?								Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV ar									
									Amount	
С	Beginning balance						1c		7	
	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
	Did the organization include an amount on For						-		Yes	□ No
	If "Yes," explain the arrangement in Part XIV.	111 330, 1 art X, III C	, 21:						_ 103	
	rt V Endowment Funds. Complete if t	he organization ar	swered	"Yes" to Fo	rm 990 Part I	V line 10				
		(a) Current year		rior year	(c) Two years		Three v	ears back	(a) Four	years back
12	Beginning of year balance	(a) Current year	(5)	nor year	(6) 1110 your	o buon (u)	, 111100 j	ouro buon	(c) roun	youro buon
	Contributions									
b										
C	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
Ť	Administrative expenses				1					
g	End of year balance									
2	Provide the estimated percentage of the year	end balance neld a								
a	Board designated or quasi-endowment	0/	_%							
b	Permanent endowment	%								
	·									
За	Are there endowment funds not in the possess	sion of the organiz	ation tha	it are held a	and administer	red for the	organiz	ation	Г	
	by:									Yes No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(ii)	
b	(//								3b	
4	Describe in Part XIV the intended uses of the c									
Pa	rt VI Land, Buildings, and Equipme							. 1		
	Description of investment	(a) Cost or o basis (investr		. ,	t or other (other)	(c) Accı depre	umulate ciation	a	(d) Bool	k value
1a	Land									
b	Buildings			6	51,447.	4	8,93	38.	1	2,509.
С	Leasehold improvements									
d	Equipment									
е	Other									
Tota	I. Add lines 1a through 1e. (Column (d) must equ	ual Form 990, Part	X, colum	nn (B), line 1	10(c).)				1:	2,509.

Schedule D (Form 990) 2010

Schedule D (Form 990) 2010

Part VIII III Vestillerits - Other Securities	See Form 990, Part X, line 17	<u> </u>		
(a) Description of security or category (including name of security)	(b) Book value	Co	(c) Method of valua est or end-of-year mar	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)				
Part VIII Investments - Program Related	See Form 990, Part X, line 1	13. T		
(a) Description of investment type	(b) Book value	Co	(c) Method of valua est or end-of-year mar	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)	>			
Part IX Other Assets. See Form 990, Part X,				
	(a) Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)	0.7 45.)			
Total. (Column (b) must equal Form 990, Part X, col (B Part X Other Liabilities. See Form 990, Pa			>	
(-) December 1 and	rt X, line 25.	(h) Amount		
		(b) Amount	_	
(1) Federal income taxes			-	
(2)			-	
(3)			-	
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)			
Total. (Column (b) must equal Form 990, Part X, col (B FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote. He had so FIN 48 (ASC 740).	note to the organization's financial stater	nents that reports the organ	iization's liability for uncerta	in tax positions under

2. FIN 2 032053 12-20-10

Schedule D (Form 990) 2010

MASSACHUSETTS ASSOCIATION OF 04-2759909 Page 4 COMMUNITY DEVELOPMENT CORPORATIONS Schedule D (Form 990) 2010 Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 850,775. Total revenue (Form 990, Part VIII, column (A), line 12) 935,655. 2 2 Total expenses (Form 990, Part IX, column (A), line 25) -84,880. 3 Excess or (deficit) for the year. Subtract line 2 from line 1 3 4 Net unrealized gains (losses) on investments 4 Donated services and use of facilities 5 5 6 6 Investment expenses Prior period adjustments 7 7 Other (Describe in Part XIV.) 8 R 9 Total adjustments (net). Add lines 4 through 8 9 -84,880. Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 901,398. Total revenue, gains, and other support per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 Net unrealized gains on investments 2a 50,623. Donated services and use of facilities 2b Recoveries of prior year grants 2c Other (Describe in Part XIV.) 50,623. Add lines 2a through 2d 2e 850,775. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIV.) c Add lines 4a and 4b 4c 850. Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 986,278. Total expenses and losses per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2 50,623. a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other losses Other (Describe in Part XIV.) 50,623. Add lines 2a through 2d 2e 935,655. Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b **b** Other (Describe in Part XIV.) c Add lines 4a and 4b 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Schedule D (Form 990) 2010

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

20 IU

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

MASSACHUSETTS ASSOCIATION OF

COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number 04-2759909

Pai	t I Types of Property							
	·	(a) Check if applicable	(b) Number of contributed items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	etermin	_	s
1	Art - Works of art		items contributed	T Offit 330, T art viii, line 1g				
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
••	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other \blacktriangleright (CONSULTING SE)	X	3	50,623.	MARKET VALU	JE		
26	Other ()							
27	Other • ()							
28	Other ()							
29	Number of Forms 8283 received by the organi							
	for which the organization completed Form 82	83, Part IV,	Donee Acknowled	gement 29				
							Yes	No
30a	During the year, did the organization receive b							
	at least three years from the date of the initial							v
	the entire holding period?					30a		X
	If "Yes," describe the arrangement in Part II.				0			v
31	Does the organization have a gift acceptance					31		X
32a	Does the organization hire or use third parties		-					v
	contributions?					32a		X
	If "Yes," describe in Part II.	ookuma (a) 4	ior o tupo of musica	why for which a structure (s) != =!	ankad			
33	If the organization did not report an amount in describe in Part II	column (c) 1	or a type of prope	rty for writeri column (a) is cr	ieckeu,			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2010)

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Name of the organization

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number 04-2759909

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FULLY PARTICIPATE IN THE CIVIC LIFE OF THEIR COMMUNITY.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

SAFETY, GREEN SPACE DEVELOPMENT, WORKFORCE DEVELOPMENT AND YOUTH

DEVELOPMENT. WE HAVE DESIGNED THE MEL KING INSTITUTE TO BRING COMMUNITY

DEVELOPMENT PROFESSIONALS AND VOLUNTEERS THE SKILLS THEY NEED TO BE

EFFECTIVE IN THEIR POSITIONS IN THE COMMUNITY. WE FOCUS BOTH ON

INDIVIDUAL SKILL AND ORGANIZATIONAL CAPACITY BUILDING IN ORDER TO

STRENGTHEN THE FIELD OF COMMUNITY DEVELOPMENT.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

THE INDIRECT LOBBY PROGRAM REFERS TO THOSE EXPENSES ASSOCIATED WITH

DIRECTLY LOBBYING ELECTED OFFICIALS AS DEFINED BY IRS GUIDELINES. MACDO

TRACKS THIS INFORMATION FOR REPORTING PURPOSES CONSITTENT WITH OUR

ELECTION UNDER 501(C)(3).

EXPENSES \$ 27,873. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

THE INDIRECT LOBBY PROGRAM REFERS TO THOSE EXPENSES ASSOCIATED WITH

INDIRECTLY LOBBYING ELECTED OFFICIALS AS DEFINED BY IRS GUIDELINES.

MACDC TRACKS THIS INFORMATION FOR REPORTING PURSES CONSISTEN WITH OUR

ELECTION UNDER 501H.

EXPENSES \$ 9,999. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 6: THE ORGANIZATION HAS A SINGLE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 990-EZ) (2010) Page 2 Name of the organization MASSACHUSETTS ASSOCIATION OF **Employer identification number** COMMUNITY DEVELOPMENT CORPORATIONS 04-2759909 MEMBERSHIP CLASS OF 60 INDIVIDUALS WHO ELECT THE BOARD OF DIRECTORS AND HAVE THE POWER TO AMEND THE BY-LAWS. FORM 990, PART VI, SECTION A, LINE 7A: THE ORGANIZATION'S SINGLE CLASS OF MEMBERSHIP (60 INDIVIDUALS) ELECT THE BOARD OF DIRECTORS FORM 990, PART VI, SECTION A, LINE 7B: THE SINGLE CLASS OF 60 MEMBERS ELECT THE BOARD OF DIRECTORS AND HAVE THE POWER TO AMEND THE BY-LAWS. FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS DISSEMINATED TO THE BOARD PRIOR TO ITS FILING FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION HAS ALL EMPLOYEES AND BOARD MEMBERS ANNUALLY ACKNOWLEDGE IN WRITING THE CONFLICT OF INTEREST POLICY FORM 990, PART VI, SECTION B, LINE 15A: THE PRESIDENT OF THE ORGANIZATION HAD A PERFORMANCE AND SALARY REVIEW COMPLETED BY THE BOARD OF DIRECTORS. THE BOARD UTILIZED SALARY SURVEYS AND COMPARED THE PROPOSED SALARY TO OTHER NON PROFIT AGENCIES OF SIMILAR SIZE. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATIONS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

Form **990-W**

Estimated Tax on Unrelated Business Taxable Income for Tax-Exempt Organizations

0044

	ORKSHEET) artment of the Treasury nal Revenue Service	•		nvestment Income for Pri rds. Do not send to the li	ivate Foundations) nternal Revenue Service	FORM 990- .)	Т	2011
1	Unrelated business	taxable income expected in the tax y	ear				1	
2	Tax on the amount	on line 1. See instructions for tax co	omputa	tion			2	
3	Alternative minimur	n tax (see instructions)					3	
4	Total. Add lines 2 a	nd 3					4	
5	Estimated tax credit	s (see instructions)					5	
6	Subtract line 5 from	line 4					6	
7	Other taxes (see ins	tructions)					7	
8	Total. Add lines 6 a	nd 7					8	
9	9 Credit for federal tax paid on fuels (see instructions)							
	Subtract line 9 from estimated tax paym Enter the tax showr zero or the tax year and enter the amou	2,079.						
C	from line 10a on lin	x. Enter the smaller of line 10a or line 10c		,	' <i>-</i>		10c	2,080.
				(a)	(b)	(c)		(d)
11	Installment due da	tes (see instructions)	11	10/17/11	12/15/11	03/15/1	2	06/15/12
12	columns (a) throug uses the annualized the adjusted seasor	ents. Enter 25% of line 10c in h (d) unless the organization income installment method, hal installment method, or is a (see instructions)	12	520.	520.	5	20.	520.
13	2010 Overpayment	(see instructions)	13	520.	441.			
14	Payment due. (Sub	stract line 13 from line 12.)	14		79.	5	20.	520.

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-W** (2011)

ESTIMATED TAX 2,080. OVERPAYMENT APPLIED 961. AMOUNT DUE 1,119.

Form	990-T	E	xempt Org	ganization Bus			Гах Return	ì ├	OMB No. 1545-0687
	rtment of the Treasury			(and proxy tax und				الما	Open to Public Inspection for
	al Revenue Service	For c		r tax year beginning JUL 1			JUN 30, 20		Open to Public Inspection for 501(c)(3) Organizations Only over identification number
A L	Check box if address changed			n (Check box if name of ETTS ASSOCIAT				_ (Empl	loyees' trust, see actions.)
	xempt under section	Print		DEVELOPMENT					4-2759909
X	501(c)(3)	or Type		room or suite no. If a P.O. bo		nstructions.			ated business activity codes nstructions.)
	408(e)			SQUARE, NO. 6	00				
	408A		City or town, state, a					4	000
<u>_</u>	529(a)		BOSTON, M					524	298
	ook value of all assets end of year			,	<u> </u>		1 104()		
uı	•	G Checi	k organization type	X 501(c) corporatio	n L	501(c) trust	401(a) trust	L	Other trust
<u> </u>	800,438.	n'o prim	ary uprolated business	s activity. INSURAN	ICE	COMMISSIONS	<u> </u>		
				n an affiliated group or a pare				Ye	es X No
				parent corporation.	III-SubS	idiary controlled group:		16	5 <u>21</u> NU
$\overline{}$	ne books are in care of			-		Telen	hone number 🕨 6	17.	426.0303
_	rt I Unrelate					(A) Income	(B) Expenses		(C) Net
	Gross receipts or sale					,			, ,
	Less returns and allo			c Balance▶	1c				
2			A. line 7)		2				
3					3				
4 a					4a				
				Form 4797)	4b				
					4c				
5				s (attach statement)	5				
6	Rent income (Schedu	ule C)			6				
7	Unrelated debt-finance	ced incor	me (Schedule E)		7				
8	Interest, annuities, ro	yalties, a	and rents from control	lled organizations (Sch. F)	8				
9	Investment income o	f a section	on 501(c)(7), (9), or (17) organization					
					9				
10					10				
11	Advertising income (Schedul	e J)		11				
12	•			STATEMENT 1	12	22,000			22,000.
13					13	22,000			22,000.
Pa				/here (See instructions formust be directly connected			•		
14				·				14	
15				(Schedule K)				15	3,321.
16								16	3,321.
17								17	
18								18	
19								19	2,642.
20	Charitable contribut	ions (Se	e instructions for limit	ation rules.)				20	,
21							48.		
22				where on return				22b	48.
23	Depletion							23	
24	Contributions to def	erred co	mpensation plans					24	
25								25	290.
26	Excess exempt expe	enses (S	chedule I)					26	
27	Excess readership of	osts (Sc	hedule J)			······		27	
28								28	836.
29								29	7,137.
30				rating loss deduction. Subtraction				30	14,863.
31				nt on line 30)				31	14 062
32				deduction. Subtract line 31 f				32	14,863.
33				ructions for exceptions.)				33	1,000.
34	of zero or line 32	ess tax	able income. Subtra	act line 33 from line 32. If line	ડડ IS GI	reater triair illie 32, enter	the Smaller	34	13,863.

Page 2

04-2759909

Form 990-T (2010)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Part III	T	ax Computation													
35 0)rgar	izations Taxable as Corpora	tions. S	See instru	uctions for tax o	ompı	ıtatio	n.							
C	ontro	olled group members (section	ıs 1561	and 156	3) check here	► L	;	See instruction	ns and:						
		your share of the \$50,000, \$2			925,000 taxable	incon			order):						
		\$	(2)					(3) \$							
		organization's share of: (1) A													
		dditional 3% tax (not more tha													
c Ir	ncom	e tax on the amount on line 3	4									▶ 35	ic	2,0)79 <u> </u>
36 T		Taxable at Trust Rates. See			•										
L		Tax rate schedule or													
		tax. See instructions													
38 A	ltern	ative minimum tax										3		2 0	
		Add lines 37 and 38 to line 39	5c or 36	i, which	ever applies .							3	9	∠,∪	79.
	_	ax and Payments	ah Faw	1110.	tuurata attaala Fa	1 -	110)		140						
		n tax credit (corporations atta										_			
D O	uner	credits (see instructions)							40			_			
		al business credit. Attach For										_			
		for prior year minimum tax (a										40	10		
41 S	Ulai uhtr	credits. Add lines 40a throug	11 40u									40		2 0	79.
41 3 42 0	uuul Ithar	act line 40e from line 39 taxes. Check if from: Fo		5	Form 8611			607 Forr	n 8866 [Oth	Or (attack askedul	4 e) 4		2,0	10.
														2 0	79.
		ents: A 2009 overpayment cr										·· 📑	_	2,0	,,,,
		estimated tax payments									3,040	7.			
		eposited with Form 8868									3,010	\dashv			
		n organizations: Tax paid or v										_			
		p withholding (see instruction													
		for small employer health ins								_					
		credits and payments:	u. u		orm 2439										
	_	Form 4136		Ot	ther			Total	▶ 44	,					
45 T		payments. Add lines 44a thro	ugh 44									4	5	3,0	040.
		ated tax penalty (see instruction											6	-	
		ue. If line 45 is less than the to											7		
		ayment. If line 45 is larger tha										▶ 48	8	9	61.
49 E		the amount of line 48 you war									Refunded •	► 49	9		0.
Part V	S	Statements Regardii	ng Ce	ertain	Activities	and	Otl	her Inform	ation (see inst	ructions)				
1 At any	time	e during the 2010 calendar ye	ar, did t	the organ	nization have an	inter	est in	or a signature	or other a	uthority	over a financial	accoun	it	Yes	No
(bank,	, sec	urities, or other) in a foreign c	ountry	? If YES,	the organizatio	n may	have	e to file Form TI	D F 90-22	1, Repo	rt of Foreign Bar	nk and			
Finance 2	cial A	ccounts. If YES, enter the nar	ne of th	e foreigr	ountry here	>	- au tu		an twiat?					_	X
		x year, did the organization receive nstructions for other forms the orga							ign trust?						X
		mount of tax-exempt interest						7							
		A - Cost of Goods S		nter me	ethod of inver	_			I/A						
		at beginning of year	1									6	i		
2 Purch			2			↓ 7		st of goods sol							
		or	3			┨.		m line 5. Enter				7		-1	т
		section 263A costs	4a					the rules of se		•	•			Yes	No
		s (attach schedule)	4b			4		perty produce	-		,				v
5 Total.		lines 1 through 4bder penalties of perjury, I declare the	5	overnine	this return inclu	ding on		organization?			to the best of my l			f it in true	X
Sign	cor	rect, and complete. Declaration of	preparer	other that	n taxpayer) is base	ed on a	ıll infor	mation of which p	oreparer has	any knov	vledge.				
Here					1		ı	PRESI	יינאים ר	& C	ידי			ss this return	with
		Signature of officer			I Date		-	Title	THIL	α (,EO		tions)?	n below (see	□No
	ᡩ	Print/Type preparer's name			Preparer's sig	natur	Δ ,		Date		Check X		PTIN	. 169 _	140
		MICHAEL J WAL	SH		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	παιαι	U		שמוט		self- employe		1 114		
Paid		CPA	J11 ,						10/2	1/11	' '	ou	P001	11917	,
Prepare		Firm's name ► WALSH	<u>چ</u>	CO -	<u> </u>				<u> </u>	_, _1	Firm's EIN	▶		20923	
Use On	ıly				STREET						I IIIII 3 LIIV		31 3		
					, MA 01	89	0				Phone no.	(7	781)	721-0	295

Schedule C - Rent Incom	e (From Real	Property and	d Personal	Property	Lease	ed With Real Pr	ope	rty) (see instructions)	
Description of property									
(1)									
(2)									
(3)									
(4)									
		red or accrued				3(a) Deductions direc	tly con	nected with the income in	
(a) From personal property (if the rent for personal property is m 10% but not more than 5	nore than	of rent for p	and personal proper personal property ex nt is based on profit	kceeds 50% or i	tage if	columns 2(a)	and 2(b) (attach schedule)	
(1)									
(2)									
(3)									
(4) Total	0.	Total			0.				
					- 0 •	(b) Total deductions.			
(c) Total income. Add totals of column here and on page 1, Part I, line 6, column					0.	Enter here and on page 1 Part I, line 6, column (B)		0.	
Schedule E - Unrelated D	ebt-Financed	l Income (see	instructions)				/	<u> </u>	
			2. Gross in	come from		3. Deductions directly of to debt-fine			
1. Description of deb	t-financed property		or allocabl financed	e to debt-	(a) s	Straight line depreciation (attach schedule)	Ť	(b) Other deductions (attach schedule)	
(1)									
(2)									
(3)							_		
(4)					+		_		
Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	e adjusted basis allocable to anced property h schedule)	6. Column 4 divided by column 5			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))		
(1)				%					
(1)				%			\dashv		
(2)				%	+		+		
(3)			+		+		+		
(4)			1	/0	En	ter here and on page 1,	+	Enter here and on page 1,	
					Pa	art I, line 7, column (A).		Part I, line 7, column (B).	
Totals				>			0.	0.	
Total dividends-received deductions	s included in columi	n 8					ightharpoons	0.	
Schedule F - Interest, Anı	nuities, Roya	lties, and Re	nts From C	ontrolled	Orgar	nizations (see in	struc	tions)	
		Exemp	ot Controlled C	Organization	S				
Name of controlled organization Employer ic num		entification Net u	nrelated income Total of		specified ts made	5. Part of column 4 that i included in the controlling organization's gross incom		6. Deductions directly connected with income in column 5	
(1)									
(2)									
(3)									
(4)									
Nonexempt Controlled Organization	ons			•		•		•	
7. Taxable Income 8. Net unrelated incom (see instructions			otal of specified pay made	of specified payments made 10.). Part of column 9 that is included in the controlling organization's gross income		11. Deductions directly connected with income in column 10	
(1)									
(2)		+							
(3)									
(4)					Enter here a	olumns 5 and 10. and on page 1, Part I,	Ent	Add columns 6 and 11. er here and on page 1, Part I,	
					iine	8, column (A).		line 8, column (B).	
Totals		·····		>		0.		0.	
023721 03-03-11		<u> </u>						Form 990-T (2010	

Schedule G - Investme (see inst		Section !	501(c)(7	'), (9), or (17) Or	ganizat	tion		
1 . Desc	cription of income			2. Amount of income		ductions connected schedule)	4. Set-asides (attach schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)								
(2)								
(3)								
(4)								
				Enter here and on page 1, Part I, line 9, column (A).				Enter here and on page 1 Part I, line 9, column (B).
Totals			•	0.				0.
Schedule I - Exploited (see instru	Exempt Activit				ing Inco	ome		
1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Experior directly conwith produce of unrelabusiness in	nected uction ited	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	from act is not u	s income tivity that inrelated s income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here page 1, F	art I, ol. (B).					Enter here and on page 1, Part II, line 26.
Totals	0.		0.					0.
Schedule J - Advertisi								
Part I Income From	Periodicals Rep	oorted on	a Cons	solidated Basis				
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, comput cols. 5 through 7.		rculation come	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
Totals (carry to Part II, line (5))	▶	0.	0 .					0.
Part II Income From columns 2 through	Periodicals Report 7 on a line-by-line b		a Sepa	arate Basis (For e	each perio	odical listed	d in Part II, fill in	
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, comput cols. 5 through 7.		irculation come	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
(5) Totals from Part I		0.	0.					0.
	Enter here and page 1, Part line 11, col. (A	on Enter h	ere and on 1, Part I, 1, col. (B).					Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)	▶ sation of Office	0 . rs, Direct	ors, an		instructio	ons)		0.
	Name			2. Title		3. Percentime devote busines	ed to	pensation attributable nrelated business
(1)							%	
(2)							%	
							%	
(3)							%	
(4)	Port II line 44		<u> </u>				70	0.
Total. Enter here and on page 1, F	-art II, III10 14						🖊	U •

023731 03-03-11

FORM 990-T	OTHER INCOME	STATEMENT 1
DESCRIPTION		AMOUNT
INSURANCE LICENSING FEE	22,000.	
TOTAL TO FORM 990-T, PAGE	22,000.	
FORM 990-T	OTHER DEDUCTIONS	STATEMENT 2
DESCRIPTION		AMOUNT
TELEPHONE POSTAGE OCCUPANCY EQUIPMENT RENTAL TRAVEL CONSULTANTS OFFICE EXPENSE TRAINING MEMBERSHIP DUES SUBS		26. 10. 445. 8. 67. 179. 35. 41. 23.